



**District
Mission:**

LCSD Challenges students to reach their fullest potential through personal, engaged and rigorous learning in the classroom and beyond.

**Board
Priorities:**

Ensure all students stay on or above grade level each year and graduate prepared to successfully implement a plan for college or career.

Every day, we are college or career ready.

Provide all students with engaging learning opportunities.

Rigor and engagement are everywhere.

Create a space that is safe, inclusive and welcoming for all.

Diversity and culture make us better.

Plan and execute the capital and human capital investments that will make our district better.

We plan for the future.

**Lake County School District Board of Education
March 17, 2025 5:30 pm Regular Meeting
Location: District Office-Room 11 & via Zoom**

1. 5:30 Call to order
2. 5:31 Pledge of Allegiance
3. 5:32 Roll Call
4. 5:33 Preview Agenda
5. 5:34 Public Participation

Members of the public who wish to address the board on non-agenda items are welcome to do so at this time. Please sign up with board secretary. We ask you to please observe the following guidelines:

- Confine your comments to matters that are germane to the business of the School District.
- Recognize that students often attend or view our meetings. Speaker's remarks, therefore, should be suitable for an audience that includes kindergarten through twelfth grade students.
- Understand that the board cannot discuss specific personnel matters or specific students in a public forum.

6. 5:40 Consent Agenda
 - a. Feb. 10, 2025 Regular Meeting Minutes
 - b. Employee Status
 - c. Board Member time sheets
 - d. Superintendent Bartlett Evaluation
7. 5:41 Spotlight
 - a. Lake County High School-Scott Carroll
 - b. Cloud City High School-Katherine Kerrigan
8. 6:20 Facilities and School Consolidation Update
9. 6:40 LCSD Budget Reports
10. 6:50 Break
11. 7:00 Policy Monitoring- SSG-5 and SSG-6
12. 7:20 Superintendent update
13. 7:30 Board Reports
14. 7:35 Agenda Planning
15. 7:40 Executive Session pursuant to C.R.S. § 24-6-402(4)(e)(I) for purposes of determining positions relative to matters that may be subject to negotiations, developing strategy for negotiations, and instructing negotiators as related to the terms of the Superintendent's Contract.
16. Resume Regular meeting
17. Adjourn
18. Upcoming meeting or event:
 - a. March 28, 2025 LCSD & LCEA Negotiations @ 9:00 am @ District Office/Zoom
 - b. March 31, 2025 Work Session @ 5:30 pm @ District Office/Zoom
 - c. April 4, 2025 LCSD & AFSCME Negotiations @ 9:00 am @ District Office/Zoom
 - d. April 14, 2025 Regular Meeting @ 5:30 pm @ District Office/Zoom
 - e. April 18, 2025 LCSD & LCEA Negotiations @ 8:30 am @ District Office/Zoom
 - f. April 28, 2025 Work Session @ 5:30 pm @ District Office/Zoom

Estimated duration of meeting is 2.5 to 3 hours **Updated 3/7/2025

A few welcoming notes:

The board's meeting time is dedicated to its strategic mission and top priorities. • The "consent agenda" has items which have either been discussed prior or are highly routine. By not discussing these issues, we are able to spend time on our most important priorities. • "Public participation" is an opportunity to present brief comments or pose questions to the board for consideration or follow-up. Time limits are 3 minutes for individual speakers if fewer than 20 individuals have signed up to speak; 2 minutes' limit and 5 minutes for groups of 20 signed up; and 1 minute for individual and 3 minutes for groups if more than 30 have signed up to speak. Please see Board Policy GP-14 (Governance Process) for the full policy. The boundaries are designed to help keep the strategic meeting focused and in no way limits conversations beyond the board meeting. • Your insights are needed and welcomed and the board encourages you to request a meeting with any board member, should you have something to discuss. • If you are interested in helping the district's achievement effort, please talk with any member of the leadership team or call the district office at 719-486-6800. Opportunities abound. Your participation is highly desired.



Misión del Distrito:

LCSD desafía a los estudiantes a alcanzar su máximo potencial a través del aprendizaje personal, comprometido y riguroso en el aula y más allá.

Prioridades de la junta:

Asegúrese de que todos los estudiantes se mantengan en o por encima del nivel de grado cada año y se gradúen preparados para implementar con éxito un plan para la universidad o una carrera.

Todos los días estamos preparados para la universidad o una carrera.

Brindar a todos los estudiantes oportunidades de aprendizaje interesantes.

El rigor y el compromiso están en todas partes.

Crea un espacio seguro, inclusivo y acogedor para todos.

La diversidad y la cultura nos hacen mejores.

Planificar y ejecutar las inversiones de capital y capital humano que mejorarán nuestro distrito.

Planeamos para el futuro.

Junta de Educación del Distrito Escolar del Condado de Lake

17 de marzo de 2025 5:30 pm Reunión ordinaria

Ubicación: Oficina del distrito y via Zoom

1. 5:30 Llamada al orden
2. 5:31 Juramento a la bandera
3. 5:32 Pasar lista
4. 5:33 Vista previa de la agenda
5. 5:34 Participación pública

Los miembros del público que deseen dirigirse a la junta sobre temas que no estén en la agenda pueden hacerlo en este momento. Regístrese con el secretario de la junta. Le pedimos que observe las siguientes pautas:

- Limite sus comentarios a asuntos relacionados con los negocios del Distrito Escolar.
- Reconozca que los estudiantes a menudo asisten o ven nuestras reuniones. Por lo tanto, los comentarios del orador deben ser adecuados para una audiencia que incluya a estudiantes de jardín de infantes a duodécimo grado.
- Entender que la junta no puede discutir asuntos específicos de personal o estudiantes específicos en un foro público.

6. 5:40 Agenda de consentimiento
 - a. Acta de la reunión ordinaria del 10 de febrero de 2025
 - b. Estado del Empleado
 - c. Hojas de tiempo de los miembros de la junta
 - d. Evaluación del superintendente Bartlett
7. 5:41 Spotlight
 - a. Escuela secundaria del condado de Lake: Scott Carroll
 - b. Escuela secundaria de Cloud City: Katherine Kerrigan
8. 6:20 Actualización de instalaciones y consolidación escolar
9. 6:40 Informes presupuestarios del LCSD
10. 6:50 Interrupción en la reunión
11. 7:00 Seguimiento de políticas: SSG-5 y SSG-6
12. 7:25 Actualización del superintendente
13. 7:30 Informes de la junta
14. 7:35 Planificación de la agenda
15. 7:40 Executive Session pursuant to C.R.S. § 24-6-402(4)(e)(I) for purposes of determining positions relative to matters that may be subject to negotiations, developing strategy for negotiations, and instructing negotiators as related to the terms of the Superintendent's Contract.
16. Reanudar la reunión ordinaria
17. Aplazar
18. Próxima reunión o evento:
 - a. 28 de marzo de 2025 Negociaciones de la LCSD y la LCEA a las 8:30 a. m. en la Oficina del Distrito/Zoom
 - b. 31 de marzo de 2025 Sesión de trabajo a las 5:30 p. m. en la Oficina del Distrito/Zoom
 - c. 4 de abril de 2025 Negociaciones de la LCSD y la AFSCME a las 9:00 a. m. en la Oficina del Distrito/Zoom
 - d. Reunión ordinaria del 14 de abril de 2025 a las 5:30 p. m. en la oficina del distrito/Zoom

A few welcoming notes:

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- e. 18 de abril de 2025 Negociaciones de la LCSD y la LCEA a las 8:30 a. m. en la Oficina del Distrito/Zoom
- f. 28 de abril de 2025 Sesión de trabajo a las 5:30 p. m. en la Oficina del Distrito/Zoom

La duración estimada de la reunión es de 2,5 a 3 horas ** Actualizado 3/7/25

Algunas notas de bienvenida:

El tiempo de reunión de la junta se dedica a su misión estratégica y sus principales prioridades. • La "agenda de consentimiento" tiene elementos que han sido discutidos previamente o son muy rutinarios. Al no discutir estos temas, podemos dedicar tiempo a nuestras prioridades más importantes. • La "participación pública" es una oportunidad para presentar breves comentarios o plantear preguntas a la junta para su consideración o seguimiento. Los límites de tiempo son 3 minutos para oradores individuales si menos de 20 personas se han inscrito para hablar; Límite de 2 minutos y 5 minutos para grupos de 20 inscritos; y 1 minuto para individuales y 3 minutos para grupos si más de 30 se han inscrito para hablar. Consulte la Política de la Junta GP-14 (Proceso de gobernanza) para conocer la política completa). Los límites están diseñados para ayudar a mantener la reunión estratégica enfocada y de ninguna manera limita las conversaciones más allá de la reunión de la junta. • Sus ideas son necesarias y bienvenidas y la junta le anima a solicitar una reunión con cualquier miembro de la junta, en caso de que tenga algo que discutir. • Si está interesado en ayudar en el esfuerzo de rendimiento del distrito, hable con cualquier miembro del equipo de liderazgo o llame a la oficina del distrito al 719-486-6800. Abundan las oportunidades. Su participación es muy deseada d.

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SCHOOL BOARD MINUTES

Regular Meeting

February 10, 2025

Meeting called to order –Director Baker called the meeting to order.

Roll Call of Members - The regular meeting of the Board of Directors for Lake County School District R-1 was called to order on Feb. 10, 2025 at 5:30 p.m. and was held at the District Office and via Zoom. Directors Baker, Charles, Cooper, Earley, Lozano and Superintendent Bartlett were present.

Pledge of Allegiance –Director Baker led the pledge of allegiance.

Preview of agenda- No changes needed.

Public Participation- Jeremy and Jaime Burton spoke regarding the lease with the Advocates and use of the building at 105 Spruce Street.

Action items- It was moved by Director Cooper to approve the consent agenda. Director Charles seconded the motion;

	Baker	Charles	Cooper	Earley	Lozano
Aye	X	X	X	X	X

Nay					
Absent					X
Abstain					

motion carried 5-0-0-0.

Spotlights- Maria Lizardo, Director of Food services shared an update and was able to answer questions. Kathleen Fitzsimmons, HR Director, shared an update and was able to answer questions.

Discussion items- Superintendent Bartlett share an update on the Energy Project and will bring Millig to a future meeting.

Discussion items- The board discussed the revised Resolutions NO. 25-14, 25-15, 25-16 and a new resolution regarding an increase in Fund 31.

It was moved by Director Cooper to remove items 10a (Resolution NO. 25-14) and 10b (Resolution 25-15) from the agenda and move items 10c (Resolution NO. 25-16) to be 10a and 10d (Resolution NO. 25-17) to be 10b. Director Earley seconded the motion;

	Baker	Charles	Cooper	Earley	Lozano
Aye	X	X	X	X	X
Nay					
Absent					
Abstain					

motion carried 5-0-0-0.

Action items- It was moved by Director Cooper to approve Resolution NO. 25-16-Use of

Beginning Fund Balance. Director Lozano seconded the motion;

	Baker	Charles	Cooper	Earley	Lozano
Aye	X	X	X	X	X
Nay					
Absent					
Abstain					

motion carried 5-0-0-0.

It was moved by Director Cooper to approve Resolution NO. 25-17-Increase in Fund 31-Bond Debit Service. Director Charles seconded the motion;

	Baker	Charles	Cooper	Earley	Lozano
Aye	X	X	X	X	X
Nay					
Absent					
Abstain					

motion carried 5-0-0-0.

Discussion items- The board discussed Resolution NO. 25-18-Surplus of Vehicle.

Action items- It was moved by Director Cooper to approve Resolution NO. 25-18-Surplus of Vehicle. Director Lozano seconded the motion;

	Baker	Charles	Cooper	Earley	Lozano
Aye	X	X	X	X	X
Nay					
Absent					
Abstain					

motion carried 5-0-0-0.

Oversight calendar- Superintendent Bartlett led a discussion regarding the choice in/out of the district.

Policy Monitoring- Superintendent Bartlett shared information regarding the monitoring of policy SSG-3 and SSG-4 and the board was able to discuss the monitoring process.

Superintendent Update- Superintendent Bartlett reported on students who are finalists for big scholarships, attendance throughout the district, midyear teachers who are leaving, Advocates lease of the 105 Spruce Street and working with partners on the recreational needs of the community.

Board Reports- Director Baker did not have a report. Director Cooper attended the Finance and DAC meetings and working on the policy review. Director Charles had no report. Director Earley had no report. Director Lozano had no report.

Upcoming meetings and agenda planning were discussed.

It was moved by Director Charles to adjourn the meeting. Director Lozano seconded the motion; motion carried.

Meeting adjourned at 8:07 pm.

Feb. 10, 2025

ATTEST:

Melissa Earley, Secretary

John Baker, President

Lake County School District R-1
Employee Status Report
March 17, 2025

prepared: 3/6/2025

Certified Staff

Recommended for Hire

<u>Name</u>	<u>Assignment</u>	<u>Degree</u>	<u>License- Endorsement</u>	<u>Experience</u>
<u>Name</u>	<u>Current Assignment</u>	<u>Transfer Assignment</u>	<u>Location</u>	<u>Effective</u>
Campbell, Karen	English - 7th/8th Grade	English - 9th/12th Grade	LCHS	2025-2026
Monroe, Devin	Special Education- LCHS	1st Grade Teacher	LCES	2025-2026

Resignations/Terminations

Anagnou, Madelyn	Special Education		LCHS	3/13/2025

John Baker, President

Melissa Earley, Secretary

Lake County School District R-1

prepared: 3/6/2025

Employee Status Report

March 17, 2025

Support Staff/Classified

Recommended for Hire

Hall, Frederick Andy	IT Director	District	2/24/2025
Perez Hernandez, Maria	Full Time Cook	LCHS	2/24/2025
<u>Name</u>	<u>Current Assignment</u>	<u>Transfer Assignment</u>	<u>Effective</u>
Carlier, Jill	2nd Grade Support Paraprofessional-LCES	District Substitute	2/28/2025

Resignations/Terminations

Giunta, Jaime	Behavior Paraprofessional	LCHS	2/20/2025

John Baker, President

Melissa Earley, Secretary

Lake County School District R-1

prepared: 3/6/2025

Employee Status Report

March 17, 2025

<u>2024-2025 Openings</u>			
<u>Certified/Staff</u>			
Early Childhood Special Education Teacher	LCES	2024-2025	
Second grade teacher (new position)	LCES	2024-2025	
<u>Classified/Support Staff</u>			
Bus Driver	Transportation	2024-2025	
Bus Technician /Driver	Transportation	2024-2025	
Substitute Teachers, Custodians, Cooks	District	2024-2025	
<u>Coaches</u>			
HS Boys' Head Golf coach		2025-2026	
MS Track and Field Assistant Coach		2024-2025	
Officials (for volleyball, basketball, soccer, and football)			
<u>2025-2026 Openings</u>			
<u>Certified/Staff</u>			
LCHS Special Education Teachers (2)		2025-2026	
LCHS English Teacher		2025-2026	
LCHS Social Studies Teacher		2025-2026	

PAY PERIOD
February 1, 2025 TO February 28, 2025

Name: Grayson Cooper

ID#

1 March 2025

Date _____

Date _____

		Lake County School District R-1										
		Additional Pay Sheet										
		PAY PERIOD										
		February 1 - February 28, 2024										
		Name:						Melissa	Earley			
DATE		DESCRIPTION						HOURS		RATE		TOTAL
02/10/2025		Board Meeting			5:30 - 8:00pm			2.5		\$75		\$75
02/24/2025		Board Meeting			5:30pm-8:00pm			2.5		\$75		\$75
Total										150		\$150.00
		Employee Address										
		219 E. 8th Street, Leadville, CO 80461										
										Melissaa Earley		
										Employee's Signature		Date
										Supervisor's Signature		Date

Supervisor's Signature		Date
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Evaluation of Kate Bartlett Superintendent, Lake County School District June 2024- January 2025

On January 13, 2025 the Lake County School District R-1 Board of Education held its annual evaluation with Kate Bartlett and discussed her performance over her first six months as superintendent of the Lake County School District. Present were directors John Baker, Kerry Charles, Grayson Cooper, Melissa Early, and Miriam Lozano. As per Board Policy BSR-5, evaluation of the Superintendent happens annually and is based on the Board's district priorities and goals as articulated in the strategic plan, however, due to the short duration of Superintendent Bartlett's time in this position, we used an Interim Superintendent Evaluation that the Board and Superintendent agreed upon at the Board Retreat in October.

BSR-5E2 - Interim Superintendent Evaluation Tool for 2024-25 School Year

1. Focus on Progress Toward Goals

- Did the superintendent effectively deliver on her 100 Day Plan (entry plan)?
The Board agrees that Superintendent Bartlett created an appropriate 100 day plan and effectively delivered on it.
- Is the superintendent effectively communicating with the board and keeping them informed through regular reports and updates?
Superintendent Bartlett has established effective communication methods with the Board and is utilizing them effectively.
- Has the superintendent developed clear plans for initiatives, with timelines, resource allocation, and staffing?
Plans and initiatives in the areas of leadership, academic improvement, finances, and facilities have been created and are proceeding appropriately.
Superintendent Bartlett clearly established the need for a Mill Levy Override ballot measure and presented the need to the community in multiple forums bringing the community alongside the school in support. These efforts resulted in the passage of the ballot measure, bringing critical funding to the school.
- Has the superintendent established mechanisms to measure progress, even if those measurements are still in the early stages?
Yes, with short and long-term data tracking, feedback from outside experts and surveys.
- Are there indicators of progress, even if full results are not yet available (e.g., mid-year data, pilot program outcomes)?
There is limited data available at this point in the school year. However, the data that is available is showing appropriate progress.

2. Evaluate Adherence to Policies

- Even without complete data, has the superintendent complied with policies related to financial management, staff treatment, and safety?

Yes.

- Has the superintendent demonstrated a commitment to operating within the boundaries set by the board's policies (e.g., financial audits, legal compliance, safety protocols)?

Yes.

- Has the superintendent made progress in developing a monitoring process for the Staff-Superintendent Guidelines Policies (SSGs)?

Yes.

3. Establish a Forward-Looking Evaluation

- Based on the superintendent's progress so far, what are the next steps for achieving the district's strategic priorities?

The Board would like to pursue district level strategic planning in 2025, and would like to see recommendations mindfully phased in. We believe that quality work is taking place at the schools and do not want it undone in order to quickly implement a new strategic plan.

- How will the superintendent and the board track progress moving forward?

The Board will work with the superintendent during the 2025 calendar year to establish and improve our monitoring and governance process.

- What are the Board's expectations regarding 360 feedback for the Superintendent?

The Board would like to see 360 feedback in the late fall of the 25-26 school year .

4. Provide Formative Feedback

- Are there areas where the superintendent could benefit from additional support or resources?

At this time the Board does not recommend any additional support or resources for Superintendent Barlett based on her performance. We do recognize that her position in the district does not have colleagues and we are committed to providing her with opportunities to interact with other superintendents at the CASE and CASB conferences next year. We are also committed to funding district support that Superintendent Bartlett recommends.

- What feedback can the board provide to ensure the superintendent is on track to achieve the district's goals?

Stability is a vision. Consistency in school staff, curriculum, and expectations from day to day, year to year, and school to school creates a stable environment where students can thrive. Staff who feel heard, supported in their work, and fairly compensated provide a high-quality learning experience.

Superintendent Bartlett started the position with our district in a challenging time. The district was on the verge of a financial crisis and the staff/superintendent relationship was extremely strained. Through her diligent work on the district's budget, focus on data, and relationship building with staff, our district is moving towards stability. We believe that the district is on a track towards *challenging students to reach their fullest potential through personal, engaged and rigorous learning in the classroom and beyond.*

Summary

The Board believes that Superintendent Bartlett has done an exemplary job taking over as Superintendent of Lake County School District. She has engaged staff to form strong relationships; guided district staff in analyzing and stabilizing the district finances; provided leadership to the building leaders; effectively handled several critical district situations; engaged the Board to build a strong working relationship; connected with community organizations and leaders to build community relationships; and many more, all while learning and maintaining the everyday tasks that keep the district running. The result is that children of Lake County have had a safe and stable learning environment through this transition.

We sincerely thank Superintendent Bartlett for her tireless efforts for the benefit of all the families of Lake County.

Lake County Board of Education

John Baker

Kerry Charles

Grayson Cooper

Melissa Early

Miriam Lozano

Presented and approved at Regular Board Meeting on March 17, 2025

Melissa Earley, Secretary

John Baker, President

Dated: March 17, 2025

Update to LCSD BOE

Lake County High School

MONDAY, MARCH 17TH, 2025



LAKE COUNTY
PANTHERS



LCHS 24-25 Admin / Support Team

- ▶ Scott Carroll, Principal
- ▶ Lindsey Cade, Assistant Principal
- ▶ Kim Moffett, Special Education Academic Dean
- ▶ Amy Peters, Athletic / Activities Director
- ▶ Kim Chavez, Behavior Specialist
- ▶ Kyle Baker, Counselor
- ▶ Kelly Hofer, Pre-Collegiate Coordinator
- ▶ Alisha Forsyth, Internships



LCHS 24-25 Major Work

- ▶ Colorado Education Initiative (Mission, Vision, Values)
- ▶ Diagnostic Review / Action Planning
 - ▶ Course Progression
 - ▶ Behavior Matrix
 - ▶ Attendance and Support
 - ▶ PLCs



Colorado Education Initiative

- ▶ Process
- ▶ Outcomes



LCHS Vision

► **Vision: Our Hopeful Future**

- Lake County High School students craft their unique futures by building academic knowledge, developing real-world skills, and purposefully exploring future opportunities.



LCHS Mission

▶ **Mission: How We Will Achieve Our Hopeful Future**

- ▶ Lake County High School students build positive learning habits, engage in rigorous academic learning, and explore opportunities through relevant experiences.



LCHS Values

► Values / Behaviors

► Set High Bars

- Maintaining rigorous academic and behavioral expectations
- Creating consistent, productive learning environments across all classrooms.

► Support the Individual

- Providing personalized, timely assistance
- Creating opportunities for meaningful student decision-making

► Make Learning Real

- Connecting classroom experiences to the real world
- Engaging families and community partners in learning

► Grow Through Feedback

- Embracing feedback as a tool for continuous improvement
- Building a culture of reflection and adjustment



Course Progression

- ▶ Analyzing how students progress through LCHS
- ▶ Individual meetings with departments
- ▶ Creation of document for families and staff of “typical” progression based on graduation pillars.
- ▶ Informed master schedule decisions

Course Progression / Graduation Requirements Revision

Mt. Sherman 14,043ft	Mt. Massive 14,427ft	Mt. Elbert 14,438ft
English (4 Credits) - English 9 - English 10	English (4 Credits) - English 9 - English 10	English (3 Credits) - English 9 - English 10
Math (4 Credits) - Integrated I - Integrated II - Integrated III - College Algebra - Personal Finance	Math (3 Credits) - Integrated I - Integrated II Core - Math for Liberal Arts - Personal Finance	Math (3 Credits) - Integrated I - Personal Finance
Social Studies (3 Credits) - World History - US History - Government - Government II - World History II - US History	Social Studies (3 Credits) - World History or US History - Government - Government II - US History or World History	Social Studies (2 Credits) - Government - US History or World History
Science (3 Credits)	Science (3 Credits)	Science (2 Credits)
Foreign Language (3 Credits)	Foreign Language (1 Credit)	Foreign Language (1 Credit)
Personal Finance (.5 Credit)	Personal Finance (.5 Credit)	Personal Finance (.5 Credit)
Physical Education (.5 Credit)	Physical Education (.5 Credit)	Physical Education (.5 Credit)
Fine Arts (.5 Credit)	Fine Arts (.5 Credit)	Fine Arts (.5 Credit)
Health (.5 Credit)	Health (.5 Credit)	Health (.5 Credit)
Internship (1 Credit)	Internship (1 Credit)	Internship (1 Credit)
Crew (1 Credit)	Crew (1 Credit)	Crew (1 Credit)
Freshman Core (.5 Credit)	Freshman Core (.5 Credit)	Freshman Core (.5 Credit)
Sophomore Core (.5 Credit)	Sophomore Core (.5 Credit)	Sophomore Core (.5 Credit)
Junior Core (.5 Credit)	Junior Core (.5 Credit)	Junior Core (.5 Credit)
Senior Core (.5 Credit)	Senior Core (.5 Credit)	Senior Core (.5 Credit)
Electives (4-6 Credits)	Electives (7-9 Credits)	Electives (10-11 Credits)
26 Credits	26 Credits	26 Credits
		Mt. Elbert Graduation Plan is by team recommendation and application only. Specific aspects of the pathway must be approved by admin, student, parent, and team.



Rationale for Refinement

- ▶ Want the work we did on course progressions to be mirrored in our graduation requirements.
- ▶ Being clearer and more transparent with staff, students and families.
- ▶ Minor adjustments
- ▶ Number of credits remain the same
- ▶ A few courses that have not been required in the past will now be required. The changes are most evident in Math requirements.
- ▶ Refining crew structure to support students ICAP work and academic intervention.



Behavior Matrix

- ▶ Need to re-evaluate our Behavior Matrix and MTSS process for behavior at LCHS.
- ▶ Consistency
- ▶ Volunteer Committee
- ▶ Modeling after DPS work
- ▶ Guiding Questions
 - ▶ What do we know?
 - ▶ What do we have? What are we missing?
 - ▶ What do we create?



Attendance / Support

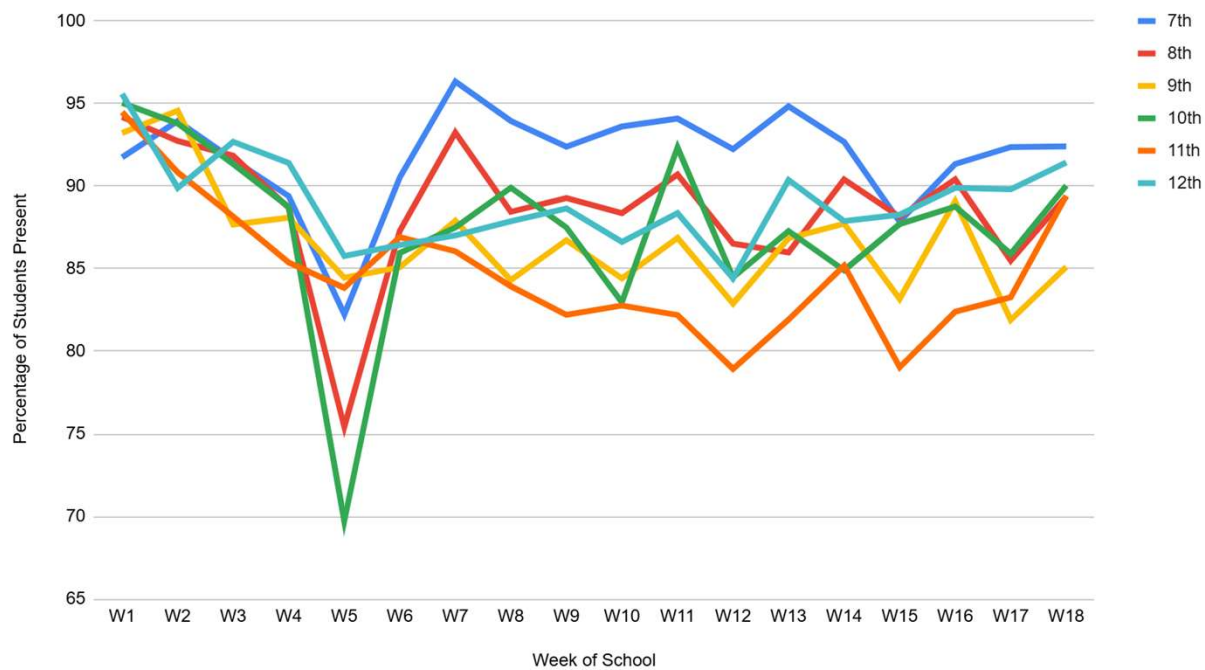
- ▶ Attendance Benchmarks
- ▶ Individual meetings with families for Attendance Support Plans
- ▶ Communication with families
- ▶ More consistent with data tracking

Attendance Data Comparison (August – March)

Grade Level	ADA (23-24)	ADA (24-25)
7	91.39%	91.68%
8	89.13%	88.59%
Combined	90.31%	90.11%
9	81.34%	86.62%
10	81.83%	87.28%
11	86.21%	84.12%
12	85.22%	88.97%
Combined	83.61%	86.74%

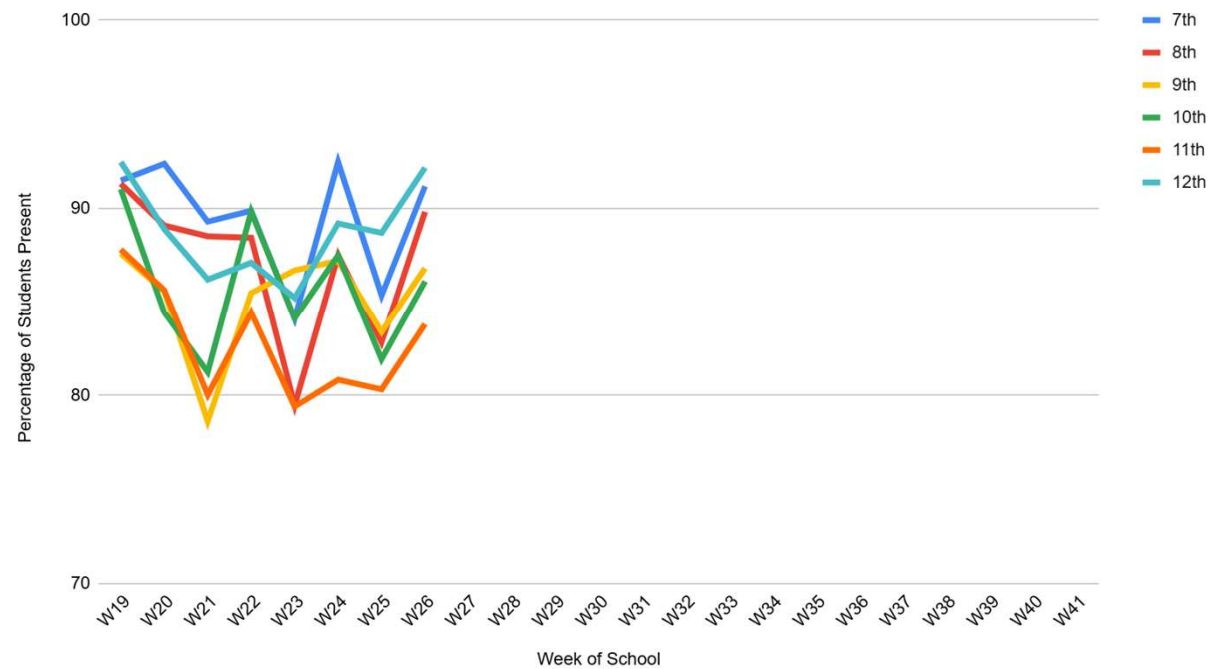
Attendance Data Graph

Semester 1 Attendance



Attendance Data Graph

Semester 2 Attendance





PLCs

- ▶ Collaborative time with teachers
- ▶ **Quarter 1:** Common Teaching Practices
- ▶ **Quarter 2:** Grading Policy and Analyzing Student Work
- ▶ **Quarter 3/4:**
 - ▶ Identify Problem of Practice and accepting the problem
 - ▶ Theory of Action
 - ▶ Taking Action
 - ▶ Evaluation



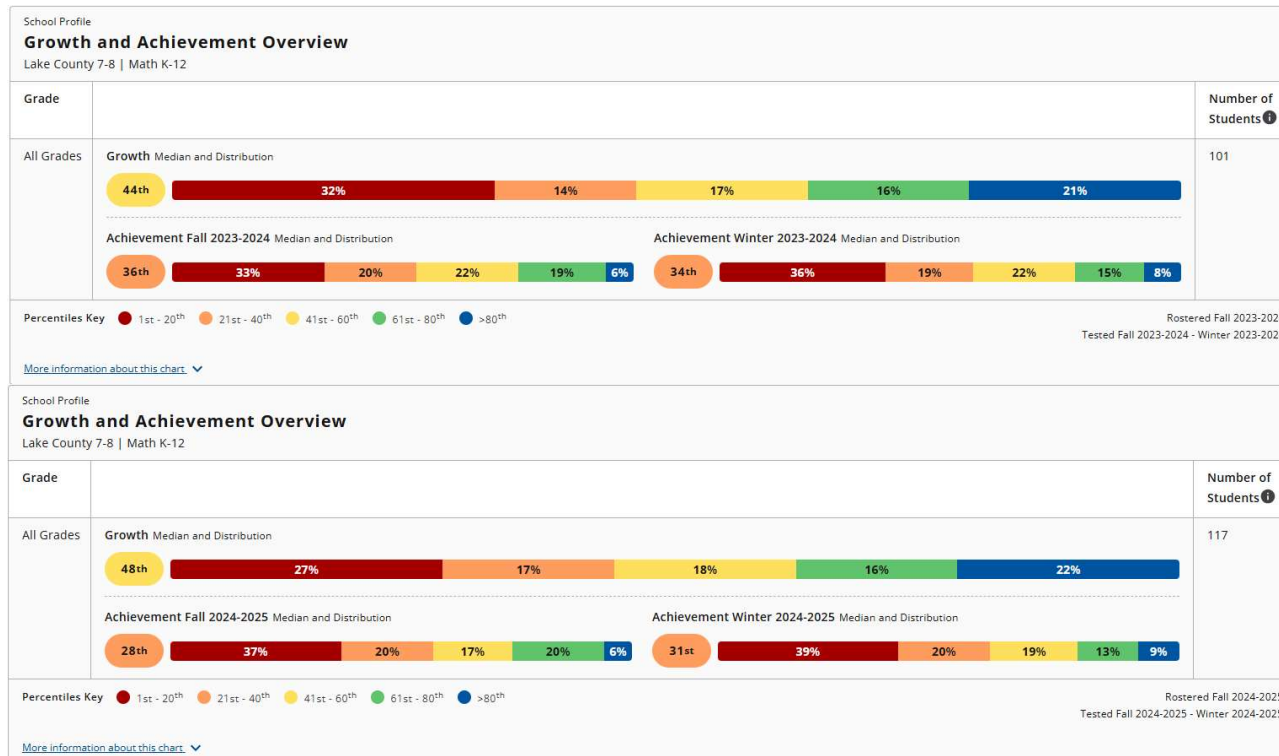
Reflections

- ▶ Proud of our students, teachers, and staff
- ▶ The work is making a difference
- ▶ Staff Culture
- ▶ Student Quote

NWEA Data Comparison – 7/8 ELA



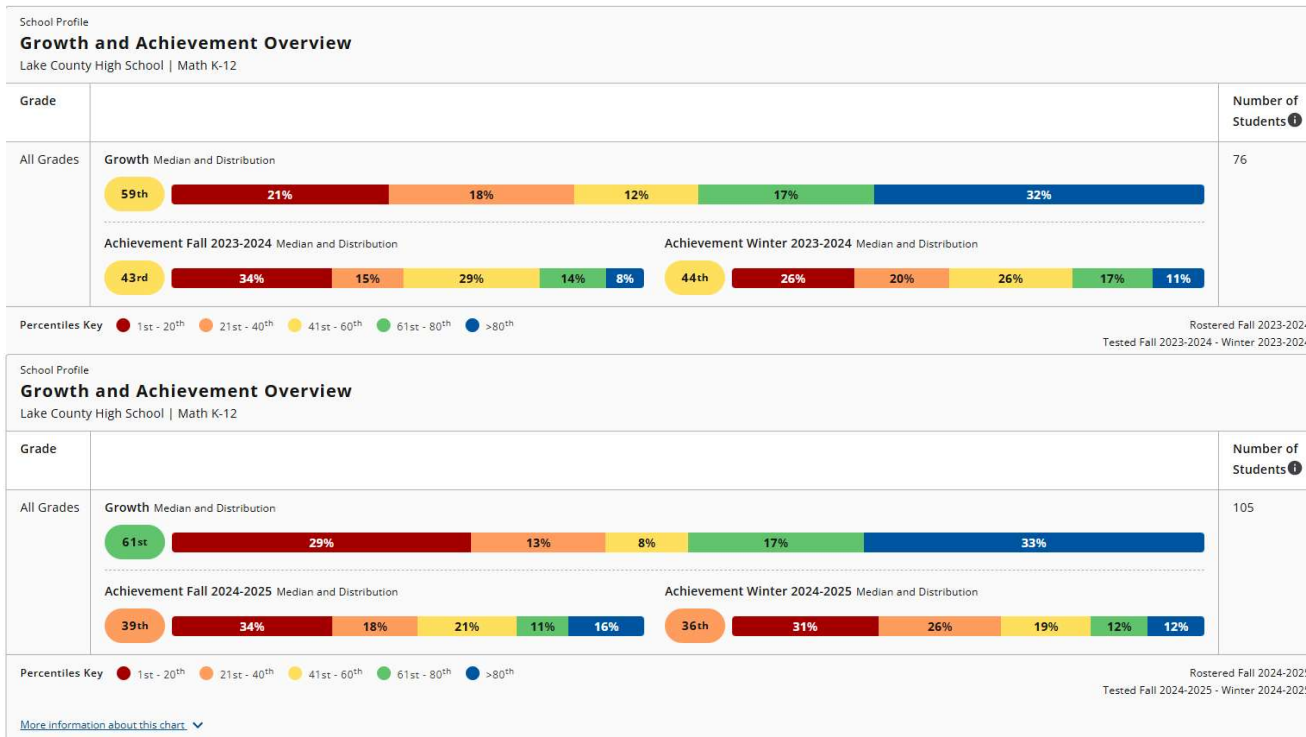
NWEA Data Comparison – 7/8 Math



NWEA Data Comparison – 9/10 ELA



NWEA Data Comparison – 9/10 Math





24-25 NWEA Highlights

- ▶ **8 ELA:** 64th Percentile Growth
- ▶ **8 Math:** 56th Percentile Growth
- ▶ **9 Math:** 72nd Percentile Growth
- ▶ **10 ELA:** 65th Percentile Growth

LCHS Celebrations

- ▶ 3 Student Finalists for Daniels Fund, Boetcher, and El Pomar
- ▶ Community Meetings
- ▶ Internships
 - ▶ Climax, Lake County Build a Generation, Full Circle, LCES, Steadman-Philippon Research Institute, Get Outdoors Leadville!, High Altitude Tire, Ryan's Auto, Leadville Railroad, Lake County Animal Shelter, Lake County Fire Department, Lake County PROS, St. Vincent Hospital, and LCHS English, Math, SPED, and athletic departments
- ▶ Athletics and Activities
- ▶ Student Accountability with Phone Calls
- ▶ 11th Grade Post-Secondary Lessons



LCHS Celebrations

- ▶ Staff Fun
 - ▶ **November:** Pumpkin in Your Pocket
 - ▶ **December:** Finals Week Celebration
 - ▶ Café with Barista
 - ▶ Movie Party / Popcorn in Staff Lounge
 - ▶ Wicked Wednesday
 - ▶ Winter Wonderland
 - ▶ **February:** Perfect Pair and Treats
 - ▶ **March:** Shamrock Shenanigans and Treats

Closing

► Q/A



CLOUD
CITY

School Board Presentation Update & Highlights
2025

HIGH SCHOOL

CCHS Celebrations

NWEA Growth

- BOY to MOY, 71% of the students met or exceeded their expected growth in Reading.
- BOY to MOY, 67% of the students met or exceeded their expect growth in Math.

The logo for map GROWTH+ is displayed in a light green rectangular box. The word "map" is in a bold, lowercase, green sans-serif font. The word "GROWTH" is in a bold, uppercase, dark grey sans-serif font. A small white plus sign "+" is positioned at the end of the word "GROWTH".

map GROWTH+

CCHS Celebrations

ACT WorkKeys Career Assessments

- 100% of the anticipated graduates have met this measure.
- 56% of all other students have met this measure.



Workforce Boot Camp Career Days

August 2024 - Copper Mountain and Twin Lakes Power Plant

September 2024 - Cancelled (AIMS Community College)

October 2024 - CSU Spur and a group to Wagner Cat in Aurora

November 2024 - Colorado Fire Camp

December 2024 - Local Financial Day, Elk Mountain Financial, Community Banks, and H&R Block

January 2025 - National Western Stock Show

February 2025 - Local Career Day



CCHS areas of focus & problems trying to solve

ATTENDANCE





Improvement Strategies from PM Tool

- #1 Goal: Improving student Achievement and Growth.
- #2 Goal: Every parent(s)/guardian(s) feels comfortable communicating with school personnel about their child and receives consistent communication around their child's progress towards graduation.



Lake County School District
328 West 5th Street
Leadville, Colorado 80461
www.lakecountyschools.net

AGENDA COVER MEMO

TO: Board of Education

PRESENTER(S): Kate Bartlett, Jim Mulcey

MEMO PREPARED BY: Kate Bartlett

INVITED GUESTS: HCM Architects, Dynamic Program Management

TIME ALLOTTED ON AGENDA: 30 min

DATE OF MEETING: 3/17/2025

ATTACHMENTS: HCM Presentation on LCES Options

RE: *Facilities & School Consolidation Update*, Presentation & Discussion

TOPIC SUMMARY

Background: The Board at its recent meeting endorsed staff's recommendation for grade level configurations to support school consolidation. The next step is to determine the best solution for serving more students at LCES.

Topic for Presentation: Our architect partners HCM have prepared the attached options for consolidation of grades at LCES. Staff wishes to express deep appreciation to HCM for their partnership and expertise in helping us think through the options.

Staff requests the Board's direction on next steps, including possible information gathering on pursuing a Certificate of Participation to fund the expansion / consolidation.



March 2025

Lake County School District

LCES Expansion Study

Facilities Committee 01

hord | coplan | macht

AGENDA

- 01 Introductions
- 02 LCES: Existing Use Observations
- 03 Program Needs
- 04 Expansion Options
- 05 Cost Range Comparison
- 06 Questions

A grayscale photograph of a group of people, approximately eight, gathered around a large table in a meeting room. They are looking at documents and talking. A large window is visible in the background. A blue square frame is overlaid on the left side of the image, containing the text '01' and 'INTRODUCTIONS'.

01

INTRODUCTIONS

WHO WE ARE

hord | coplan | macht



40+ years of K12 experience

5+ years working on Leadville area schools

48 Colorado school districts

105,000+ students educated annually in HCM-designed schools

45+ dedicated studio members



MATT
PORTA
Principal in Charge



25+
Years of Experience

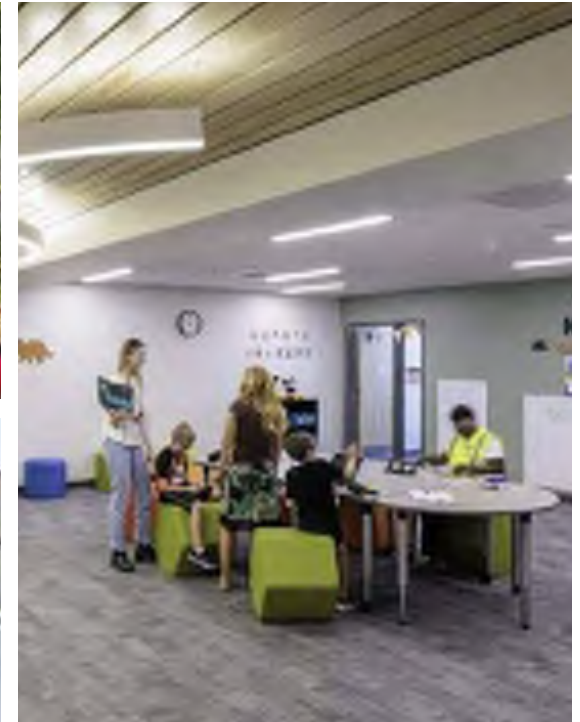
90+
Total PK-12 projects



LYN
ELLER
Design Principal

25+
Years of Experience

90+
Total PK-12 projects



JOEL
PEHRSON
Project Manager

20+
Years of Experience

50+
Total PK-12 projects

The background image is a grayscale photograph of a school playground and building. The building, labeled 'LAKE COUNTY ELEMENTARY SCHOOL', has a modern design with large windows and a covered entrance. In the foreground, there is a paved playground area with various equipment, including a bench, a small table, and some play structures. Several children are visible playing in the area. The overall scene is bright and open.

02

**EXISTING USE
OBSERVATIONS**

LAKE COUNTY ELEMENTARY SCHOOL

Space Utilization Matrix -

2025 Update

Use:

Space / Room Number:

LEVEL 00

LEVEL 01

LEVEL 02

LEVEL 03

LEVEL 04

LEVEL 05

LEVEL 06

LEVEL 07

LEVEL 08

LEVEL 09

LEVEL 10

LEVEL 11

LEVEL 12

LEVEL 13

LEVEL 14

LEVEL 15

LEVEL 16

LEVEL 17

LEVEL 18

LEVEL 19

LEVEL 20

LEVEL 21

LEVEL 22

LEVEL 23

LEVEL 24

LEVEL 25

LEVEL 26

LEVEL 27

LEVEL 28

LEVEL 29

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LEVEL 31

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LEVEL 68

LEVEL 69

LEVEL 70

LEVEL 71

LEVEL 72

LEVEL 73

LEVEL 74

LEVEL 75

LEVEL 76

LEVEL 77

LEVEL 78

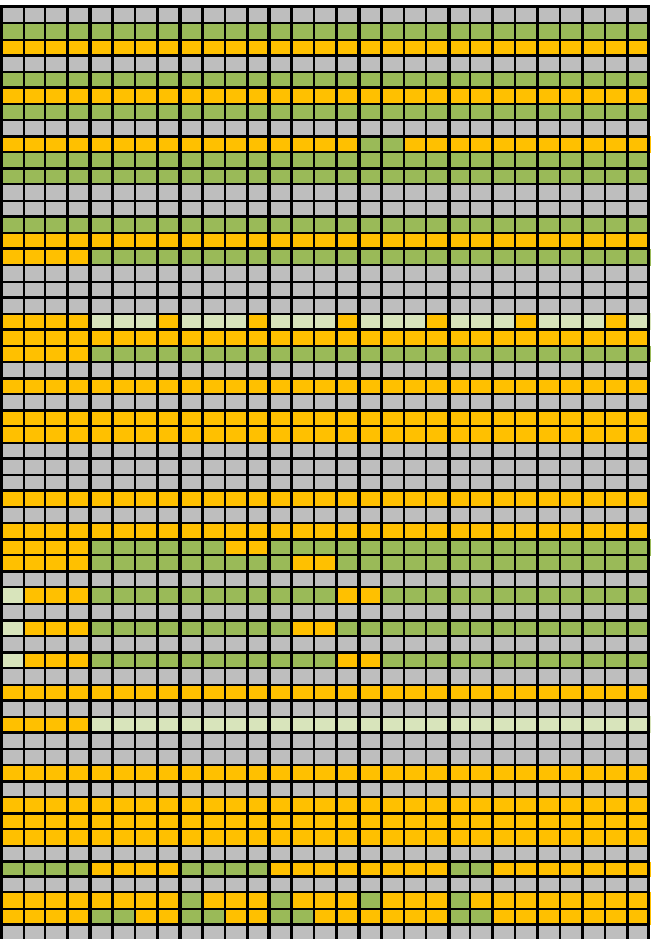
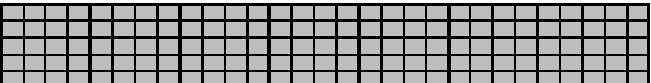
LEVEL 79

LEVEL 80

Time of Day

8:00 a.m. - 3:15 p.m.

8am 9am 10am 11am 12pm 1pm 2pm 3pm

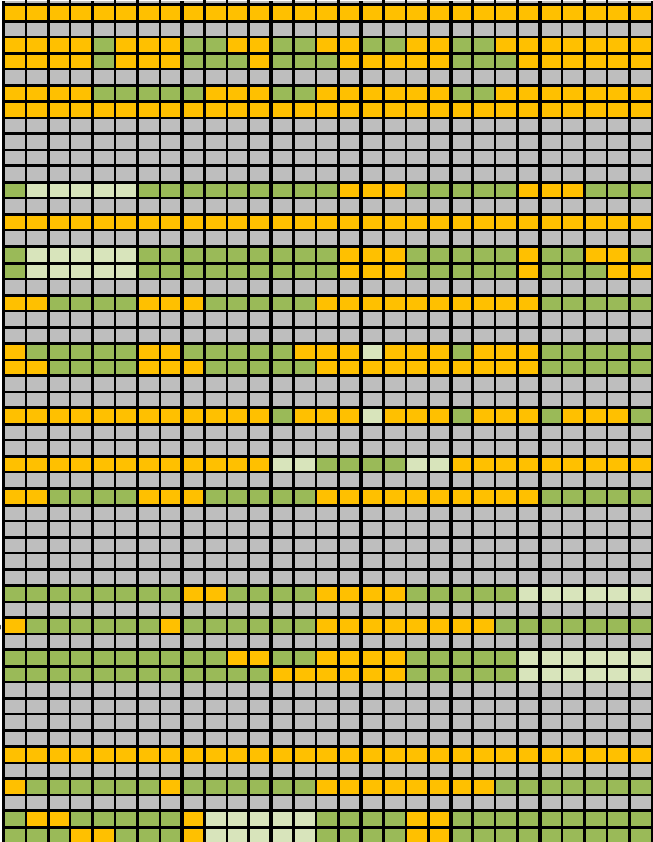


MEZZANINE

- 152 SPED SPECIALIST
- 153 not used
- 154 SPED SPECIALIST
- 155 SPED SPECIALIST
- 156 SPED TOILET
- 157 SPED THERAPY
- 158 SENSORY
- 159 not used
- 160 STAFF TOILET
- 161 ELECTRICAL
- 162 GIRLS TOILET
- 163 CLASSROOM (K)
- 164 BOYS TOILET
- 165 LARGE GROUP ROOM (STIM)
- 166 ELEM'S GAGE
- 167 CLASSROOM (K)
- 168 CLASSROOM (K)
- 169 not used
- 170 GYM/NAIUM
- 171 GYM STORAGE
- 172 MUSIC STORAGE
- 173 MUSIC CLASSROOM
- 174 KITCHEN
- 174A KITCHEN LAUNDRY
- 174B KITCHEN TOILET
- 175 LIBRARY MEDIA CENTER
- 175A VESTIBULE
- 176 STORAGE
- 177 COMMUNIS
- 178 MEDIA CENTER STORAGE
- 179 ART CLASSROOM
- 179A ART STORAGE KILN
- 179B ART TOILET
- 180 STAFF TOILET
- 181 CUSTODIAL STORAGE
- 182 GIRLS TOILET
- 183 CLASSROOM (1st)
- 184 BOYS TOILET
- 185 LARGE GROUP ROOM (1st)
- 186 ELEM'S GAGE
- 187 CLASSROOM (1st)
- 188 CLASSROOM (1st)
- 189 not used
- 190 STAFF TOILET
- 191 CUSTODIAL STORAGE
- 192 GIRLS TOILET
- 193 CLASSROOM
- 194 BOYS TOILET
- 195 LARGE GROUP ROOM (1st)
- 196 ELEM'S GAGE
- 197 CLASSROOM (2nd)
- 198 CLASSROOM (2nd)

KEY:

- In Use : Class (enter "1")
- In Use : Planning / Admin : (enter "0.9")
- Not In Use (leave blank)
- Not Scheduled (leave blank)



SPACE-SCHEDULE MATRIX

CURRENT
PLAN
USE
INTENSITY





03

PROGRAM NEEDS

3-ROUND
PLAN

REMAINING
NEEDS:

4TH GRADE
CLASSROOMS
(X3)

5TH GRADE
CLASSROOMS
(X3)



4-ROUND PLAN

REMAINING NEEDS:

4TH GRADE
CLASSROOMS
(X4)

5TH GRADE
CLASSROOMS
(X4)

SPANISH ROOM



3-ROUND PACKED PLAN

REMAINING
NEEDS:

5TH GRADE
CLASSROOMS
(X3)

SPANISH ROOM





04

EXPANSION OPTIONS

PLAN A

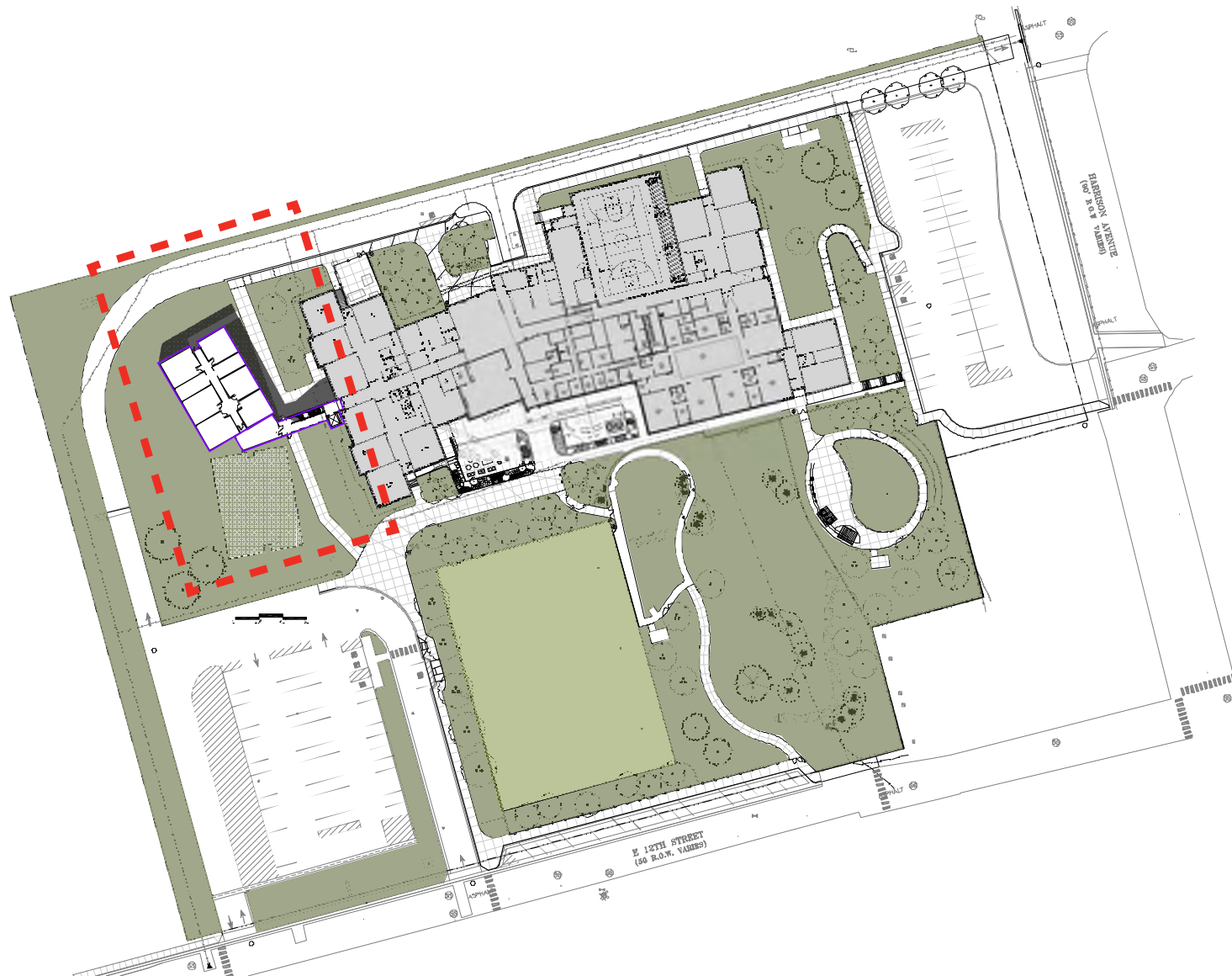
**MODULAR
CLASSROOMS**
(1-STORY,
LOWER LEVEL)
5428 SQ FT

CONNECTOR LINK
1500 SQ FT

**4TH GRADE
CLASSROOMS**
(X3)

**5TH GRADE
CLASSROOMS**
(X3)

RESTROOMS



PLAN A

MODULAR CLASSROOMS
(1-STORY,
LOWER LEVEL)
5428 SQ FT

CONNECTOR LINK
1500 SQ FT

4TH GRADE CLASSROOMS
(X3)

5TH GRADE CLASSROOMS
(X3)



PLAN B

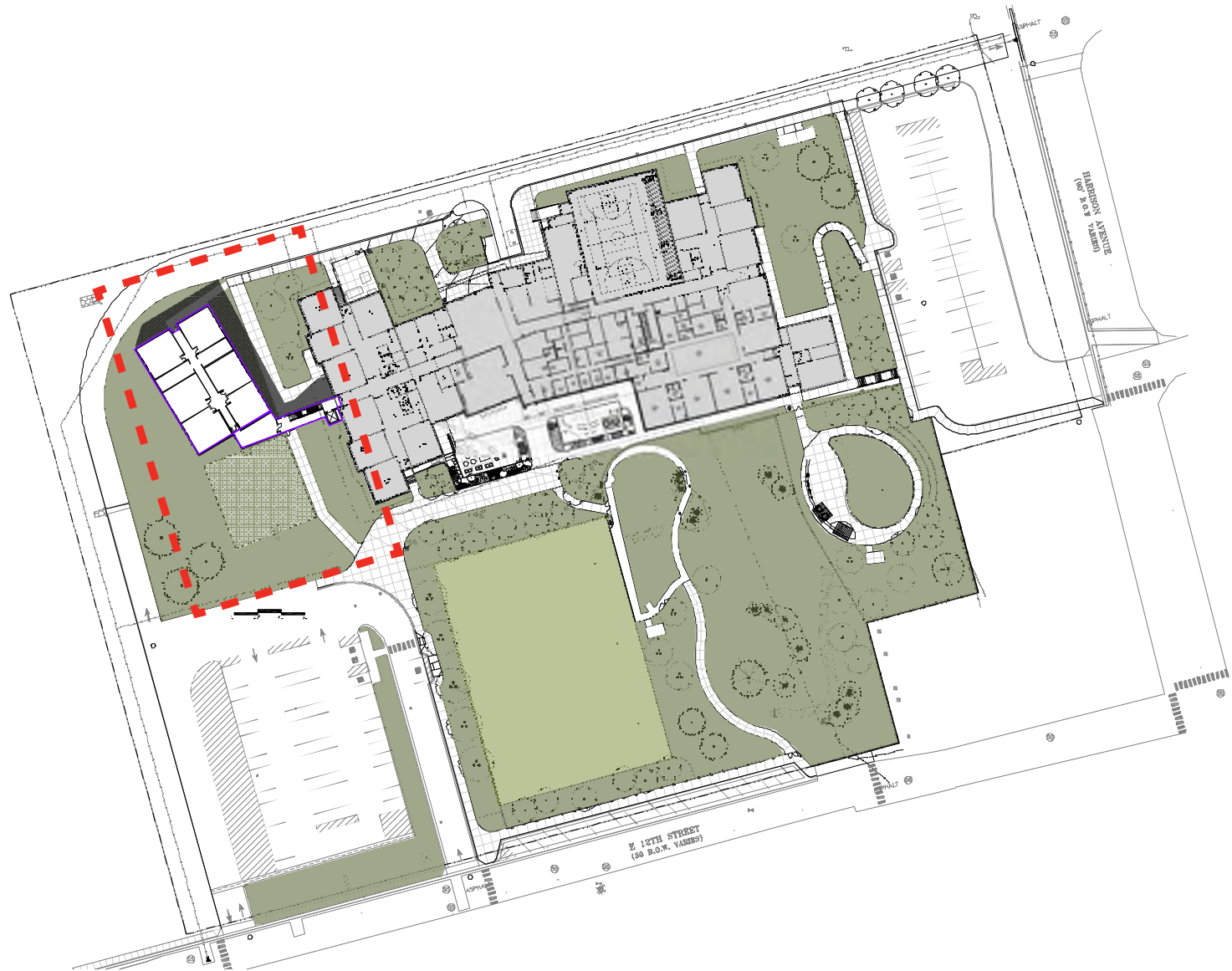
CONVENTIONAL
CONSTRUCTION
(1-STORY,
LOWER LEVEL)
7721 SQ FT

CONNECTOR LINK
1500 SQ FT

4TH GRADE
CLASSROOMS
(X3)

5TH GRADE
CLASSROOMS
(X3)

RESTROOMS



PLAN B

CONVENTIONAL
CONSTRUCTION
(1-STORY,
LOWER LEVEL)
7721 SQ FT

CONNECTOR LINK
1500 SQ FT

4TH GRADE
CLASSROOMS
(X3)

5TH GRADE
CLASSROOMS
(X3)

RESTROOMS



PLAN C

CONVENTIONAL
CONSTRUCTION

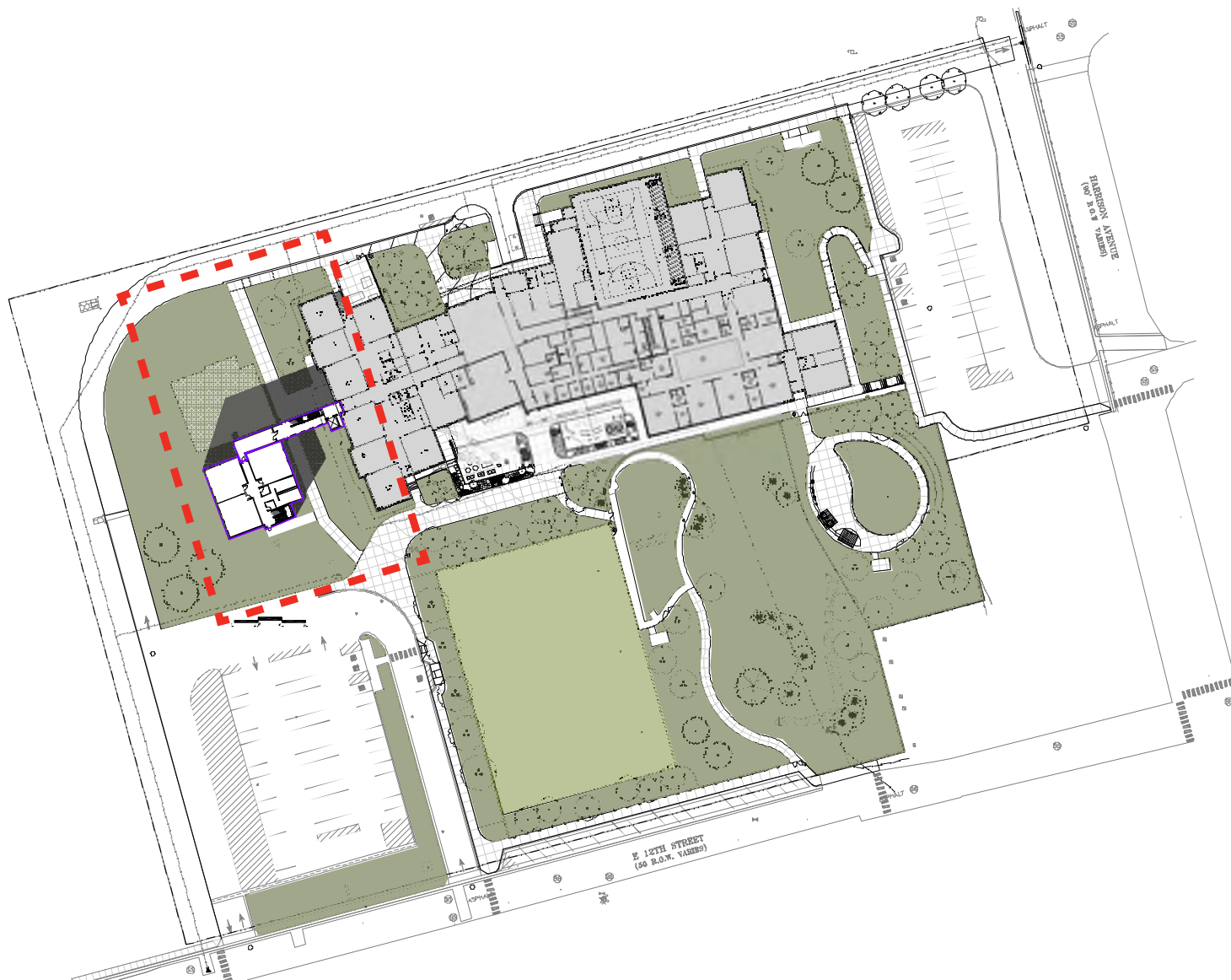
(2-STORY)
8796 SQ FT

CONNECTOR LINK

(2-STORY)
2750 SQ FT

4TH GRADE
CLASSROOMS
(X3)

5TH GRADE
CLASSROOMS
(X3)



PLAN C

CONVENTIONAL
CONSTRUCTION
(2-STORY)
8796 SQ FT

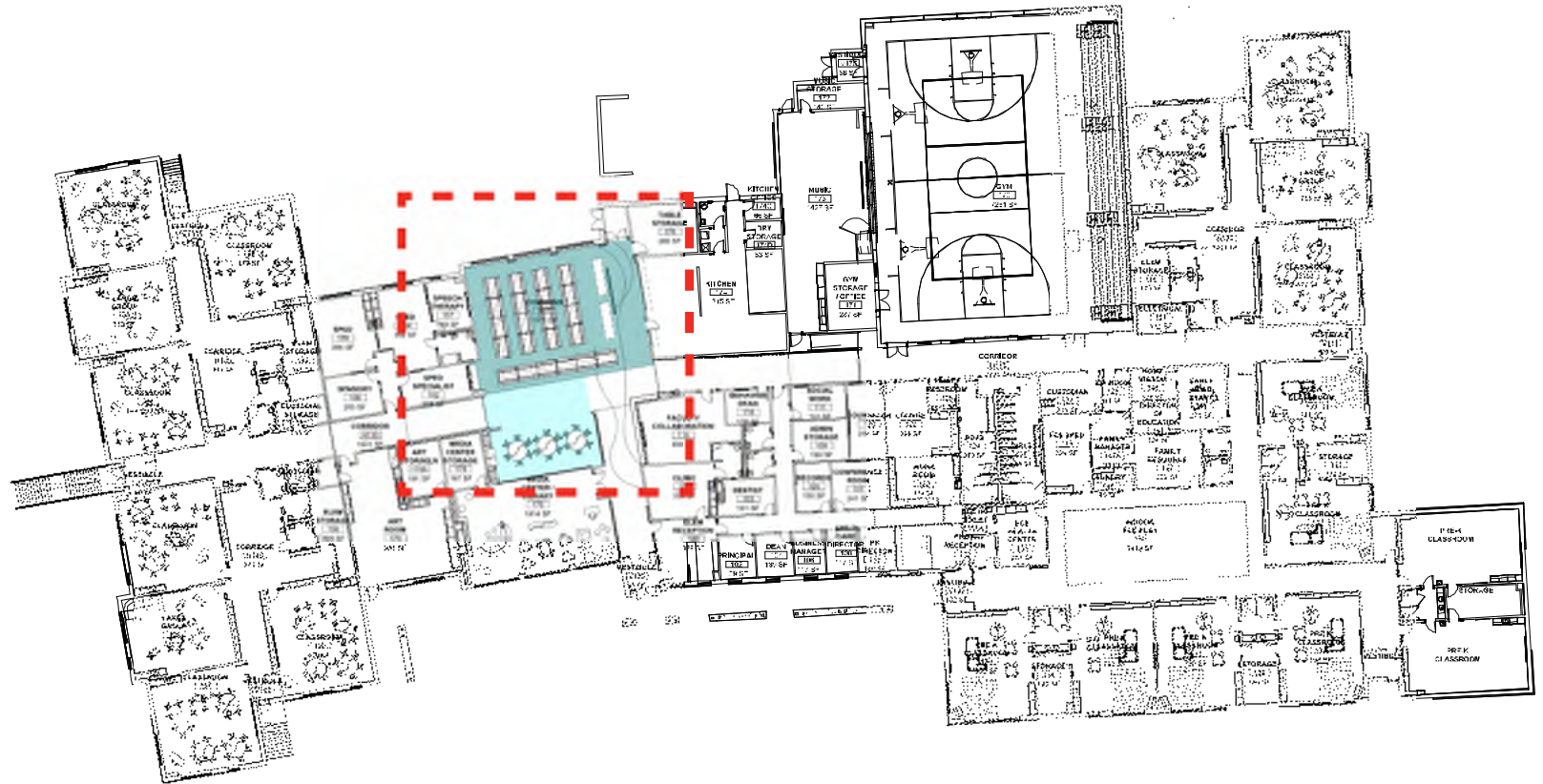
CONNECTOR LINK
(2-STORY)
2750 SQ FT

4TH GRADE
CLASSROOMS
(X3)

5TH GRADE
CLASSROOMS
(X3)



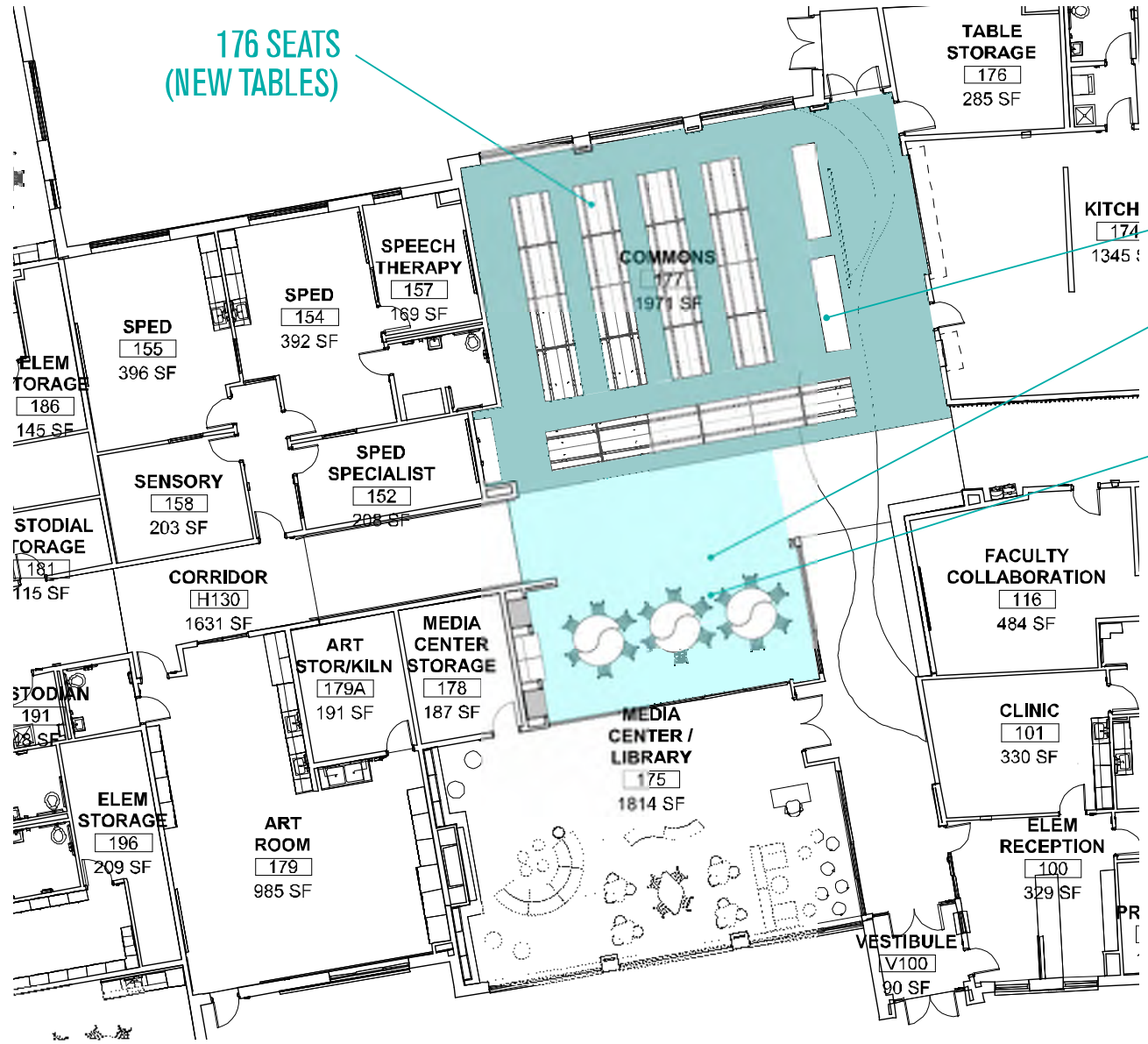
CAFETERIA



CAFETERIA

3 LUNCH PERIODS

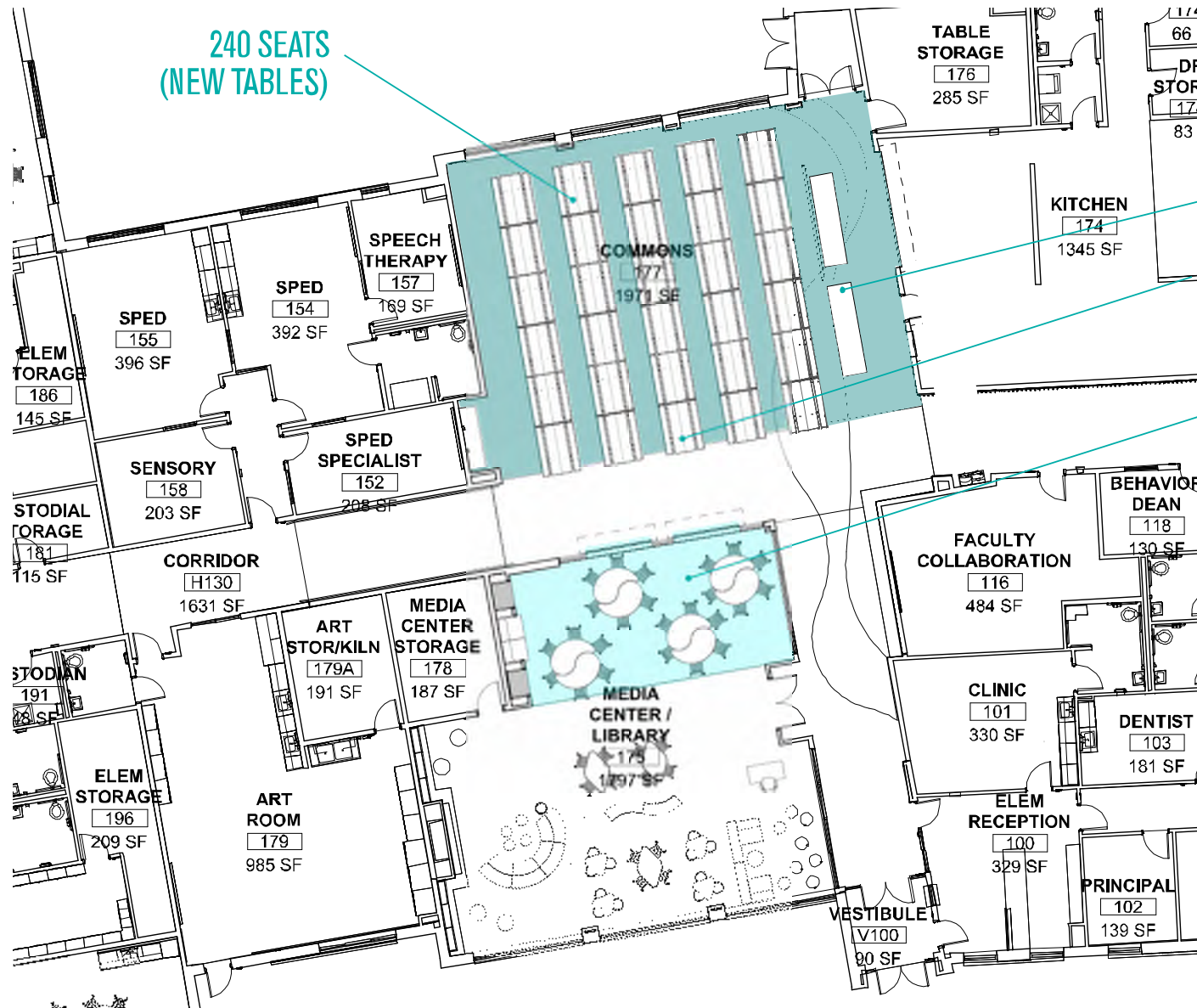
K-1 : 168 STUDENTS
 +
 2-3 : 168 STUDENTS
 +
 4-5: 168 STUDENTS
 +
 18-24 @MAKER
 OVERFLOW



CAFETERIA

2 LUNCH PERIODS

K-1-2 : 225 STUDENTS
+
3-4-5 : 225 STUDENTS
+
18-24 @ MAKER
OVERFLOW



240 SEATS
(NEW TABLES)

SERVING AREA

GLASS OVER-
HEAD
DOORS

MAKER SPACE /
OVERFLOW
SEATING



05

**COST RANGE
COMPARISON**

TOTAL ESTIMATED PROJECT COSTS

PLAN A

**MODULAR
CLASSROOMS
(1-STORY,
LOWER LEVEL):**

\$2,340,000

CONNECTOR LINK:

\$1,439,000

TOTAL PROJECT COST:

\$3,779,000

PLAN B

**CONVENTIONAL
CONSTRUCTION
(1-STORY,
LOWER LEVEL)**

\$7,281,000

CONNECTOR LINK:

\$1,439,000

TOTAL PROJECT COST:

\$8,720,000

PLAN C

**2- STORY CONVENTIONAL
CONSTRUCTION
+
CONNECTOR LINK**

\$10,760,000

TOTAL PROJECT COST:

\$10,760,000

INTERIOR RENOVATIONS:

**TOTAL PROJECT
COST:**

\$24,500

OPTIONS FOR COST SAVINGS

PLAN A

MODULAR
CLASSROOMS
(1-STORY,
LOWER LEVEL):

\$2,340,000

PACKED PLAN CONFIGURATION:
4 NEW CLASSROOMS

ESTIMATED 20% SAVINGS

PLAN B

CONVENTIONAL
CONSTRUCTION
(1-STORY,
LOWER LEVEL)

\$7,281,000

CONNECTOR LINK:

\$1,439,000

TOTAL PROJECT COST:

~~\$3,779,000~~

B.E.S.T. GRANT

CURRENT LAKE COUNTY
MATCH PERCENTAGE: 47%

53% SAVINGS

CONNECTOR LINK:

\$1,439,000

TOTAL PROJECT COST:

~~\$8,720,000~~

QUESTIONS?

ACCOUNT REFERENCE SHEET BY OBJECT

01's	All salaries
02's	Health, dental, life, vision insurances, PERA and Medicare benefits
03's	Legal, audit and consulting services
04's	Disposal, snow removal and repairs and maintenance services
05's	Student transportation, all insurances, telephone, postage, advertising, printing and binding, tuition, and travel and registration
06's	General supplies, natural gas and heating expenses, fuel, food, books and periodicals
07's	Equipment
08's	Dues and fees, interest and indirect costs, reserves
52-58	Transfers, allocations and leases

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Lake County School District R1

Page No 1

For 01/01/25 - 01/31/25

Expenditure Summary Report

FJEXS01A

Periods 07 - 07

MONTHLY BUDGET STATUS REPORT

BUDGET STATUS(Copy)

<u>Account No/Description</u>	<u>Adjusted Budget</u>	<u>Y-T-D Encumb</u>	<u>Period Expended</u>	<u>Y-T-D Expended</u>	<u>Available Balance</u>	<u>Percent Used</u>
10 GENERAL FUND						
01 SALARIES	7,752,211.82	.00	617,273.19	4,317,541.62	3,434,670.20	55.69
02 BENEFITS	2,967,097.05	.00	225,939.28	1,524,445.84	1,442,651.21	51.38
03 PROF/TECH SERVICES	740,112.00	44,933.15	29,147.12	356,147.53	339,031.32	54.19
04 PURCHASED SERVICES	269,800.00	19,569.94	75,771.22	167,217.25	83,012.81	69.23
05 OTHER SERVICES	1,079,337.00	40.55	61,234.55	644,897.50	434,398.95	59.75
06 SUPPLIES	910,780.00	54,665.13	62,061.16	432,237.96	423,876.91	53.46
07 EQUIPMENT	14,900.00	142.32	.00	2,234.65	12,523.03	15.95
08 OTHER OBJECTS	4,116,238.13	.00	443.72	31,010.39	4,085,227.74	.75
10 GENERAL FUND	17,850,476.00	119,351.09	1,071,870.24	7,475,732.74	10,255,392.17	42.55
19 COLO. PRESCHOOL PROGRAM						
01 SALARIES	265,600.00	.00	13,697.48	136,514.91	129,085.09	51.40
02 BENEFITS	152,322.00	.00	5,034.29	50,327.02	101,994.98	33.04
03 PROF/TECH SERVICES	3,000.00	.00	259.97	1,601.14	1,398.86	53.37
04 PURCHASED SERVICES	6,500.00	.00	1,844.94	5,109.75	1,390.25	78.61
05 OTHER SERVICES	200.00	.00	.00	56.94	143.06	28.47
06 SUPPLIES	38,600.00	6,144.46	1,284.07	5,324.41	27,131.13	29.71
19 COLO. PRESCHOOL PROGRAM	466,222.00	6,144.46	22,120.75	198,934.17	261,143.37	43.99
21 FOOD SERVICE FUND						
01 SALARIES	344,085.00	.00	29,824.17	201,066.95	143,018.05	58.44
02 BENEFITS	147,202.00	.00	12,654.51	83,000.19	64,201.81	56.39
05 OTHER SERVICES	1,700.00	.00	43.49	430.55	1,269.45	25.33
06 SUPPLIES	421,330.00	.00	30,616.50	201,937.07	219,392.93	47.93
08 OTHER OBJECTS	607.00	.00	.00	.00	607.00	.00
21 FOOD SERVICE FUND	914,924.00	.00	73,138.67	486,434.76	428,489.24	53.17
22 DESIGNATED PURPOSE GRANTS						
01 SALARIES	1,110,632.00	.00	71,376.87	613,452.41	497,179.59	55.23
02 BENEFITS	393,997.00	.00	24,164.30	208,220.78	185,776.22	52.85
03 PROF/TECH SERVICES	757,810.00	159,916.00	77,405.64	307,089.45	290,804.55	61.63
04 PURCHASED SERVICES	4,000.00	.00	.00	379.67	3,620.33	9.49
05 OTHER SERVICES	152,680.00	.00	2,142.34	109,492.40	43,187.60	71.71
06 SUPPLIES	253,188.00	7,134.47	225.36	86,393.10	159,660.43	36.94
07 EQUIPMENT	22,400.00	.00	.00	.00	22,400.00	.00
22 DESIGNATED PURPOSE GRANTS	2,694,707.00	167,050.47	175,314.51	1,325,027.81	1,202,628.72	55.37
23 ATHLETIC/ACTIVITY FUND						
08 OTHER OBJECTS	761,181.00	.00	.00	.00	761,181.00	.00
23 ATHLETIC/ACTIVITY FUND	761,181.00	.00	.00	.00	761,181.00	.00
26 THE CENTER - CHILD CARE						
01 SALARIES	78,172.00	.00	-230.50	56,944.51	21,227.49	72.85
02 BENEFITS	50,491.00	.00	641.75	23,122.41	27,368.59	45.80
03 PROF/TECH SERVICES	3,000.00	.00	207.97	1,280.90	1,719.10	42.70
05 OTHER SERVICES	36,000.00	.00	.00	.00	36,000.00	.00
06 SUPPLIES	16,550.00	278.04	1,309.25	21,657.60	-5,385.64	132.54

Run Date 02/25/25 09:02 PM

Lake County School District R1

Page No 2

For 01/01/25 - 01/31/25

Expenditure Summary Report

FJEXS01A

Periods 07 - 07

MONTHLY BUDGET STATUS REPORT

BUDGET STATUS(Copy)

<u>Account No/Description</u>	<u>Adjusted Budget</u>	<u>Y-T-D Encumb</u>	<u>Period Expended</u>	<u>Y-T-D Expended</u>	<u>Available Balance</u>	<u>Percent Used</u>
26 THE CENTER - CHILD CARE						
08 OTHER OBJECTS	589,877.00	.00	898.40	3,272.12	586,604.88	.55
26 THE CENTER - CHILD CARE	774,090.00	278.04	2,826.87	106,277.54	667,534.42	13.77
27 HEAD START PROGRAM						
01 SALARIES	483,600.00	.00	55,394.01	276,167.95	207,432.05	57.11
02 BENEFITS	170,652.00	.00	20,629.93	107,531.11	63,120.89	63.01
03 PROF/TECH SERVICES	54,211.00	3,601.00	2,102.80	28,049.82	22,560.18	58.38
05 OTHER SERVICES	5,294.00	.00	2,024.48	3,445.25	1,848.75	65.08
06 SUPPLIES	49,863.00	11,509.42	12,474.69	32,417.49	5,936.09	88.10
08 OTHER OBJECTS	190,905.00	.00	212.33	233.04	190,671.96	.12
27 HEAD START PROGRAM	954,525.00	15,110.42	92,838.24	447,844.66	491,569.92	48.50
31 BOND REDEMPTION FUND						
08 OTHER OBJECTS	3,684,521.00	.00	.00	262,297.03	3,422,223.97	7.12
09 OTHER USES OF FUNDS	1,169,453.00	.00	.00	1,169,452.92	.08	100.00
31 BOND REDEMPTION FUND	4,853,974.00	.00	.00	1,431,749.95	3,422,224.05	29.50
43 CAPITAL PROJECTS FUND						
07 EQUIPMENT	474,480.00	9,445.32	.00	211,972.34	253,062.34	46.67
08 OTHER OBJECTS	1,034,490.00	.00	.00	.00	1,034,490.00	.00
43 CAPITAL PROJECTS FUND	1,508,970.00	9,445.32	.00	211,972.34	1,287,552.34	14.67
64 HEALTH INSURANCE RESERVE						
05 OTHER SERVICES	2,293,816.00	.00	302,683.94	1,360,574.69	933,241.31	59.31
64 HEALTH INSURANCE RESERVE	2,293,816.00	.00	302,683.94	1,360,574.69	933,241.31	59.31

GENERAL FUND																
EXPENDITURES										REVENUE						
BUDGET										BUDGET						
TOTAL ALLOCATION	TABOR	UNALLOCATED/O THER RESERVES	% UNALLOCATED	BUDGETED EXPENDITURE	YTD ACTIVITY	PREVIOUS YR ACCRUED SAL/BEN	BALANCE	YTD EXP-PY ACC SAL	%	TOTAL ALLOCATION	BFB	BUDGETED REVENUE	MONTHLY REVENUE RECEIVED	YTD REVENUE	% RECEIVED	
Jul-2024	\$ 15,242,459.00	\$ 505,000.00	1,585,574.00	10.4%	\$ 13,151,885.00	\$ 1,433,583.76	\$ 616,498.80	\$ 12,334,800.04	6.21%	Jul-2024	\$ 15,242,459.00	\$ 2,162,397.00	\$ 13,080,062.00	\$ 118,222.13	\$ 118,222.13	0.90%
Aug-2024	\$ 15,242,459.00	\$ 505,000.00	1,585,574.00	10.4%	\$ 13,151,885.00	\$ 2,319,903.57	\$ 616,498.80	\$ 11,448,480.23	12.95%	Aug-2024	\$ 15,242,459.00	\$ 2,162,397.00	\$ 13,080,062.00	\$ (96,602.87)	\$ 21,619.26	0.17%
Sep-2024	\$ 15,242,459.00	\$ 505,000.00	1,585,574.00	10.4%	\$ 13,151,885.00	\$ 3,352,685.79	\$ 616,498.80	\$ 10,415,698.01	20.80%	Sep-2024	\$ 15,242,459.00	\$ 2,162,397.00	\$ 13,080,062.00	\$ 540,255.44	\$ 561,874.70	4.30%
Oct-2024	\$ 15,242,459.00	\$ 505,000.00	1,585,574.00	10.4%	\$ 13,151,885.00	\$ 4,287,871.93	\$ 616,498.80	\$ 9,480,511.87	27.92%	Oct-2024	\$ 15,242,459.00	\$ 2,162,397.00	\$ 13,080,062.00	\$ 173,356.01	\$ 735,230.71	5.62%
Nov-2024	\$ 15,242,459.00	\$ 505,000.00	1,585,574.00	10.4%	\$ 13,151,885.00	\$ 5,399,112.72	\$ 616,498.80	\$ 8,369,271.08	36.36%	Nov-2024	\$ 15,242,459.00	\$ 2,162,397.00	\$ 13,080,062.00	\$ 386,480.52	\$ 1,121,711.23	8.58%
Dec-2024	\$ 15,242,459.00	\$ 505,000.00	1,585,574.00	10.4%	\$ 13,151,885.00	\$ 6,532,971.06	\$ 616,498.80	\$ 7,235,412.74	44.99%	Dec-2024	\$ 15,242,459.00	\$ 2,162,397.00	\$ 13,080,062.00	\$ 124,335.70	\$ 1,246,046.93	9.53%
Jan-2025	\$ 17,850,476.00	\$ 373,000.00	2,596,509.00	14.5%	\$ 14,880,967.00	\$ 7,595,083.83	\$ 616,498.80	\$ 7,902,381.97	46.90%	Jan-2025	\$ 17,850,476.00	\$ 3,544,789.00	\$ 14,305,687.00	\$ 430,322.13	\$ 1,676,369.06	11.72%
Feb-2025					\$ -					Feb-2025			\$ -			
Mar-2025					\$ -					Mar-2025			\$ -			
Apr-2025					\$ -					Apr-2025			\$ -			
May-2025					\$ -					May-2025			\$ -			
Jun-2025					\$ -		\$ -			Jun-2025			\$ -			
CPP/UPK FUND																
EXPENDITURES										REVENUE						
BUDGET										BUDGET						
TOTAL ALLOCATION	TABOR	UNALLOCATED	% UNALLOCATED	BUDGETED EXPENDITURE	YTD ACTIVITY	PREVIOUS YR ACCRUED SAL/BEN	BALANCE	YTD EXP-PY ACC SAL	%	BUDGET AMOUNT	BFB	BUDGETED REVENUE	MONTHLY REVENUE RECEIVED	YTD REVENUE	%	
Jul-2024	\$ 325,000.00			\$ 325,000.00	\$ 53,544.08	\$ 45,567.78	\$ 317,023.70	\$ 7,976.30	2.45%	Jul-2024	\$ 325,000.00	\$ -	\$ 325,000.00	\$ 34,744.50	\$ 34,744.50	10.69%
Aug-2024	\$ 325,000.00			\$ 325,000.00	\$ 75,631.30	\$ 45,567.78	\$ 294,936.48	\$ 30,063.52	9.25%	Aug-2024	\$ 325,000.00	\$ -	\$ 325,000.00	\$ (19,762.85)	\$ 14,981.65	4.61%
Sep-2024	\$ 325,000.00			\$ 325,000.00	\$ 99,996.46	\$ 45,567.78	\$ 270,571.32	\$ 54,428.68	16.75%	Sep-2024	\$ 325,000.00	\$ -	\$ 325,000.00	\$ 90,739.36	\$ 105,721.01	32.53%
Oct-2024	\$ 325,000.00			\$ 325,000.00	\$ 125,025.06	\$ 45,567.78	\$ 245,542.72	\$ 79,457.28	24.45%	Oct-2024	\$ 325,000.00	\$ -	\$ 325,000.00	\$ 31,077.46	\$ 136,798.47	42.09%
Nov-2024	\$ 325,000.00			\$ 325,000.00	\$ 152,247.52	\$ 45,567.78	\$ 218,320.26	\$ 106,679.74	32.82%	Nov-2024	\$ 325,000.00	\$ -	\$ 325,000.00	\$ 32,819.01	\$ 169,617.48	52.19%
Dec-2024	\$ 325,000.00			\$ 325,000.00	\$ 177,224.13	\$ 45,567.78	\$ 193,343.65	\$ 131,656.35	40.51%	Dec-2024	\$ 325,000.00	\$ -	\$ 325,000.00	\$ 34,560.56	\$ 204,178.04	62.82%
Jan-2025	\$ 466,222.00			\$ 466,222.00	\$ 205,078.63	\$ 45,567.78	\$ 306,711.15	\$ 159,510.85	34.21%	Jan-2025	\$ 466,222.00	\$ 81,222.00	\$ 385,000.00	\$ 35,615.71	\$ 239,793.75	62.28%
Feb-2025				\$ -						Feb-2025			\$ -			
Mar-2025				\$ -						Mar-2025			\$ -			
Apr-2025				\$ -						Apr-2025			\$ -			
May-2025				\$ -						May-2025			\$ -			
Jun-2025				\$ -		\$ -				Jun-2025			\$ -			
FOOD SERVICE FUND																
EXPENDITURES										REVENUE						
BUDGET										BUDGET						
TOTAL ALLOCATION	TABOR	UNALLOCATED	% UNALLOCATED	BUDGETED EXPENDITURE	YTD ACTIVITY	PREVIOUS YR ACCRUED SAL/BEN	BALANCE	YTD EXP-PY ACC SAL	%	BUDGET AMOUNT	BFB	BUDGETED REVENUE	MONTHLY REVENUE RECEIVED	YTD REVENUE	%	
Jul-2024	\$ 1,011,609.00			\$ 1,011,609.00	\$ 25,946.56	\$ 9,292.32	\$ 994,954.76	\$ 16,654.24	1.65%	Jul-2024	\$ 1,011,609.00		\$ 1,011,609.00	\$ 89,462.54	\$ 89,462.54	8.84%
Aug-2024	\$ 1,011,609.00			\$ 1,011,609.00	\$ 80,924.23	\$ 9,292.32	\$ 939,977.09	\$ 71,631.91	7.08%	Aug-2024	\$ 1,011,609.00		\$ 1,011,609.00	\$ (65,911.79)	\$ 23,550.75	2.33%
Sep-2024	\$ 1,011,609.00			\$ 1,011,609.00	\$ 153,688.27	\$ 9,292.32	\$ 867,213.05	\$ 144,395.95	14.27%	Sep-2024	\$ 1,011,609.00		\$ 1,011,609.00	\$ 26,325.90	\$ 49,876.65	4.93%
Oct-2024	\$ 1,011,609.00			\$ 1,011,609.00	\$ 244,850.20	\$ 9,292.32	\$ 776,051.12	\$ 235,557.88	23.29%	Oct-2024	\$ 1,011,609.00		\$ 1,011,609.00	\$ 35,288.24	\$ 85,164.89	8.42%
Nov-2024	\$ 1,011,609.00			\$ 1,011,609.00	\$ 336,570.46	\$ 9,292.32	\$ 684,330.86	\$ 327,278.14	32.35%	Nov-2024	\$ 1,011,609.00		\$ 1,011,609.00	\$ 142,268.89	\$ 227,433.78	22.48%
Dec-2024	\$ 1,011,609.00			\$ 1,011,609.00	\$ 413,296.09	\$ 9,292.32	\$ 607,605.23	\$ 404,003.77	39.94%	Dec-2024	\$ 1,011,609.00		\$ 1,011,609.00	\$ 121,142.11	\$ 348,575.89	34.46%
Jan-2025	\$ 914,924.00			\$ 914,924.00	\$ 486,434.76	\$ 9,292.32	\$ 437,781.56	\$ 477,142.44	52.15%	Jan-2025	\$ 914,924.00	\$ (3,989.00)	\$ 910,935.00	\$ 105,415.35	\$ 453,991.24	49.84%
Feb-2025				\$ -						Feb-2025			\$ -			
Mar-2025				\$ -						Mar-2025			\$ -			
Apr-2025				\$ -						Apr-2025			\$ -			
May-2025				\$ -						May-2025			\$ -			
Jun-2025				\$ -		\$ -				Jun-2025			\$ -			
GRANT FUND																
EXPENDITURES										REVENUE						
BUDGET										BUDGET						
TOTAL ALLOCATION	TABOR	UNALLOCATED	% UNALLOCATED	BUDGETED EXPENDITURE	YTD ACTIVITY	PREVIOUS YR ACCRUED SAL/BEN	BALANCE	YTD EXP-PY ACC SAL	%	BUDGET AMOUNT	BFB	BUDGETED REVENUE	MONTHLY REVENUE RECEIVED	YTD REVENUE	%	
Jul-2024	\$ 2,204,741.00			\$ 2,204,741.00	\$ 302,136.23	\$ 108,558.20	\$ 2,011,162.97	\$ 193,578.03	8.78%	Jul-2024	\$ 2,204,741.00		\$ 2,204,741.00	\$ 119,322.08	\$ 119,322.08	5.41%
Aug-2024	\$ 2,219,501.00			\$ 2,219,501.00	\$ 322,713.40	\$ 108,558.20	\$ 2,005,345.80	\$ 214,155.20	9.65%	Aug-2024	\$ 2,219,501.00		\$ 2,219,501.00	\$ 104,373.45	\$ 223,695.53	10.08%
Sep-2024	\$ 2,219,501.00			\$ 2,219,501.00	\$ 598,867.52	\$ 108,558.20	\$ 1,729,191.68	\$ 490,309.32	22.09%	Sep-2024	\$ 2,219,501.00		\$ 2,219,501.00	\$ 52,952.07	\$ 276,647.60	12.46%
Oct-2024	\$ 2,219,501.00			\$ 2,219,501.00	\$ 818,152.77	\$ 108,558.20	\$ 1,509,906.43	\$ 709,594.57	31.97%	Oct-2024	\$ 2,219,501.00		\$ 2,219,501.00	\$ 629,408.59	\$ 906,056.19	40.82%
Nov-2024	\$ 2,219,501.00			\$ 2,219,501.00	\$ 1,115,581.23	\$ 108,558.20	\$ 1,212,477.97	\$ 1,007,023.03	45.37%	Nov-2024	\$ 2,219,501.00		\$ 2,219,501.00	\$ 17,350.71	\$ 923,406.90	41.60%
Dec-2024	\$ 2,219,501.00			\$ 2,219,501.00	\$ 1,271,197.71	\$ 108,558.20	\$ 1,056,861.49	\$ 1,162,639.51	52.38%	Dec-2024	\$ 2,219,501.00		\$ 2,219,501.00	\$ 304,535.23	\$ 1,227,942.13	55.33%
Jan-2025	\$ 2,694,707.00			\$ 2,694,707.00	\$ 1,492,078.28	\$ 108,558.20	\$ 1,311,186.92	\$ 1,383,520.08	51.34%	Jan-2025	\$ 2,694,707.00		\$ 2,694,707.00	\$ 216,383.10	\$ 1,444,325.23	53.60%
Feb-2025				\$ -						Feb-2025			\$ -			
Mar-2025				\$ -						Mar-2025			\$ -			
Apr-2025				\$ -						Apr-2025			\$ -			
May-2025				\$ -						May-2025			\$ -			
Jun-2025				\$ -		\$ -				Jun-2025			\$ -			
CENTER FUND																
EXPENDITURES										REVENUE						
BUDGET										BUDGET						
TOTAL ALLOCATION	TABOR	UNALLOCATED	% UNALLOCATED	BUDGETED EXPENDITURE	YTD ACTIVITY	PREVIOUS YR ACCRUED SAL/BEN	BALANCE	YTD EXP-PY ACC SAL	%	BUDGET AMOUNT	BFB	BUDGETED REVENUE	MONTHLY REVENUE RECEIVED	YTD REVENUE	%	
Jul-2024	\$ 477,306.00			\$ 477,306.00	\$ 3,578.81	\$ 606.55	\$ 474,333.74	\$ 2,972.26	0.62%	Jul-2024	\$ 477,306.00	\$ 100,000.00	\$ 377,306.00	\$ 528.31	\$ 528.31	0.14%
Aug-2024	\$ 477,306.00			\$ 477,306.00	\$ 31,139.01	\$ 606.55	\$ 446,773.54	\$ 30,532.46	6.40%	Aug-2024	\$ 477,306.00	\$ 100,000.00	\$ 377,306.00	\$ 74,083.43	\$ 74,611.74	19.77%
Sep-2024	\$ 477,306.00			\$ 477,306.00	\$ 49,503.94	\$ 606.55	\$ 428,408.61	\$ 48,897.39	10.24%	Sep-2024	\$ 477,306.00	\$ 100,000.00	\$ 377,306.00	\$ 4,157.00	\$ 78,768.74	20.88%
Oct-2024	\$ 477,306.00			\$ 477,306.00	\$ 68,748.72	\$ 606.55	\$ 409,163.83	\$ 68,142.17	14.28%	Oct-2024	\$ 477,306.00	\$ 100,000.00	\$ 377,306.00	\$ 6,340.00	\$ 85,108.74	22.56%
Nov-2024	\$ 477,306.00			\$ 477,306.00	\$ 88,308.21	\$ 606.55	\$ 389,604.34	\$ 87,701.66	18.37%	Nov-2024	\$ 477,306.00	\$ 100,000.00	\$ 377,306.00	\$ 4,154.00	\$ 89,262.74	23.66%
Dec-2024	\$ 477,306.00			\$ 477,306.00	\$ 103,615.83	\$ 606.55	\$ 374,296.72	\$ 103,009.28	21.58%	Dec-2024	\$ 477,306.00	\$ 100,000.00	\$ 377,306.00	\$ 6,539.00	\$ 95,801.74	25.39%
Jan-2025	\$ 774,090.00			\$ 774,090.00	\$ 106,555.58	\$ 606.55	\$ 668,140.97	\$ 105,949.03	13.69%	Jan-2025</						

Aug-2024	\$	5,073,171.00		\$	3,396,543.00	67%	\$	1,676,628.00	\$	-		\$	1,676,628.00	\$	-	0.00%	Aug-2024	\$	5,073,171.00	\$	3,169,023.00	\$	1,904,148.00	\$	(183,961.41)	\$	15,111.50	0.79%
Sep-2024	\$	5,073,171.00		\$	3,396,543.00	67%	\$	1,676,628.00	\$	-		\$	1,676,628.00	\$	-	0.00%	Sep-2024	\$	5,073,171.00	\$	3,169,023.00	\$	1,904,148.00	\$	27,180.17	\$	42,291.67	2.22%
Oct-2024	\$	5,073,171.00		\$	3,396,543.00	67%	\$	1,676,628.00	\$	-		\$	1,676,628.00	\$	-	0.00%	Oct-2024	\$	5,073,171.00	\$	3,169,023.00	\$	1,904,148.00	\$	39,130.81	\$	81,422.48	4.28%
Nov-2024	\$	5,073,171.00		\$	3,396,543.00	67%	\$	1,676,628.00	\$	-		\$	1,676,628.00	\$	-	0.00%	Nov-2024	\$	5,073,171.00	\$	3,169,023.00	\$	1,904,148.00	\$	61,075.72	\$	142,498.20	7.48%
Dec-2024	\$	5,073,171.00		\$	3,396,543.00	67%	\$	1,676,628.00	\$	-		\$	1,676,628.00	\$	-	85.39%	Dec-2024	\$	5,073,171.00	\$	3,169,023.00	\$	1,904,148.00	\$	12,935.53	\$	155,433.73	8.16%
Jan-2025	\$	4,853,974.00		\$	3,177,346.00	65%	\$	1,676,628.00	\$	1,431,749.95		\$	244,878.05	\$	1,431,749.95	85.39%	Jan-2025	\$	4,853,974.00	\$	3,253,674.00	\$	1,600,300.00	\$	9,497.97	\$	164,931.70	10.31%
Feb-2025																	Feb-2025											
Mar-2025																	Mar-2025											
Apr-2025																	Apr-2025											
May-2025																	May-2025											
Jun-2025																	Jun-2025											

EXPENDITURES														CAPITAL PROJECT FUND													
							BUDGET		BUDGET		REVENUE							BUDGET		BUDGET							
TOTAL ALLOCATION	RESERVES	UNALLOCATED	% UNALLOCATED	BUDGETED EXPENDITURE	YTD ACTIVITY	PREVIOUS YR ACCRUED SAL/BEN	BALANCE	YTD EXP-PY ACC SAL	%	BUDGET AMOUNT	BFB	BUDGETED REVENUE	MONTHLY REVENUE RECEIVED	YTD REVENUE	%												
Jul-2024	\$ 562,251.00	\$ 477,250.00		\$ 85,001.00	\$ 191,556.66		\$ (106,555.66)	\$ 191,556.66	225.36%	Jul-2024	\$ 562,251.00	\$ 393,250.00	\$ 169,001.00	\$ 14,083.41	\$ 14,083.41	8.33%											
Aug-2024	\$ 562,251.00	\$ 477,250.00		\$ 85,001.00	\$ 192,455.76		\$ (107,454.76)	\$ 192,455.76	226.42%	Aug-2024	\$ 562,251.00	\$ 393,250.00	\$ 169,001.00	\$ 15,310.10	\$ 29,393.51	17.39%											
Sep-2024	\$ 562,251.00	\$ 477,250.00		\$ 85,001.00	\$ 192,955.76		\$ (107,954.76)	\$ 192,955.76	227.00%	Sep-2024	\$ 562,251.00	\$ 393,250.00	\$ 169,001.00	\$ 14,083.41	\$ 43,476.92	25.73%											
Oct-2024	\$ 562,251.00	\$ 477,250.00		\$ 85,001.00	\$ 192,955.76		\$ (107,954.76)	\$ 192,955.76	227.00%	Oct-2024	\$ 562,251.00	\$ 393,250.00	\$ 169,001.00	\$ 14,083.41	\$ 57,560.33	34.06%											
Nov-2024	\$ 562,251.00	\$ 477,250.00		\$ 85,001.00	\$ 210,805.76		\$ (125,804.76)	\$ 210,805.76	248.00%	Nov-2024	\$ 562,251.00	\$ 393,250.00	\$ 169,001.00	\$ 14,083.41	\$ 71,643.74	42.39%											
Dec-2024	\$ 562,251.00	\$ 477,250.00		\$ 85,001.00	\$ 221,417.66		\$ (136,416.66)	\$ 221,417.66	260.49%	Dec-2024	\$ 562,251.00	\$ 393,250.00	\$ 169,001.00	\$ 14,083.41	\$ 85,727.15	50.73%											
Jan-2025	\$ 1,508,970.00	\$ 487,403.00		\$ 1,021,567.00	\$ 221,417.66		\$ 800,149.34	\$ 221,417.66	21.67%	Jan-2025	\$ 1,508,970.00	\$ 1,094,174.00	\$ 414,796.00	\$ -	\$ 85,727.15	20.67%											
Feb-2025				\$ -						Feb-2025		\$ -	\$ -														
Mar-2025				\$ -						Mar-2025		\$ -	\$ -														
Apr-2025				\$ -						Apr-2025		\$ -	\$ -														
May-2025				\$ -						May-2025		\$ -	\$ -														
Jun-2025				\$ -						Jun-2025		\$ -	\$ -														

EXPENDITURES														INSURANCE FUND													
				BUDGETED		PREVIOUS YR ACCRUED		BUDGET		BUDGET		REVENUE				BUDGET		BUDGET						BUDGET		BUDGET	
TOTAL ALLOCATION	TABOR	UNALLOCATED	% UNALLOCATED	EXPENDITURE	YTD ACTIVITY	SAL/BEN		BALANCE		YTD EXP-PY ACC SAL	%	BUDGET AMOUNT	BFB	BUDGETED REVENUE	MONTHLY REVENUE RECEIVED	YTD REVENUE											
Jul-2024	\$	2,569,366.00	\$	-	0%	\$	2,569,366.00	\$	191,529.76		\$	2,377,836.24	\$	191,529.76	7.45%	Jul-2024	\$	2,569,366.00	\$	-	\$	2,569,366.00	\$	169,927.64	\$	169,927.64	6.57%
Aug-2024	\$	2,569,366.00	\$	-	0%	\$	2,569,366.00	\$	318,985.36		\$	2,250,380.64	\$	318,985.36	12.41%	Aug-2024	\$	2,569,366.00	\$	-	\$	2,569,366.00	\$	154,559.83	\$	323,487.47	12.59%
Sep-2024	\$	2,569,366.00	\$	-	0%	\$	2,569,366.00	\$	576,814.84		\$	1,992,551.16	\$	576,814.84	22.45%	Sep-2024	\$	2,569,366.00	\$	-	\$	2,569,366.00	\$	235,482.75	\$	558,970.22	21.76%
Oct-2024	\$	2,569,366.00	\$	-	0%	\$	2,569,366.00	\$	690,914.58		\$	1,878,451.42	\$	690,914.58	26.89%	Oct-2024	\$	2,569,366.00	\$	-	\$	2,569,366.00	\$	190,773.22	\$	749,743.44	29.18%
Nov-2024	\$	2,569,366.00	\$	-	0%	\$	2,569,366.00	\$	932,266.05		\$	1,637,099.95	\$	932,266.05	36.28%	Nov-2024	\$	2,569,366.00	\$	-	\$	2,569,366.00	\$	181,822.19	\$	931,565.63	36.26%
Dec-2024	\$	2,569,366.00	\$	-	0%	\$	2,569,366.00	\$	1,057,890.75		\$	1,511,475.25	\$	1,057,890.75	41.17%	Dec-2024	\$	2,569,366.00	\$	-	\$	2,569,366.00	\$	177,811.96	\$	1,109,377.59	43.18%
Jan-2025	\$	2,293,816.00	\$	-	0%	\$	2,293,816.00	\$	1,360,574.69		\$	933,241.31	\$	1,360,574.69	59.31%	Jan-2025	\$	2,293,816.00	\$	(87,533.00)	\$	2,206,283.00	\$	196,480.20	\$	1,305,857.79	59.19%
Feb-2025					\$	-									Feb-2025												
Mar-2025					\$	-									Mar-2025												
Apr-2025					\$	-									Apr-2025												
May-2025					\$	-									May-2025												
Jun-2025					\$	-									Jun-2025												

\$

		<u>Beginning Balance</u>	<u>Activity</u>	<u>Deposits</u>	<u>Ending Balance</u>
<u>PITTS ELEM./THE CENTER</u>					
The Center Activity Fund 907040	July	\$ 8,835.84	\$ -	\$ -	\$ 8,835.84
	August	\$ 8,835.84	\$ -	\$ -	\$ 8,835.84
	September	\$ 8,835.84	\$ -	\$ -	\$ 8,835.84
	October	\$ 8,835.84	\$ -	\$ -	\$ 8,835.84
	November	\$ 8,835.84	\$ -	\$ 4,395.00	\$ 13,230.84
	December	\$ 13,230.84	\$ -	\$ -	\$ 13,230.84
	January	\$ 13,230.84	\$ 4,033.66	\$ -	\$ 9,197.18
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -
Pitts Elementary Library Fund 344727	July	\$ 389.14	\$ -	\$ -	\$ 389.14
	August	\$ 389.14	\$ -	\$ -	\$ 389.14
	September	\$ 389.14	\$ -	\$ -	\$ 389.14
	October	\$ 389.14	\$ 60.34	\$ -	\$ 328.80
	November	\$ 328.80	\$ -	\$ -	\$ 328.80
	December	\$ 328.80	\$ -	\$ -	\$ 328.80
	January	\$ 328.80	\$ -	\$ -	\$ 328.80
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -
<u>Lake County Elementary</u>					
LCE Activity Fund 316064	July	\$ 14,482.62	\$ 68.42	\$ 610.57	\$ 15,024.77
	August	\$ 15,024.77	\$ 668.11	\$ 2,275.69	\$ 16,632.35
	September	\$ 16,632.35	\$ 727.27	\$ 1,502.73	\$ 17,407.81
	October	\$ 17,407.81	\$ 530.00	\$ 1,127.76	\$ 18,005.57
	November	\$ 18,005.57	\$ 120.00	\$ 3,843.92	\$ 21,729.49
	December	\$ 21,729.49	\$ 1,576.11	\$ 600.82	\$ 20,754.20
	January	\$ 20,754.20	\$ 3,007.93	\$ 139.96	\$ 17,886.23
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -
West Park PTN 344735	July	\$ 1.47	\$ -	\$ -	\$ 1.47
	August	\$ 1.47	\$ -	\$ -	\$ 1.47
	September	\$ 1.47	\$ -	\$ -	\$ 1.47
	October	\$ 1.47	\$ -	\$ -	\$ 1.47
	November	\$ 1.47	\$ -	\$ -	\$ 1.47
	December	\$ 1.47	\$ -	\$ -	\$ 1.47
	January	\$ 1.47	\$ -	\$ -	\$ 1.47
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -

		<u>Beginning Balance</u>	<u>Activity</u>	<u>Deposits</u>	<u>Ending Balance</u>
<u>Lake County Intermediate School</u>					
LCIS Activity Fund	July	\$ 83,836.66	\$ -	\$ 3.56	\$ 83,840.22
8299	August	\$ 83,840.22	\$ 821.32	\$ 3.53	\$ 83,022.43
	September	\$ 83,022.43	\$ 661.32	\$ 1,820.06	\$ 84,181.17
	October	\$ 84,181.17	\$ 2,538.72	\$ 1,707.27	\$ 83,349.72
	November	\$ 83,349.72	\$ 3,718.49	\$ 5,168.43	\$ 84,799.66
	December	\$ 84,799.66	\$ 4,750.88	\$ 1,928.50	\$ 81,977.28
	January	\$ 81,977.28	\$ 1,081.09	\$ 805.46	\$ 81,701.65
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -
<u>Lake County High School</u>					
LCHS Activity Fund	July	\$ 139,969.06	\$ 328.25	\$ 465.94	\$ 140,106.75
2102	August	\$ 140,106.75	\$ 377.00	\$ 20,537.07	\$ 160,266.82
	September	\$ 160,266.82	\$ 864.09	\$ 331.58	\$ 159,734.31
	October	\$ 159,734.31	\$ 2,716.41	\$ 3,549.99	\$ 160,567.89
	November	\$ 160,567.89	\$ 3,527.78	\$ 4,474.32	\$ 161,514.43
	December	\$ 161,514.43	\$ 4,791.09	\$ 401.74	\$ 157,125.08
	January	\$ 157,125.08	\$ 2,279.42	\$ 11,913.54	\$ 166,759.20
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -
<u>Lake County Athletics</u>					
LCSD Athletic Activity Fund	July	\$ 103,681.58	\$ 15,043.12	\$ 324.93	\$ 88,963.39
2591636986	August	\$ 88,963.39	\$ 2,091.80	\$ 292.76	\$ 87,164.35
	September	\$ 87,164.35	\$ 94.98	\$ 10,836.29	\$ 97,905.66
	October	\$ 97,905.66	\$ 1,202.20	\$ 6,017.78	\$ 102,721.24
	November	\$ 102,721.24	\$ 1,818.82	\$ 7,127.46	\$ 108,029.88
	December	\$ 108,029.88	\$ 663.35	\$ 502.58	\$ 107,869.11
	January	\$ 107,869.11	\$ 1,836.62	\$ 4,993.30	\$ 111,025.79
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -
<u>Cloud City High School</u>					
CCHS	July	\$ 10,469.44	\$ 27.47	\$ 40.44	\$ 10,482.41
2578400962	August	\$ 10,482.41	\$ -	\$ 155.45	\$ 10,637.86
	September	\$ 10,637.86	\$ 228.93	\$ 1,280.46	\$ 11,689.39
	October	\$ 11,689.39	\$ 738.95	\$ 619.88	\$ 11,570.32
	November	\$ 11,570.32	\$ 1,218.19	\$ 528.06	\$ 10,880.19
	December	\$ 10,880.19	\$ -	\$ 500.48	\$ 11,380.67
	January	\$ 11,380.67	\$ 1,409.19	\$ 40.45	\$ 10,011.93
	February				\$ -
	March				\$ -
	April				\$ -
	May				\$ -
	June				\$ -



CONSOLIDATED BILLING CONTROL ACCOUNT STATEMENT

Prepared For	LAKE COUNTY SCHOOL RENA SANCHEZ
Account Number	
Statement Closing Date	02/03/25
Days in Billing Cycle	31
Next Statement Date	03/03/25
Credit Line	\$50,000
Available Credit	\$41,183

For Customer Service Call:
800-231-5511

Inquiries or Questions:
WF SBCS-Account Servicing Team
PO Box 29482
Phoenix, AZ 85038-8650

Payments:
Payment Remittance Center PO Box 77066
Minneapolis, MN 55480-7766

Payment Information

New Balance	\$8,739.17
Current Payment Due (Minimum Payment)	\$500.00
Current Payment Due Date	02/28/25

Thank you for using our Automatic Payment service. See the **Important Information** section below for your next scheduled payment.

If you wish to pay off your balance in full: The balance noted on your statement is not the payoff amount. Please call 800-231-5511 for payoff information.

Account Summary

Previous Balance		\$6,516.50
Credits	-	\$80.32
Payments	-	\$6,447.77
Purchases & Other Charges	+	\$8,750.76
Cash Advances	+	\$0.00
Finance Charges	+	\$0.00
New Balance	=	\$8,739.17

Wells Fargo Business Card Elite Rewards

Rewards ID:		
Previous Balance		325,466
Points Earned this Month		8,670
Points From Other Company Cards		0
Bonus Points Earned		0
Adjustments		0
Redeemed	-	0
Total Available	=	334,136

Rewards Notice

Check your point balance and redeem your points at [wellsfargo.com/businessrewards](https://www.wellsfargo.com/businessrewards). You can also call our Rewards Service Center from 8 a.m. to midnight (ET) at 1-800-213-3365.

See reverse side for important information.

5596 0011 YTG 1 7 2 250203 0 PAGE 1 of 6 10 8914 9900 ELAC 01DR5596 37965

DETACH HERE

Detach and mail with check payable to "Wells Fargo" to arrive by Current Payment Due Date.

Make checks payable to: Wells Fargo

Account Number	
New Balance	\$8,739.17
Total Amount Due (Minimum Payment)	\$500.00
Current Payment Due Date	02/28/25

Amount Enclosed: \$

PAYMENT REMITTANCE CENTER YTG
PO BOX 77066 816
MINNEAPOLIS MN 55480-7766

LAKE COUNTY SCHOOL
RENA SANCHEZ
328 W 5TH ST
LEADVILLE CO 80461-3547

37965
Q311



Rate Information

Your rate may vary according to the terms of your agreement.

TYPE OF BALANCE	ANNUAL INTEREST RATE	DAILY FINANCE CHARGE RATE	AVERAGE DAILY BALANCE	PERIODIC FINANCE CHARGES	TRANSACTION FINANCE CHARGES	TOTAL FINANCE CHARGES
PURCHASES	15.490%	.04243%	\$0.00	\$0.00	\$0.00	\$0.00
CASH ADVANCES	26.240%	.07189%	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL				\$0.00	\$0.00	\$0.00

Important Information

\$0 - \$8,739.17 WILL BE DEDUCTED FROM YOUR ACCOUNT AND CREDITED AS YOUR AUTOMATIC PAYMENT ON 02/28/25. THE AUTOMATIC PAYMENT AMOUNT WILL BE REDUCED BY ALL PAYMENTS POSTED ON OR BEFORE THIS DATE.

TOTAL *FINANCE CHARGE* BILLED IN 2024 \$0.00

TOTAL *FINANCE CHARGE* PAID IN 2024 \$0.00

Summary of Sub Account Usage

Name	Sub Account Number Ending In	Monthly Spending Cap	Spend This Period
LORENA WALKER		5,000	\$0.00
BRANDI LOVELY		5,000	\$191.87
MICHAEL ADLER		5,000	\$387.54
TANYA LENHARD		5,000	\$270.67
JAMES MULCEY		5,000	\$479.76
KATHARINE BARTLETT		5,000	\$19.99
BUNNY TAYLOR		10,000	\$138.14
JOHN MORA		5,000	\$19.99-
SCOTT CARROLL		5,000	\$164.70
KATHERINE KERRIGAN		5,000	\$85.52
TIMOTHY POWELL		5,000	\$168.35
JOYCE LACOME		5,000	\$188.36
AMY PETERS		5,000	\$1,469.79
KATHLEEN FITZSIMMONS		5,000	\$4,765.14
RENA SANCHEZ		10,000	\$10.99
CHERYL TALBOT		5,000	\$349.61

Transaction Details

The transactions detailed on this Consolidated Billing Control Account Statement contain transactions made directly to this Control Account plus all transactions made on Sub Accounts. If there were no transactions made by a Sub Account that Sub Account will not appear.

Trans	Post	Reference Number	Description	Credits	Charges
01/28	01/28	F8914000W00CHGDDA	AUTOMATIC PAYMENT - THANK YOU	6,447.77	
			TOTAL \$6,447.77-		

Transaction Summary For BRANDI LOVELY
Sub Account Number Ending In

01/16	01/16	55263520H68GH40BM	SAFEWAY #2824 LEADVILLE CO		44.53
01/17	01/17	55263520J69GZ1SH3	SAFEWAY #2824 LEADVILLE CO		112.54
01/31	01/31	054368410BLK072NV	SAMS CLUB #6634 LONE TREE CO		34.80
			TOTAL \$191.87		
			BRANDI LOVELY / Sub Acct Ending In		

Transaction Summary For MICHAEL ADLER
Sub Account Number Ending In

01/23	01/23	82304390PS66QP958	PAY*CITY OF SALIDA SALIDA CO		238.00
01/26	01/26	05436840VBLK1VVH5	WM SUPERCENTER #3805 WOODLAND PARK CO		133.95
01/27	01/27	85179270WLQ5BWSPR	BIG HORN ACE HARDWARE LEADVILLE CO		15.59
			TOTAL \$387.54		
			MICHAEL ADLER / Sub Acct Ending In		

Transaction Details

Trans	Post	Reference Number	Description	Credits	Charges
Transaction Summary For TANYA LENHARD					
Sub Account Number Ending In					
01/05	01/05	823050905001688NP	CANVA* I04387-38917081 CAMDEN DE		29.56
01/24	01/24	82711160T0002TVLW	TEACHSTONE TRAINING CHARLOTTESVIL VA		179.59
01/27	01/27	55488720V14W4WKZZ	CO GOVT SERVICES DENVER CO		31.44
01/28	01/28	82711160X0008AV8T	TEACHSTONE TRAINING CHARLOTTESVIL VA	11.59	
01/30	01/30	05436840ZEHST8ZKA	DOMINO'S 7340 LEADVILLE CO		41.67
			TOTAL \$270.67		
TANYA LENHARD / Sub Acct Ending In					
Transaction Summary For JAMES MULCEY					
Sub Account Number Ending In					
01/15	01/15	57540240FMMA88R8T	ADOBE *ADOBE 4085366000 CA		239.88
01/23	01/23	57540240PLVDRD3BT	ADOBE *ADOBE 4085366000 CA		239.88
			TOTAL \$479.76		
JAMES MULCEY / Sub Acct Ending In					
Transaction Summary For KATHARINE BARTLETT					
Sub Account Number Ending In					
01/21	01/21	57540240MLV4VT5DB	ADOBE *ADOBE 4085366000 CA		19.99
			TOTAL \$19.99		
KATHARINE BARTLETT / Sub Acct Ending In					
Transaction Summary For BUNNY TAYLOR					
Sub Account Number Ending In					
01/24	01/24	05314610T00QZ9J3K	HIGH MOUNTAIN PIES LEADVILLE CO		97.00
02/01	02/01	5543286115WSYV2N8	LOWES #03206* SILVERTHORNE CO		41.14
			TOTAL \$138.14		
BUNNY TAYLOR / Sub Acct Ending In					
Transaction Summary For JOHN MORA					
Sub Account Number Ending In					
01/16	01/16	57540240GLPMM7GHS	ADOBE *ADOBE 4085366000 CA	19.99	
			TOTAL \$19.99-		
JOHN MORA / Sub Acct Ending In					
Transaction Summary For SCOTT CARROLL					
Sub Account Number Ending In					
01/09	01/09	55263520A6225PE7Y	SAFEWAY #2824 LEADVILLE CO		164.70
			TOTAL \$164.70		
SCOTT CARROLL / Sub Acct Ending In					
Transaction Summary For KATHERINE KERRIGAN					
Sub Account Number Ending In					
01/04	01/04	5526352055XHF01R4	SAFEWAY #2824 LEADVILLE CO		85.52
			TOTAL \$85.52		
KATHERINE KERRIGAN / Sub Acct Ending In					
Transaction Summary For TIMOTHY POWELL					
Sub Account Number Ending In					
01/23	01/23	55432860R63QQ2P5G	CIRCLE K # 40682 LEADVILLE CO		35.94
01/23	01/23	55432860R63QQ2P58	CIRCLE K # 40682 LEADVILLE CO		70.47
01/23	01/23	55480770R206FMFQA	BIG R OF LEADVILLE, LL LEADVILLE CO		61.94
			TOTAL \$168.35		
TIMOTHY POWELL / Sub Acct Ending In					
Transaction Summary For JOYCE LACOME					
Sub Account Number Ending In					
01/03	01/04	5531020043L57DFE6	CHIPOTLE 0871 AURORA CO		57.56
01/10	01/10	25247800B01T0GZS6	041 TORCHYS STAPLETON DENVER CO		43.17
01/13	01/13	05587450D00004DZR	RBT 041 TORCHYS STAPLE EASYSAVINGS NY	1.73	
01/23	01/23	55432860R63HTKV80	IHOP #1814 ARVADA CO		89.36
			TOTAL \$188.36		
JOYCE LACOME / Sub Acct Ending In					
Transaction Summary For AMY PETERS					
Sub Account Number Ending In					
01/06	01/06	8271116070001YGX6	HALF PRICE BANNERS KANSAS CITY MO		67.65
01/06	01/06	82711160700036HZZ	HALF PRICE BANNERS KANSAS CITY MO		161.82
01/07	01/07	5531020073N0KGL91	BSN SPORTS LLC FARMERS BRANC TX		186.80
01/08	01/08	5543286095Z67B05F	IN-N-OUT ARVADA ARVADA CO		9.01
01/09	01/09	55457020A1B4S5JMV	UA.COM*888-727-6687 MD BALTIMORE MD		157.80
01/09	01/09	55457020A1B4S8LMK	UA.COM*888-727-6687 MD BALTIMORE MD		39.59
01/11	01/11	55436870Q4YE2BPK5	EMBASSY SUITES DENVER CO		468.00
			FOLIO #905995		
01/13	01/13	55432860E60L6VJMZ	QDOBA 2020 LAKEWOOD CO		14.61
01/13	01/13	05436840E00BHB MST	WALGREENS #6883 WHEAT RIDGE CO		4.31
01/13	01/13	55457020E1BWDEYL7	UA.COM*888-727-6687 MD BALTIMORE MD		78.90



Transaction Details

Trans	Post	Reference Number	Description	Credits	Charges
01/13	01/13	82711160E0001778M	TRACKWRESTLING.COM AUSTIN TX		31.00
01/13	01/13	82711160E00032Q3M	TRACKWRESTLING.COM AUSTIN TX		11.00
01/14	01/14	55457020F1Q37XHSK	UA.COM*888-727-6687 MD BALTIMORE MD		39.59
01/20	01/20	82305090M000Q1X2J	SP BIRDIEBALL EVERGREEN CO		180.00
01/28	01/28	55432860X5VPL6LBS	IN-N-OUT LONE TREE LONE TREE CO		6.83
01/29	01/29	82305090X000ZJD0F	NFHSNETWOR* C6CF07647A CHAMBLEE GA		12.88
			TOTAL	\$1,489.79	
AMY PETERS / Sub Acct Ending In					

Transaction Summary For KATHLEEN FITZSIMMONS
Sub Account Number Ending In

01/06	01/06	5543286065YQ2WL09	IN *SKYLINE CINEMA 8 L 620-6974802 CO		100.00
01/07	01/07	5545885080K6HPG2F	CBI ONLINE DENVER CO		6.00
01/11	01/11	55432860B5ZV99WS5	IN *AMERICAN BIOIDENTI 303-5895240 CO		280.00
01/11	01/11	12302020B00LYLX1D	INDEED USI25-00244065 AUSTIN TX		508.10
01/13	01/13	12302020D00328WPT	INDEED USI25-00257650 AUSTIN TX		500.14
01/14	01/14	55458850F0KSW4L6P	CBI ONLINE DENVER CO		6.00
01/14	01/14	12302020E00PXLQP5	INDEED USI25-00266785 AUSTIN TX		521.25
01/17	01/17	12302020H00HYX40X	INDEED USI25-00294932 AUSTIN TX		539.26
01/19	01/19	12302020K010VVRAJ	INDEED USI25-00314360 AUSTIN TX		522.99
01/23	01/23	12302020P00Q07SWF	INDEED USI25-00348320 AUSTIN TX		504.14
01/27	01/27	12302020V00HZHDGD	INDEED USI25-00381030 AUSTIN TX		508.22
01/30	01/30	55458850Z0MBT41YD	CBI ONLINE DENVER CO		6.00
01/30	01/30	12302020Y00315LWB	INDEED USI25-00411421 AUSTIN TX		503.42
02/01	02/01	5543286105WPN24F6	IN *SKYLINE CINEMA 8 L 620-6974802 CO		100.00
02/02	02/02	12302021100047GY2	INDEED USI25-00528682 AUSTIN TX		159.62
			TOTAL	\$4,765.14	
KATHLEEN FITZSIMMONS / Sub Acct Ending In					

Transaction Summary For RENA SANCHEZ
Sub Account Number Ending In

01/28	01/28	02305370X00JJFB9S	USPS PO 0755080403 LEADVILLE CO		10.99
			TOTAL	\$10.99	
RENA SANCHEZ / Sub Acct Ending In					

Transaction Summary For CHERYL TALBOT
Sub Account Number Ending In

01/07	01/07	0543684072X5ZMTND	WALMART.COM 8009256278 BENTONVILLE AR		47.01
01/09	01/09	55488720911ZGH1M4	QC SUPPLY SCHUYLER NE		105.22
01/13	01/13	05436840D5SG1ZFBW	WALMART.COM 8009256278 BENTONVILLE AR	47.01	
01/14	01/14	75265860F0VQ7EQDT	OTC BRANDS *OTC BRAND OMAHA NE		46.96
01/14	01/14	82711160F0001T07K	SP EARASERS CASSELBERRY FL		49.99
01/16	01/16	05436840H2X6QQ3X1	WALMART.COM 8009256278 BENTONVILLE AR		21.66
01/16	01/16	02305370H00JL24W0	USPS PO 0755080403 LEADVILLE CO		19.95
01/28	01/28	55436870X3G0ZYWZ9	PESI EAU CLAIRE WI		105.83
			TOTAL	\$349.61	
CHERYL TALBOT / Sub Acct Ending In					

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
ALMA ROSALES		32999					
	0100103733	01/31/25	01-27-2025_23		REIMBURSE STUDENT MEAL PAYMENT	5-21-600-00-0000-1610-000-004555	3.10
						Check Total	3.10
						Vendor Total	3.10
ALMA SARELLANA DE GUERRA		30589					
	0100103682	01/17/25	01-13-2025_5		12/11-1/9 COOK MILEAGE REIMB	5-21-740-31-3100-0580-000-000000	2.87
						Check Total	2.87
						Vendor Total	2.87

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
AMAZON.COM		4304					
	0100103636	01/10/25	116V-6RM3-33JN	250349		5-27-971-01-3330-0610-000-008600	59.23
	0100103636	01/10/25	116V-6RM3-33JN	250349	CLASSROOM SUPPLY	5-26-971-33-3310-0610-000-000000	26.46
	0100103636	01/10/25	116V-6RM3-33JN	250349		5-19-971-00-0040-0610-000-003897	66.18
	0100103636	01/10/25	1FL1-NQJW-HHXN	250338	BRANDI ORDER	5-10-100-24-2410-0610-000-000000	51.97
	0100103636	01/10/25	1X3Q-TK6D-13D1	250338	BRANDI ORDER	5-10-100-24-2410-0610-000-000000	104.86
	0100103636	01/10/25	1Q61-ND46-736L	250368	TONER	5-10-720-27-2700-0610-000-000000	280.17
	0100103636	01/10/25	116V-6RM3-33JN	250349		5-27-971-24-3330-0610-000-008600	172.06
	0100103636	01/10/25	19F39NPJ-GQKQ	250366	CHALKBOARD SIGN	5-22-602-01-0090-0610-000-001232	47.86
	0100103636	01/10/25	19F39NPJ-GQKQ	250366	ICE CLEATS LARGE ICE CLEATS SIZE LARGE	5-22-602-01-2100-0610-000-001232	74.40
	0100103636	01/10/25	1DQD-6DVJ-1G6N	250332	CAPRO MAGNETIC FOR IPHONE 14 CASE	5-10-201-10-0020-0610-000-000000	22.08
	0100103636	01/10/25	1DQD-6DVJ-1G6N	250332	ASICS UNISEX WRESTLING SCOREBOOK	5-10-301-10-0030-0610-000-000000	37.07
	0100103636	01/10/25	1DQD-6DVJ-1G6N	250332	UIXJODO GEL PENS, 5PCS 0.5MM BLACK INK P	5-10-301-14-1863-0610-000-000000	31.28
	0100103636	01/10/25	1MKD-74G4-RDFF	250310	MAINTENANCE REPAIR	5-10-710-26-2600-0430-000-000000	116.98
					Check Total		1,090.60
	0100103683	01/17/25	16R6-WYRD-373D	250387	SAFETY SUPPLY - YAKTRAX	5-10-602-20-2670-0610-000-000000	81.24
	0100103683	01/17/25	137N-1WWR-KQCF	250312	111-9719320-6344261	5-10-101-10-1200-0610-000-000000	17.63
	0100103683	01/17/25	1W1G-JDRX-66QC	250345	SKLZ DMBK-000-02 D-MAN A TRAINER DEFENSI	5-10-301-14-1845-0610-000-000000	158.98
	0100103683	01/17/25	1VVV-MMHK-VL9V	250381	PLEASE SEE ONLINE ORDER #111-6034890-063	5-10-101-12-1700-0610-000-003130	27.68
					Check Total		285.53
	0100103698	01/24/25	1GMR-1GL3-JPGT	250363	CLASSROOM SUPPLY	5-26-971-33-3310-0610-000-000000	25.59
	0100103698	01/24/25	1GMR-1GL3-JPGT	250363		5-27-971-24-3330-0610-000-008600	166.35
	0100103698	01/24/25	1WDG-PLR9-1LTF	250386	PJD SUPPLY	5-22-602-00-0090-0610-000-001207	79.79
	0100103698	01/24/25	19F4-TJXC-6CQW	250380	PLEASE SEE ONLINE ORDER #111-9094348-00	5-10-101-12-1700-0610-000-003130	54.06
	0100103698	01/24/25	1VTD-JCCV-F77M	250373	LOVELY/ROMOCKI/OFFICE	5-10-100-10-0010-0610-000-000000	127.44
	0100103698	01/24/25	1VTD-JCCV-F77M	250373		5-10-100-24-2410-0610-000-000000	19.99
	0100103698	01/24/25	1M6N-FVHJ-RVVP	250384		5-27-971-01-3330-0610-000-008600	174.60
	0100103698	01/24/25	1M6N-FVHJ-RVVP	250384	CLASSROOM AND EHS SUPPLIES	5-26-971-33-3310-0610-000-000000	91.06
	0100103698	01/24/25	1M6N-FVHJ-RVVP	250384		5-19-971-00-0040-0610-000-003897	227.65
	0100103698	01/24/25	1GMR-1GL3-JPGT	250363		5-19-971-00-0040-0610-000-003897	63.98
	0100103698	01/24/25	1QD7-34FN-3XLY	250363		5-27-971-24-3330-0610-000-008600	452.61
	0100103698	01/24/25	1QD7-34FN-3XLY	250363	CLASSROOM SUPPLY	5-26-971-33-3310-0610-000-000000	69.63
	0100103698	01/24/25	1M6N-FVHJ-RVVP	250384		5-27-971-24-3330-0610-000-008600	591.90
	0100103698	01/24/25	1QD7-34FN-3XLY	250363		5-19-971-00-0040-0610-000-003897	174.08
					Check Total		2,318.73
	0100103734	01/31/25	1WNH-KKLH-FWLP	250397	PLEASE SEE ONLINE ORDER #111-6067410-404	5-10-101-10-0010-0610-000-000000	72.12

Report Date 02/06/25 05:45 PM

Lake County School District R1

Page No 5

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
ASU CASHIERING SERVICES		40622					
	0100103638	01/10/25	01-07-2025_14		CONDON TUITION SPRING 25 ID 01231740863	5-22-301-00-2213-0350-000-003272	5,028.00
					Check Total		5,028.00
					Vendor Total		5,028.00
BATTLE MOUNTAIN HIGH SCHOOL		1128					
	0100103678	01/17/25	01-17-2025_1		1/18 WRESTLING ENTRY FEE	5-10-301-14-1800-0584-000-000000	100.00
					Check Total		100.00
					Vendor Total		100.00
BIGHORN HARDWARE		93					
	0100103640	01/10/25	01-07-2025_15		12/CHARGES ACCT 30030	5-10-301-10-1000-0610-000-000000	174.75
	0100103640	01/10/25	01-07-2025_15		12/CHARGES ACCT 30030	5-10-710-26-2600-0430-000-000000	54.52
	0100103640	01/10/25	01-07-2025_15		12/CHARGES ACCT 30030	5-10-710-26-2600-0610-000-000000	326.61
					Check Total		555.88
					Vendor Total		555.88
BLICK ART MATERIAL		7159					
	0100103735	01/31/25	4709317	250374	BLICK STUDIO ACRYLICS-ULTRAMARINE BLUE,	5-10-301-10-0200-0610-000-000000	13.56
	0100103735	01/31/25	4693881	250374	BLICK STUDIO ACRYLICS-ULTRAMARINE BLUE,	5-10-301-10-0200-0610-000-000000	13.56
	0100103735	01/31/25	4636308	250374	BLICK STUDIO ACRYLICS-ULTRAMARINE BLUE,	5-10-301-10-0200-0610-000-000000	624.00
					Check Total		651.12
					Vendor Total		651.12
BORENSTEIN AND ASSOCIATES LLC		42420					
	0100103728	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-10-000-00-0000-7421-000-000000	417.58
					Check Total		417.58
					Vendor Total		417.58
BRANDON REYNOLDS		42030					
	0100103700	01/24/25	01-20-2025_25		REIMBURSE PJD SUPPLY	5-22-101-01-0010-0580-000-007287	273.97
					Check Total		273.97
					Vendor Total		273.97
CACTA		27677					
	0100103736	01/31/25	002		CACTA CONF REG X3 STAFF	5-22-602-00-0090-0580-000-004048	1,875.00
					Check Total		1,875.00
					Vendor Total		1,875.00

Report Date 02/06/25 05:45 PM

Lake County School District R1

Page No 7

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
COLO. DEPT. OF REVENUE		100					
	0100639588	01/29/25	01-29-2025_4		1/SIT	5-10-000-00-0000-7471-000-000000	25,066.00
						Check Total	25,066.00
						Vendor Total	25,066.00
COLORADO MOUNTAIN COLLEGE		877					
	0100103641	01/10/25	01-07-2025_39		SUMMER 24 CEPA TUITION ACCT 16054	5-10-301-10-0050-0560-000-000000	3,800.00
						Check Total	3,800.00
						Vendor Total	3,800.00
COLORADO SCHOOL MEDICAID CONSORTIUM 25810							
	0100103703	01/24/25	1677		JAN-MAR QUARTERLY FEE	5-10-602-20-2130-0300-000-009003	631.00
						Check Total	631.00
						Vendor Total	631.00
COMMUNICATION SOLUTIONS		29424					
	0100103704	01/24/25	COMSOIN39404	250382	MOTOROLA XPR3000/7000SERIES EXTRA CAP 21	5-10-101-24-2410-0610-000-000000	146.37
						Check Total	146.37
						Vendor Total	146.37
COMMUNITY BANKS OF COLORADO		110					
	0100639585	01/22/25	01-29-2025_1		1/PAYROLL	5-10-000-00-0000-8102-000-000000	575,500.00
						Check Total	575,500.00
						Vendor Total	575,500.00
CREDIT ACCEPTANCE CORPORATION		41831					
	0100103729	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-10-000-00-0000-7421-000-000000	206.00
						Check Total	206.00
						Vendor Total	206.00
DEPENDABLE AUTO GLASS		23388					
	0100103642	01/10/25	13087	250311	JOB #13087 MAINTENANCE REPAIR LCHS	5-10-710-26-2600-0430-000-000000	349.80
						Check Total	349.80
						Vendor Total	349.80

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
DISTRICT 8 FBLA		36250					
	0100103643	01/10/25	73053		FBLA CONF REGISTRATION	5-10-301-10-0030-0610-000-000000	800.00
					Check Total		800.00
					Vendor Total		800.00
DLR CREATIONS		41130					
	0100103705	01/24/25	00027	250388	PURPLE LONG SLEEVE CUSTOM SHIRTS: 5 SMAL	5-10-301-14-1845-0610-000-000000	1,015.00
					Check Total		1,015.00
					Vendor Total		1,015.00
E-470 PUBLIC HIGHWAY AUTHORITY		13285					
	0100103740	01/31/25	2099570804		TOLL FEES	5-22-602-00-0090-0580-000-004048	7.05
					Check Total		7.05
					Vendor Total		7.05
EMS LINQ, INC		38300					
	0100103706	01/24/25	C-132433		TAX FORMS W2 & 1099	5-10-601-23-2391-0610-000-000000	331.56
					Check Total		331.56
					Vendor Total		331.56
ERIK RODRIGUEZ		7419					
	0100103644	01/10/25	01-07-2025_37		REIMBURSE HS BOYS SOCCER SUPPLY	5-10-301-14-1886-0610-000-000000	246.50
					Check Total		246.50
					Vendor Total		246.50
FLEX ACCOUNT ADMINISTRATION AMERICA		3686					
	0100103730	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-26-000-00-0000-7421-000-000000	.73
	0100103730	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-10-000-00-0000-7421-000-000000	2,955.45
	0100103730	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-22-000-00-0000-7421-000-000000	3.86
	0100103730	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-19-000-00-0000-7421-000-000000	.73
	0100103730	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-27-000-00-0000-7421-000-000000	50.73
	0100103730	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-21-000-00-0000-7421-000-000000	66.66
					Check Total		3,078.16
					Vendor Total		3,078.16
FRONTLINE TECHNOLOGIES GROUP, LLC		30830					
	0100103645	01/10/25	INVUS215442	250336	QUOTE ID Q-196467 PROACTIVE RECRUITING	5-10-601-23-2391-0540-000-000000	2,078.48
					Check Total		2,078.48
					Vendor Total		2,078.48

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
GRAINGER	3709						
	0100103646	01/10/25	9346008510		MAINTENANCE REPAIR	5-10-710-26-2600-0430-000-000000	175.04
	0100103646	01/10/25	9350779535	250359	DOOR SWEEPS	5-10-710-26-2600-0430-000-000000	1,391.00
	Check Total						1,566.04
	0100103707	01/24/25	9362490261		MAINTENANCE REPAIR	5-10-710-26-2600-0430-000-000000	85.12
	Check Total						85.12
Vendor Total							1,651.16
GRAND VALLEY HIGH SCHOOL	32018						
	0100103685	01/17/25	01-13-2025_6		1/25 HS BOYS WRESTLING ENTRY FEE	5-10-301-14-1800-0584-000-000000	250.00
	Check Total						250.00
Vendor Total							250.00
GREAT DIVIDE CONSULTING	42200						
	0100103647	01/10/25	1498	250376	LAND RESEARCH FOR R#6554	5-10-602-00-2518-0300-000-000000	931.25
	Check Total						931.25
Vendor Total							931.25
HERALD DEMOCRAT	60						
	0100103648	01/10/25	399025		12/CHARGES ACCT 38171	5-10-601-23-2391-0540-000-000000	510.00
	Check Total						510.00
	0100103708	01/24/25	399952		1/9 CHARGES ACCT 38171	5-10-601-23-2391-0540-000-000000	55.00
	Check Total						55.00
	Vendor Total						565.00
HEYTUTOR INC	42439						
	0100103709	01/24/25	9431EBDE-1755	250283	FY25 HEYTUTOR CONTRACT	5-22-602-00-0090-0300-000-003276	14,411.15
	Check Total						14,411.15
Vendor Total							14,411.15
HIGH ALTITUDE LUBE & TIRE	42609						
	0100103649	01/10/25	7862	250377	TIRES FOR ACTIVITY BUS	5-10-720-27-2700-0430-000-000000	785.20
	Check Total						785.20
Vendor Total							785.20

Report Date 02/06/25 05:45 PM

Lake County School District R1

Page No 10

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
HOMESTAKE PEAK SCHOOL		41025					
	0100103650	01/10/25	01-07-2025_30		2/1 6TH GR GIRLS BASKETBALL ENTRY FEE	5-10-201-14-1800-0584-000-000000	150.00
					Check Total		150.00
					Vendor Total		150.00
HORACE MANN LIFE INSURANCE CO.		211					
	0100103731	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-10-000-00-0000-7421-000-000000	287.62
					Check Total		287.62
					Vendor Total		287.62
IML SECURITY SUPPLY		42579					
	0100103628	01/02/25	4272684		LCHS DOOR POWER SUPPLY #4977291	5-10-710-26-2600-0430-000-000000	278.66
					Check Total		278.66
	0100103651	01/10/25	01-07-2025_26		LATE FEE	5-10-710-26-2600-0430-000-000000	7.01
					Check Total		7.01
					Vendor Total		285.67
INTERNAL REVENUE SERVICE		838					
	0100639586	01/27/25	01-29-2025_2		1/FIT	5-10-000-00-0000-7472-000-000000	41,786.52
	0100639586	01/27/25	01-29-2025_2		1/FIT	5-10-000-00-0000-7478-000-000000	21,811.78
					Check Total		63,598.30
					Vendor Total		63,598.30
JAN RODGERS MEDIATION LLC		39233					
	0100103710	01/24/25	01202025_1	250400	1/9 MEDIATION	5-10-602-10-0090-0300-000-000000	1,930.07
					Check Total		1,930.07
					Vendor Total		1,930.07
JOHN MORA		40690					
	0100103652	01/10/25	01-07-2025_13		FY25 TRAVEL REIMB 4.5@100@.625	5-10-602-10-0090-0580-000-000000	281.25
					Check Total		281.25
					Vendor Total		281.25
JONAH FRYKOLM		41670					
	0100103653	01/10/25	01-07-2025_19		FY25 TRAVEL REIMB 4@100@.625	5-10-602-10-0090-0580-000-000000	250.00
					Check Total		250.00
					Vendor Total		250.00

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
JOYCE LACOME			5738				
	0100103654	01/10/25	01-07-2025_21		FY25 SHOE REIMBURSEMENT	5-10-720-27-2700-0610-000-000000	100.00
						Check Total	100.00
						Vendor Total	100.00
JULIA CRUZ			42668				
	0100103711	01/24/25	01-20-2025_9		REIMBURSE PJD SUPPLY	5-22-602-00-0090-0610-000-001207	15.93
						Check Total	15.93
						Vendor Total	15.93
JUSTINE MILLINGTON			39780				
	0100103686	01/17/25	01-13-2025_14		FOOD REIMBURSEMENT	5-10-720-27-2700-0690-000-000000	46.61
						Check Total	46.61
						Vendor Total	46.61
KAYLEE ALDAZ			458				
	0100103655	01/10/25	01-07-2025_38		REIMBURSE TRAVEL EXPENSE	5-10-301-14-1800-0580-000-000000	87.84
						Check Total	87.84
						Vendor Total	87.84
KELLY HORNING			27030				
	0100103687	01/17/25	01-13-2025_11		REIMBURSE PK CLASSROOM SUPPLY	5-27-971-24-3330-0610-000-008600	46.95
	0100103687	01/17/25	01-13-2025_11		REIMBURSE PK CLASSROOM SUPPLY	5-19-971-00-0040-0610-000-003897	18.06
	0100103687	01/17/25	01-13-2025_11		REIMBURSE PK CLASSROOM SUPPLY	5-26-971-33-3310-0610-000-000000	7.22
						Check Total	72.23
						Vendor Total	72.23
KEVIN TEESDALE			29017				
	0100103656	01/10/25	01-07-2025_35		REIMBURSE LCIS PE SUPPLY	5-10-101-10-0800-0610-000-000000	10.72
						Check Total	10.72
						Vendor Total	10.72

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
LCEA		20214					
	0100103732	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-19-000-00-0000-7421-000-000000	135.38
	0100103732	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-21-000-00-0000-7421-000-000000	.68
	0100103732	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-27-000-00-0000-7421-000-000000	383.00
	0100103732	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-22-000-00-0000-7421-000-000000	255.34
	0100103732	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-26-000-00-0000-7421-000-000000	41.41
	0100103732	01/27/25	27-JAN-25		PAYROLL LIABILITIES	5-10-000-00-0000-7421-000-000000	3,713.34
					Check Total		4,529.15
					Vendor Total		4,529.15
LEADVILLE SANITATION DISTRICT		259					
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1168 LCHS	5-10-710-26-2600-0411-000-000000	2,425.28
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1167 & 1167S	5-10-710-26-2600-0411-000-000000	2,211.04
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1173	5-10-710-26-2600-0411-000-000000	341.12
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1177 & 1177S	5-27-971-01-3330-0620-000-008600	21.84
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1169 & 1169S	5-10-710-26-2600-0411-000-000000	1,965.60
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1177 & 1177S	5-26-971-33-3310-0810-000-000000	152.88
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1177 & 1177S	5-27-971-24-3330-0620-000-008600	414.96
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1177 & 1177S	5-19-971-00-2600-0410-000-003897	174.72
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1177 & 1177S	5-10-710-26-2600-0411-000-000000	1,419.60
	0100103657	01/10/25	01-07-2025_27		11 & 12/SEWER & SANITATION 1170	5-10-710-26-2600-0411-000-000000	223.60
					Check Total		9,350.64
					Vendor Total		9,350.64
LINDSEY CADE		32174					
	0100103742	01/31/25	01-27-2025_9		REIMBURSE POSTAGE EXPENSE	5-10-301-10-0030-0810-000-000000	39.06
					Check Total		39.06
					Vendor Total		39.06
MANDI NEWTON		29343					
	0100103743	01/31/25	01-27-2025_7		REIMBURSE FUEL EXPENSE	5-10-720-27-2700-0626-000-000000	25.00
					Check Total		25.00
					Vendor Total		25.00

Page No 14

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount	
MARCELLA HEAVY EQUIPMENT & TRUCK RE: 42641	0100103744	01/31/25	1016		BUS 10 MLC, 24 MAINTENANCE SERVICE	5-10-720-27-2700-0300-000-000000	1,525.70	
	Check Total						1,525.70	
	Vendor Total						1,525.70	
MARIA ANTONIETA LIZARDO	0100103691	01/17/25	01-13-2025_4		12/11-1/9 COOK MILEAGE REIMB	5-21-740-31-3100-0580-000-000000	40.62	
	Check Total						40.62	
	Vendor Total						40.62	
MCCANDLESS INTERNATIONAL TRUCK	0100103658	01/10/25	S101066873:01	250365	EST #4700976 RO #66873 - REPAIRS ON BUS	5-10-720-27-2700-0430-000-000000	4,399.60	
	0100103658	01/10/25	S101066690	250353	ESTIMATE #4695796 RO#N/A REPAIR BUS 5	5-10-720-27-2700-0430-000-000000	24,786.08	
	0100103658	01/10/25	S101066690	250337	REPAIRS ON BUS 5	5-10-720-27-2700-0430-000-000000	4,458.17	
	0100103658	01/10/25	S10100067165:01	250370	BUS 26 REPAIR RO#67165	5-10-720-27-2700-0430-000-000000	1,576.81	
	Check Total						35,220.66	
	0100103692	01/17/25	S101067211:01	250383	EST#4712382 RO#67211 ACTIVITY BUS REPAIR	5-10-720-27-2700-0430-000-000000	3,189.06	
	0100103692	01/17/25	S101067169:01	250369	RO #67169-BUS 24 REPAIR	5-10-720-27-2700-0430-000-000000	5,749.53	
	Check Total						8,938.59	
	0100103713	01/24/25	S101067171:01	250371	BUS 20 REPAIR RO #67171	5-10-720-27-2700-0430-000-000000	13,688.51	
	Check Total						13,688.51	
	Vendor Total						57,847.76	
	MCI	0100103629	01/02/25	01-02-2025_5		12/ACCT 6P603161	5-10-602-10-0090-0531-000-000000	38.22
		Check Total						38.22
		0100103659	01/10/25	01-07-2025_23		12/LONG DISTANCE FAX ACCT 08660958314	5-10-602-10-0090-0531-000-000000	87.43
Check Total						87.43		
0100103745		01/31/25	01-27-2025_4		1/LONG DISTANCE FAX ACCT 6P603161	5-10-602-10-0090-0531-000-000000	38.22	
Check Total						38.22		
Vendor Total						163.87		

Page No 15

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
MEADOW GOLD DAIRIES			1343				
	0100103660	01/10/25	01-07-2025_4		12/MEADOWGOLD MILK 1052668	ACCT 5-21-740-31-3100-0631-000-000000	2,366.48
	Check Total						2,366.48
	Vendor Total						2,366.48
MOUNTAIN BRD. OF COOP. SERV.			302				
	0100103661	01/10/25	FY25-017		10/31-12/29 SPANISH TRANSLATIONS FOR IEP	5-10-602-12-1700-0300-000-003130	5,772.76
	Check Total						5,772.76
	0100103714	01/24/25	FY25-014		QTR 2/ SPED DEAN	5-22-602-00-2210-0300-000-003227	26,801.49
	0100103714	01/24/25	FY25-014		QTR 2/BOCES ASSESSMENTS	5-10-602-10-0090-0591-000-000000	27,577.32
	Check Total						54,378.81
Vendor Total						60,151.57	
O'REILLY AUTOMOTIVE, INC			27090				
	0100103662	01/10/25	01-07-2025_24		11/CHARGES ACCT 1754362	5-10-710-26-2600-0430-000-000000	80.38
	0100103662	01/10/25	01-07-2025_24		11/CHARGES ACCT 1754362	5-10-720-27-2700-0430-000-000000	32.94
	Check Total						113.32
	0100103693	01/17/25	01-13-2025_2		CHARGES ACCT 1754362	5-10-710-26-2600-0610-000-000000	25.25
	0100103693	01/17/25	01-13-2025_2		CHARGES ACCT 1754362	5-10-710-26-2600-0430-000-000000	76.93
	0100103693	01/17/25	01-13-2025_2		CHARGES ACCT 1754362	5-10-720-27-2700-0430-000-000000	3.12
	Check Total						105.30
	Vendor Total						218.62
	ONWARD EDUCATION CONSULTING			40142			
0100103715		01/24/25	25-004	250411	EASI COHORT 7 PROJECT 1-IMPROVEMENT PLAN	5-22-301-01-2100-0300-000-003227	15,000.00
0100103715		01/24/25	25-004	250412	EASI COHORT 7-PROJECT 2-IMPLEMENTATION C	5-22-301-01-2100-0300-000-003227	3,000.00
Check Total						18,000.00	
Vendor Total						18,000.00	

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
PARKVILLE WATER DISTRICT		334					
	0100103746	01/31/25	01-27-2025_22		1/WATER 1206	5-19-971-00-2600-0410-000-003897	20.13
	0100103746	01/31/25	01-27-2025_22		1/WATER 1206	5-27-971-01-3330-0620-000-008600	2.52
	0100103746	01/31/25	01-27-2025_22		1/WATER 1206	5-26-971-33-3310-0810-000-000000	17.61
	0100103746	01/31/25	01-27-2025_22		1/WATER 1206	5-27-971-24-3330-0620-000-008600	47.81
	0100103746	01/31/25	01-27-2025_22		1/WATER 1206	5-10-710-26-2600-0411-000-000000	163.56
	0100103746	01/31/25	01-27-2025_15		1/WATER 1265	5-10-710-26-2600-0411-000-000000	66.00
	0100103746	01/31/25	01-27-2025_20		1/WATER 1216	5-10-710-26-2600-0411-000-000000	620.02
	0100103746	01/31/25	01-27-2025_19		1/WATER 1217	5-10-710-26-2600-0411-000-000000	288.78
	0100103746	01/31/25	01-27-2025_18		1/WATER 1218	5-10-710-26-2600-0411-000-000000	862.58
	0100103746	01/31/25	01-27-2025_17		1/WATER 1219	5-10-710-26-2600-0411-000-000000	82.60
	0100103746	01/31/25	01-27-2025_16		1/WATER 1264	5-10-710-26-2600-0411-000-000000	66.00
	0100103746	01/31/25	01-27-2025_21		1/WATER 1206	5-10-710-26-2600-0411-000-000000	248.60
					Check Total		2,486.21
					Vendor Total		2,486.21
PERA		340					
	0100639589	01/29/25	01-29-2025_5		1/PERA	5-10-000-00-0000-7473-000-000000	245,138.61
					Check Total		245,138.61
					Vendor Total		245,138.61
PHONEWARE		40070					
	0100103630	01/02/25	IN-8000832927837		1/LOCAL & LONG DISTANCE	5-10-602-10-0090-0531-000-000000	714.50
	0100103630	01/02/25	IN-8000832927837		12/LOCAL & LONG DISTANCE	5-10-602-10-0090-0531-000-000000	713.61
					Check Total		1,428.11
					Vendor Total		1,428.11
PINNACOL ASSURANCE		454					
	0100103716	01/24/25	21945570		7TH OF 9/WORKERS COMP PREMIUM INSTLMNT	5-10-602-28-2850-0521-000-000000	11,899.00
	0100103716	01/24/25	21945570		WORKERS COMP DEDUCTIBLE	5-10-602-28-2850-0521-000-000000	1,599.28
					Check Total		13,498.28
					Vendor Total		13,498.28
POSTMASTER		7456					
	0100103717	01/24/25	01-20-2025_1		CLASSROOM SUPPLY - MAIL MONTH	5-26-971-33-3310-0610-000-000000	7.30
	0100103717	01/24/25	01-20-2025_1		CLASSROOM SUPPLY - MAIL MONTH	5-27-971-24-3330-0610-000-008600	47.45
	0100103717	01/24/25	01-20-2025_1		CLASSROOM SUPPLY - MAIL MONTH	5-19-971-00-0040-0610-000-003897	18.25
					Check Total		73.00
					Vendor Total		73.00

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
POWERSCHOOL GROUP LLC		30503					
	0100103663	01/10/25	INV433025	250361	QUOTE Q-1039197-7- 1/1/25-12/31/25 POWER	5-10-602-20-2290-0612-000-000000	1,605.00
					Check Total		1,605.00
					Vendor Total		1,605.00
PROCARE THERAPY		41041					
	0100103694	01/17/25	21110889		W/E 1/10/SCHOOL TELE-PSYCHOLOGIST	5-10-602-12-1700-0300-000-003130	157.47
	0100103694	01/17/25	21111116		W/E 12/20/SCHOOL TELE-PSYCHOLOGIST	5-10-602-12-1700-0300-000-003130	524.90
					Check Total		682.37
	0100103718	01/24/25	21116477		W/E 1/17 / SCHOOL TELE-PSYCHOLOGIST	5-10-602-12-1700-0300-000-003130	236.21
					Check Total		236.21
	0100103747	01/31/25	21121421		W/E 1/24/SCHOOL TELE-PSYCHOLOGIST	5-10-602-12-1700-0300-000-003130	236.21
					Check Total		236.21
					Vendor Total		1,154.79
PYE-BARKER FIRE & SAFETY, LLC		37060					
	0100103695	01/17/25	IN00380840		SEMI ANNUAL LCES KITCH FIRE SUPRESS INSP	5-10-710-26-2600-0300-000-000000	764.00
					Check Total		764.00
					Vendor Total		764.00
QUADIENT, INC		9563					
	0100103719	01/24/25	61662669		2/11/25-5/10/25 POSTAGE METER RENTAL	5-10-602-10-0090-0533-000-000000	225.00
					Check Total		225.00
					Vendor Total		225.00
QUILL CORPORATION		539					
	0100103664	01/10/25	40321887		CTA SUPPLY	5-10-301-10-1600-0610-000-003120	54.46
	0100103664	01/10/25	40307132		CTA SUPPLY	5-10-301-10-1600-0610-000-003120	85.30
	0100103664	01/10/25	40288421		CTA SUPPLY	5-10-301-10-1600-0610-000-003120	14.30
	0100103664	01/10/25	40280802		CTA SUPPLY	5-10-301-10-1600-0610-000-003120	143.09
	0100103664	01/10/25	40277088		CTA SUPPLY	5-10-301-10-1600-0610-000-003120	25.29
	0100103664	01/10/25	40263788		CTA SUPPLY	5-10-301-10-1600-0610-000-003120	12.04
					Check Total		334.48
					Vendor Total		334.48

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
SARAH DANNENBRINK		42617					
	0100103669	01/10/25	01-07-2025_33		REIMBURSE PJD SUPPLY	5-22-602-00-0090-0610-000-001207	7.38
					Check Total		7.38
					Vendor Total		7.38
SCANGA MEAT CO		35572					
	0100103670	01/10/25	1605		MEAT PRODUCTS	5-21-740-31-3100-0630-000-000000	1,433.61
					Check Total		1,433.61
					Vendor Total		1,433.61
SCHOLASTIC TESTING SERVICE		8141					
	0100103631	01/02/25	297657T		TTCT. FIGURUAL FORMS DIRECTION MANUAL	5-10-602-00-0090-0610-000-003228	49.01
					Check Total		49.01
					Vendor Total		49.01
SILVER CITY PRINTING		413					
	0100103671	01/10/25	694961		CUSTODIAL SUPPLY	5-10-710-26-2600-0610-000-000000	46.11
					Check Total		46.11
	0100103750	01/31/25	694971		FORMS,TRANS,LEAVE, CHECK REQ	5-10-601-25-2510-0550-000-000000	787.19
					Check Total		787.19
					Vendor Total		833.30
SPRAGUE PEST SOLUTIONS		42455					
	0100103721	01/24/25	5677424		1/22/25 PEST CONTROL ACCT 101905698 LCIS	5-10-710-26-2600-0300-000-000000	283.94
	0100103721	01/24/25	5677423		1/22/25 PEST CONTROL ACCT 101905698 LCHS	5-10-710-26-2600-0300-000-000000	130.00
	0100103721	01/24/25	5677426		1/22/25 PEST CONTROL ACCT 101905698 PITT	5-10-710-26-2600-0300-000-000000	75.00
					Check Total		488.94
					Vendor Total		488.94
STECK INSIGHTS LLC		36161					
	0100103672	01/10/25	3041		1/MONTHLY WEBSITE SERVICE	5-10-602-10-0090-0300-000-000000	220.00
					Check Total		220.00
					Vendor Total		220.00

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
VERIZON WIRELESS		3373					
	0100103723	01/24/25	6102831929		12/CHARGES ACCT 970483601- 5-10-602-10-0090-0531-000-000000 00001		2,885.28
	0100103723	01/24/25	6102831929		12/CHARGES ACCT 970483601- 5-10-602-10-0090-0531-000-000000 00001 BUS		60.75
	0100103723	01/24/25	6102831929		12/CHARGES ACCT 970483601- 5-27-971-01-3330-0531-000-008600 00001 EHS		50.75
	0100103723	01/24/25	6102831929		12/CHARGES ACCT 970483601- 5-19-971-00-2600-0410-000-003897 00001 PK		33.57
	0100103723	01/24/25	6102831929		12/CHARGES ACCT 970483601- 5-27-971-01-3330-0531-000-008600 00001 PK		16.80
	0100103723	01/24/25	6102831929		12/CHARGES ACCT 970483601- 5-26-971-33-3310-0810-000-000000 00001 PK		33.57
	0100103723	01/24/25	6102831929		12/CHARGES ACCT 970483601- 5-27-971-24-3330-0531-000-008600 00001 PK		83.93
					Check Total		3,164.65
					Vendor Total		3,164.65
WAGNER EQUIPMENT CO.		3368					
	0100103675	01/10/25	C8574501		MAINTENANCE LIGHT RENTAL	5-10-710-26-2600-0300-000-000000	654.68
					Check Total		654.68
					Vendor Total		654.68
WASTE MANAGEMENT OF CO INC		39934					
	0100103632	01/02/25	0722621-2520-5		12/MONTHLY TRASH ACCT 27- 5-10-710-26-2600-0421-000-000000 15308-13008		3,194.03
					Check Total		3,194.03
					Vendor Total		3,194.03
WAXIE SANITARY SUPPLY		3830					
	0100103676	01/10/25	82829500		CUSTODIAL SUPPLY	5-10-710-26-2600-0610-000-000000	925.55
					Check Total		925.55
	0100103724	01/24/25	82917524		CUSTODIAL SUPPLY	5-10-710-26-2600-0610-000-000000	48.78
	0100103724	01/24/25	82974508	250389	SPIT FIRE	5-10-710-26-2600-0610-000-000000	130.46
	0100103724	01/24/25	82972923	250389	SPIT FIRE	5-10-710-26-2600-0610-000-000000	5,579.84
					Check Total		5,759.08
					Vendor Total		6,684.63

Check Date 01/01/25 - 01/31/25

Vendor Detail Report

FMVEN10A

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
WESTERN SLOPE BAR SUPPLIES	3682						
	0100103633	01/02/25	01-02-2025_6		12/WATER ACCT 34150000	5-10-602-10-0090-0610-000-000000	199.50
	0100103633	01/02/25	01-02-2025_6		12/WATER ACCT LE3747 BUS BARN	5-10-720-27-2700-0610-000-000000	23.60
						Check Total	223.10
	0100103752	01/31/25	01-27-2025_14		1/WATER ACCT 34150000	5-10-602-10-0090-0610-000-000000	125.40
						Check Total	125.40
					Vendor Total	348.50	
WHEAT RIDGE HIGH SCHOOL	42587						
	0100103677	01/10/25	01-07-2025_31		12/14/24 HS WRESTLING ENTRY FEE	5-10-301-14-1800-0584-000-000000	275.00
						Check Total	275.00
					Vendor Total	275.00	

Vendor	Check Key	Check Date	Invoice No	Po No	Description	Account No	Amount
XCEL ENERGY	3732						
	0100103634	01/02/25	908356229		12/LCE UTILITIES ACCT 53-0013027313-0	5-27-971-24-3330-0620-000-008600	904.03
	0100103634	01/02/25	908356229		12/LCE UTILITIES ACCT 53-0013027313-0	5-10-710-26-2600-0620-000-000000	3,092.75
	0100103634	01/02/25	908356229		12/LCE UTILITIES ACCT 53-0013027313-0	5-27-971-01-3330-0620-000-008600	47.60
	0100103634	01/02/25	908356229		12/LCE UTILITIES ACCT 53-0013027313-0	5-26-971-33-3310-0810-000-000000	333.06
	0100103634	01/02/25	908356229		12/LCE UTILITIES ACCT 53-0013027313-0	5-19-971-00-2600-0410-000-003897	380.64
	Check Total						4,758.08
	0100103696	01/17/25	908632341		12/UTILITIES ACCT #53-2359658-5 FB FIELD	5-10-710-26-2600-0620-000-000000	14.61
	0100103696	01/17/25	908632341		12/UTILITIES ACCT #53-2359658-5 BUS	5-10-710-26-2600-0620-000-000000	365.70
	0100103696	01/17/25	908632341		12/UTILITIES ACCT #53-2359658-5 ADMIN	5-10-710-26-2600-0620-000-000000	366.45
	0100103696	01/17/25	908632341		12/UTILITIES ACCT #53-2359658-5 LCIS	5-10-710-26-2600-0620-000-000000	5,035.79
	0100103696	01/17/25	908632341		12/UTILITIES ACCT #53-2359658-5 LCHS	5-10-710-26-2600-0620-000-000000	5,799.99
	0100103696	01/17/25	908632341		12/UTILITIES ACCT #53-2359658-5 PITTS	5-10-710-26-2600-0620-000-000000	1,476.86
	Check Total						13,059.40
	0100103753	01/31/25	912231155		1/LCES UTILITIES ACCT #53-0013027313-0	5-10-710-26-2600-0620-000-000000	3,051.46
	0100103753	01/31/25	912231155		1/LCES UTILITIES ACCT #53-0013027313-0	5-26-971-33-3310-0810-000-000000	328.61
	0100103753	01/31/25	912231155		1/LCES UTILITIES ACCT #53-0013027313-0	5-27-971-01-3330-0620-000-008600	46.97
	0100103753	01/31/25	912231155		1/LCES UTILITIES ACCT #53-0013027313-0	5-27-971-24-3330-0620-000-008600	891.96
	0100103753	01/31/25	912231155		1/LCES UTILITIES ACCT #53-0013027313-0	5-19-971-00-2600-0410-000-003897	375.56
	Check Total						4,694.56
Vendor Total						22,512.04	
YANITSA RODRIGUEZ	40592						
0100103697	01/17/25	01-17-2025_1		LOST CHECK REISSUE	5-10-602-10-0090-0300-000-000000	210.00	
Check Total						210.00	
Vendor Total						210.00	
Grand Total						1,265,190.86	

Cash Flow Financial Report
FY 2023-2024

		<u>Beginning Balance</u>	<u>Activity</u>	<u>Deposits</u>	<u>State Loan Deposits</u>	<u>Ending Balance</u>
<u>Lake County School District</u>						
Operating Account	July	\$ 1,400,822.91	\$ 1,953,319.37	\$ 1,389,224.19		\$ 836,727.73
	August	\$ 836,727.73	\$ 1,558,892.63	\$ 1,214,482.14		\$ 492,317.24
	September	\$ 492,317.24	\$ 1,684,303.92	\$ 1,419,690.12	\$ 1,238,576.00	\$ 1,466,279.44
	October	\$ 1,466,279.44	\$ 1,405,617.91	\$ 593,087.31	\$ 246,070.00	\$ 899,818.84
	November	\$ 899,818.84	\$ 1,709,612.80	\$ 966,128.94	\$ 633,589.00	\$ 789,923.98
	December	\$ 789,923.98	\$ 1,472,261.43	\$ 216,576.00	\$ 1,257,619.00	\$ 791,857.55
	January	\$ 791,857.55	\$ 1,409,090.76	\$ 985,154.17	\$ 307,485.00	\$ 675,405.96
	February					\$ -
	March					\$ -
	April					\$ -
	May					\$ -
	June					\$ -
Colostrust Account	July	\$ 2,285,187.97	\$ 1,200,000.00	\$ 268,435.88		\$ 1,353,623.85
	August	\$ 1,353,623.85	\$ 700,000.00	\$ 429,446.15		\$ 1,083,070.00
	September	\$ 1,083,070.00	\$ 600,000.00	\$ 187,655.26		\$ 670,725.26
	October	\$ 670,725.26	\$ 250,000.00	\$ 697,696.79		\$ 1,118,422.05
	November	\$ 1,118,422.05	\$ 450,000.00	\$ 252,917.90		\$ 921,339.95
	December	\$ 921,339.95	\$ -	\$ 490,209.39		\$ 1,411,549.34
	January	\$ 1,411,549.34	\$ 600,000.00	\$ 679,848.50		\$ 1,491,397.84
	February					\$ -
	March					\$ -
	April					\$ -
	May					\$ -
	June					\$ -
Payroll Account	July	\$ 10,674.59	\$ 568,741.32	\$ 567,462.22		\$ 9,395.49
	August	\$ 9,395.49	\$ 540,630.43	\$ 540,700.00		\$ 9,465.06
	September	\$ 9,465.06	\$ 579,778.90	\$ 585,000.00		\$ 14,686.16
	October	\$ 14,686.16	\$ 587,271.58	\$ 583,000.00		\$ 10,414.58
	November	\$ 10,414.58	\$ 582,056.36	\$ 582,000.00		\$ 10,358.22
	December	\$ 10,358.22	\$ 666,089.43	\$ 666,000.00		\$ 10,268.79
	January	\$ 10,268.79	\$ 575,493.25	\$ 575,500.00		\$ 10,275.54
	February					\$ -
	March					\$ -
	April					\$ -
	May					\$ -
	June					\$ -

Lake County School District
328 West 5th Street
Leadville, Colorado 80461
www.lakecountyschools.net

AGENDA COVER MEMO

TO: Board of Education
PRESENTER(S): Kate Bartlett
MEMO PREPARED BY: Kate Bartlett
INVITED GUESTS: N/A
TIME ALLOTTED ON AGENDA: 20 min
DATE OF MEETING: 3/17/2025
ATTACHMENTS: LCSD Policy SSG-5, 6, Sample monitoring reports from Summit and Poudre Valley School Districts

RE: *Pre-Monitor Board Policy SSG-5 & 6, Presentation & Discussion*

TOPIC SUMMARY

Background: During the 2024-25 school year, the Board and the Superintendent will be developing monitoring procedures for Board policies. The purpose of pre-monitoring is to establish potential metrics for monitoring each policy in future years.

Topic for Presentation: The purpose of monitoring is to provide and evaluate data to confirm (or not) the Board or the district's compliance with a given policy. For the purpose of the SSG policies, the burden of proof lies with the Superintendent. (This is in contrast with the GP policies, for example, for which the burden of proof lies with the Board.) In developing monitoring processes for our own district, we can use examples from other districts to guide our work.

Attached are two examples of monitoring reports from other districts. Note that these other districts are strict policy governance, meaning that this policy is an Executive Limitations (EL) policy. However, the purpose and wording of the policy is very similar to our SSG-3 and SSG-4. The examples are from Summit School District and Poudre Valley School District.

In December, we agreed on the following general outline for monitoring the SSG policies:

- ***Provide an Executive Summary or Introduction***
- ***Provide definitions for terms included in the overall purpose of the policy***
- ***For each Sub-Indicator, provide definitions, interpretation and evidence***

- ***For each Sub-Indicator, OR for the Policy as a whole, make a statement as to the district/Board's compliance***

I recommend that the Board review the samples provided, as well as to revisit the proposed outline above, to give me direction on both an overall approach to SSG monitoring reports and specific things you would like me to address in a monitoring report for SSG-5 and 6.

We discussed a potential monitoring cadence for the SSG policies. Here is a draft cadence for the next two years. We should discuss if we want to align these strategically with other BOE agenda items, or just go in order:

Policy	Monitoring Schedule
SSG-1	August 2025
SSG-2	November 2025
SSG-3	February 2026
SSG-4	May 2026
SSG-5	August 2026
SSG-6, 7	November 2026
SSG-8	February 2026
SSG-9	May 2026

Policy Type: Staff/Superintendent Guidelines

Emergency Superintendent Succession

In order to protect the district in the event of sudden loss of Superintendent services, the Superintendent shall assure that no fewer than one other executive staff member is familiar with Board and Superintendent issues and processes and is capable of assuming Superintendent responsibilities on a short-term interim basis, should the unexpected need arise while the Board looks to name a formally appointed Interim Superintendent or replacement Superintendent.

Emergency Interim Superintendent – Succession Plan for 2024-2025 School Year:

Kathleen Fitzsimmons

Human Resource Director

kfitzsimmons@lakecountyschools.net

The Emergency Interim Superintendent is intended to be the person identified above, however the Board may have a need, and may designate a different Emergency Interim Superintendent as appropriate.

In the event an Emergency Interim Superintendent succession plan is enacted, the Interim Superintendent will be provided with an appropriate compensation offering that is set by the Board of Education President or other Board Director Designee in consultation with the appropriate district staff.

[Adopted January 2016]

[Revised Oct. 2023]

[Revised July 2024]

LAKE COUNTY SCHOOL DISTRICT R-1, LEADVILLE, COLORADO

Internal Monitoring
Report August 8, 2023

Policy Title: Emergency Superintendent and Executive Succession
Policy Type: Executive Limitation
Policy No.: EL 2.5
Period Monitored: August 2022 – July 2023

This report monitors the Board of Education's Executive Limitations Policy.

The Superintendent shall not fail to protect the District from loss of its Superintendent or other key staff.

Among other things, the Superintendent shall not:

- 1. Have fewer than two other administrators who are sufficiently familiar with Board and Superintendent issues and processes, including all Board policies, to enable any one of them to take over with reasonable proficiency as interim superintendent.*
- 2. For each key executive, fail to have others familiar with the issues and processes of that executive.*

This report is presented in accordance with the Board's monitoring schedule. I certify that the information is true and complete.

Brian Kingsley
Superintendent of Schools

August 8, 2023

Executive Summary

This report monitors Executive Limitation 2.5, Emergency Superintendent and Executive Succession policy language as it deals with how district policies prevent organizational circumstances or actions that are considered unsafe, untimely, undignified or unnecessarily intrusive/restrictive.

The evidence included in this monitoring report indicates that:

- For the 2022-23 school year, the assistant superintendents are prepared to appropriately succeed the superintendent in case of the superintendent's incapacity to lead the district.
- For the 2023-24 school year, the chief of staff and assistant superintendents are prepared to appropriately succeed the superintendent in case of the superintendent's incapacity to lead the district.
- For the 2022-23 school year, the assistant superintendents and other key staff have one or more of their staff members prepared to succeed them if necessary.
- For the 2023-24 school year, the chief of staff, the assistant superintendents, and other key staff have one or more of their staff members prepared to succeed them if necessary.

Policy Wording:

The superintendent shall not fail to protect the district from loss of its superintendent or other key staff.

Interpretation:

The district interprets *loss of its superintendent* to mean circumstances that would incapacitate the superintendent either permanently or for a period greater than 15 days.

The district interprets *other key staff* to mean members of the superintendent's cabinet.

Policy Wording:

Among other things, the Superintendent shall not:

1. *Have fewer than two other administrators who are sufficiently familiar with Board and Superintendent issues and processes, including all Board policies, to enable any one of them to take over with reasonable proficiency as interim superintendent.*

Interpretation:

The district interprets *sufficiently familiar* to mean to have a level of understanding that enables that person to have enough background knowledge concerning the issues and processes so that transactions and decisions can continue to be made in the superintendent's absence.

The district interprets *reasonable proficiency* to mean that the successor can fulfill the roles and responsibilities of the superintendent with an acceptable level of competence so that affairs can continue to be resolved and leadership continued.

The district interprets *interim superintendent* to mean the person who, through Board appointment, temporarily assumes the roles and responsibilities of the superintendent's office for a period of time not to exceed six months.

Evidence:

Due to background and experience as district leaders, for the 2022-2023 school year, the superintendent supported the assistant superintendents to serve in a role as an emergency superintendent. For the 2023-24 school year, the superintendent supports

the chief of staff and assistant superintendents to serve in a role as an emergency superintendent.

In addition to attendance at all Board meetings, including executive sessions when appropriate, the chief of staff and the assistant superintendents engage in teamwork, professional development and discussion of issues that impact Board work. The superintendent conducts regular meetings with the chief of staff, so they are acquainted with district issues and concerns.

Based on this evidence the district has met the expectation to ensure appropriate emergency succession for the superintendent for the 2022-2023 school year and the plan for the 2023-2024 school year.

Policy Wording:

Among other things, the Superintendent shall not:

2. *For each key executive, fail to have others familiar with the issues and processes of that executive.*

Interpretation:

The district interprets this limitation to mean that each key executive, which includes direct reports of the superintendent, will ensure that members of their respective departments have a working knowledge of the key roles and responsibilities of that direct report.

Evidence:

Each key executive has determined staff members that possess the experience and expertise necessary to replace these key executives on a temporary basis. Each direct report is responsible for ongoing communication about important issues pertaining to the effective functioning of his/her division through periodic communication with these staff members. This communication occurs in a variety of ways including regular staff meetings as well as ad hoc meetings for the purpose of updating the staff members on important issues.

Based on this evidence the district meets the expectations described in executive limitation 2.5 (2).



Meeting Date: 02/15/2024

Agenda Item #: H.1.

Subject: **Modified** Monitoring Report for EL-2: Emergency Superintendent Succession

Recommended Action: ___ Information X Discussion x Preparing for BOE Action

Pertaining to Governance Policy:

EL-2 – Emergency Superintendent Succession

In order to protect the Board and the District in the event of a sudden loss of Superintendent services, the superintendent shall assure that no fewer than one (1) other executive staff member is familiar with Board and superintendent issues and processes, and is capable of assuming superintendent responsibilities on an interim/**acting** basis, should the need arise.

Background:

The superintendent is the Board's only employee. Should that person be unable to perform his/her duties and/or leave his/her spot, there will be a need to fill the role in order to keep all operations moving forward.

Rationale/Objective:

It is critical for the Board to understand what the succession plan is in case the superintendent is no longer able to perform his/her duties and/or leaves his/her role.

Cost/Benefit Analysis:

The true cost of this plan depends on the circumstances at hand (e.g. staffing; extra time; recruitment; etc.)

Alternatives:

There are no alternatives as there needs to be someone in the leadership role of the District.

Advantages (+)/Disadvantages (-):

- + *It is vitally important that there is continuity in leadership in the case of the absence of the superintendent.*
- + *Staff, students, community, and BOE will have the assurance that core academic and personal support will continue.*

Submitted by: Dr. Tony Byrd, Superintendent

Attachment(s): See report below

Date: Tuesday, 02/06/2024



Summit School District RE-1 - Monitoring Report
EL-2: Emergency Superintendent Succession
January 31, 2024

Report Submitted by : Dr. Tony Byrd, Superintendent

Policy: Executive Limitation (EL) Policy - 2 *Emergency Superintendent Succession*

EL-2 – Emergency Superintendent Succession: In order to protect the Board and the District in the event of a sudden loss of superintendent services, the superintendent shall assure that no fewer than one (1) other executive staff member is familiar with Board and superintendent issues and processes, and is capable of assuming superintendent responsibilities on an interim/**acting** basis, should the need arise.

Period Monitored:

~~Not applicable for the first year as SSD BOE formally adopted and implemented the PG structure on July 1, 2023.~~ July 1, 2023 through January 22, 2024.

Policy Provision Statement:

In order to protect the Board and the District in the event of a sudden loss of superintendent services, the superintendent shall assure that no fewer than one (1) other executive staff member is familiar with Board and superintendent issues and processes, and is capable of assuming superintendent responsibilities on an interim/**acting** basis, should the need arise.

Interpretation:

It is imperative that the Board of Education has a proactive plan that assures uninterrupted leadership of the organization due to a planned or unplanned short-term absence by the superintendent. In the event of an unplanned or planned absence, the superintendent or his/her assistant shall notify the Board President immediately.

Data Reported:

The following persons and positions are designated to assume District leadership as the “**Interim/Acting**” superintendent (in the order indicated) on behalf of the superintendent in his/her anticipated or unanticipated absence. (Note: Only one person will be the acting superintendent at a time.)

- a. Chief Financial Officer
- b. Chief Talent Officer
- c. Chief Transformation Officer



The Superintendent initiated the creation of the plan with the assistance of:

- a. Kara Drake, Chief Financial Officer
- b. Margarita Tovar, Chief Talent Officer
- c. Laura Cotsapas, Chief Transformation Officer

The initiation of the plan creation was based on the requirements for Executive Limitations (EL) Policy 2, Emergency Superintendent Succession (EL-2). The Superintendent and his team researched various plans and drafted SSD plans in consideration of the individual needs of SSD.

The plan was shared with alternative respective parties (Cabinet, Chiefs) on 01/22/2024.

On this date, all of the listed interim options listed above were informed of their designated role and responsibilities if required to assume District Leadership and gave confirmation of understanding of their role pursuant to EL-2.

Details of the Plan Follow:

The following is the intended order of operations conducted by the acting superintendent once succession or interim placement is deemed necessary:

1. Notify the President of the Summit School District Board of Education should the superintendent need to take an anticipated or unanticipated emergency leave and/or has already done so (**NOTE:** If the current superintendent has not already done so.)
2. In consultation with the President of the Board, a time and date will be set for a special Board meeting to review the ~~interim~~ **succession** plan and make adjustments wherever necessary.

~~That plan will include:~~ The Plan Will Include:

1. A process for notifying all staff and parents of the succession plan.
2. Meetings with the Board President to discuss any changes in Board agendas.
3. Assistance to the Board in the finding of an interim/**acting** superintendent while the role is filled.

~~These Systems of Support will be in Place~~ The Following Systems of Support will be in Place:

1. Each Monday morning the acting superintendent will meet with Chiefs (Finance; Talent; Transformation) to ensure ongoing review of emergent operational issues.
2. Each Monday morning the Superintendent's Cabinet will meet (Chiefs; Director of Communications; Director of Special Services; Director of Safety and Transportation; Director of Equity) to ensure strategic initiatives and operations continue to move forward during the transition.
3. Every other Thursday the Every Child Team (EC) will continue to meet under the direction of the Chief Transformation Officer, with support from the Chief Financial Officer and the Chief Talent Officer. This team will focus on key strategic and operational issues within the school.
4. Every other Thursday the elementary and secondary principals will meet, under direction of the Chief



Transformation Officer with support from the Chief Financial Officer and Chief Talent Officer, to ensure excellent strategic and operational continuity within the schools during this transition period.

5. The Finance Committee will continue to operate under the direction of the Chief Financial Officer, with support from the assigned Board Member.
6. The District Accountability Committee will continue to operate under the direction of the Chief Transformation Officer, with support from the assigned Board Member.
7. Board Agenda Planning will continue as it currently operates - as will routine 2-on-1 meetings with other Board Members.
8. Monday morning meetings between the superintendent's assistant and the superintendent will continue and be under the direction of the acting/**interim** superintendent.
9. The superintendent's direct reports will be divided as follows (until a new superintendent is selected):
 - The Director of Communications and the superintendent's assistant will report to the acting/**interim** superintendent.
 - The Chief Transformation Officer and the Chief Talent Officer will report to the acting/**interim** superintendent (e.g. the Chief Financial Officer).
 - All principals will report directly to the Chief Transformation Officer.
 - The Director of Special Services will report to the Chief Transformation Officer.
 - The Director of Safety and Transportation will report to the Chief Talent Officer.
10. Roles that are specific to the superintendent will move to the acting/**interim** superintendent. Those include:
 - Work with the Board of Education
 - Expulsion hearings and decisions
 - All Executive Limitation responsibilities
 - Decisions related to school delays or closures
 - Acting as the central voice for the district with the media

~~Data Reported:~~

- ~~● Because we have not previously had this policy, there is really no data to report.~~

Statement of Compliance/Non-Compliance:

The Superintendent is **in compliance with Executive Limitation (EL) 2: Emergency Superintendent Succession.**

Policy Type: Staff/Superintendent Guidelines

Budgeting

Financial planning for any fiscal year shall not deviate materially from the Board's *District Priorities* policies, risk fiscal jeopardy or fail to be derived from a multi-year plan.

Accordingly, the Superintendent will present to the Board a recommended budget which:

1. Is in a summary format understandable by a lay person.
2. Itemizes district expenditures by fund and by student.
3. Adequately describes expenditures.
4. Shows the amount budgeted for the current fiscal year and the amount budgeted for the ensuing fiscal year including personnel allocation and a projection of expenses, projected capital expenditures and financing proposals.
5. Complies with spending limitations in the state constitution.
6. Considers the recommendations made by statutorily required accountability committees relative to priorities for expenditures of district funds.
7. Contains information which enables credible projection of revenue and expenses.
8. Discloses budget planning assumptions.
9. Does not provide for the expenditure in any fiscal year of more funds than are conservatively projected to be received in that period unless otherwise approved by the Board.
10. Does not reduce, without approval of the Board, the current cash reserves at any time to less than the minimum amount required by the spending limitations set forth in the state constitution.
11. Provides adequate and reasonable budget support for Board development and other governance priorities, including the costs of fiscal audit, Board and committee meetings, Board memberships and district legal fees.
12. Takes into consideration fiscal soundness in future years and provides for the building of organizational capabilities sufficient to achieve *District Priorities* in future years.
13. Reflects anticipated changes in employee compensation including inflationary adjustments, step increases, performance increases and benefits.

[Adopted January 2016]

[Revised July 2024]

LAKE COUNTY SCHOOL DISTRICT R-1, LEADVILLE, COLORADO

Internal Monitoring Report
February 11, 2025

Policy: **Financial Planning and Budgeting**
Policy Type: **Executive Limitation**
Policy No.: EL 2.4
Period Monitored: February 2024 – January 2025

This report monitors the Board of Education's Executive Limitation Policy:

Financial planning or budgeting for any fiscal year or part thereof shall not deviate materially from District Ends priorities or risk fiscal jeopardy and shall not fail to be derived from a multi-year plan.

Among other things, the superintendent shall not:

- 1. Fail to include conservative projections of revenues, expenses, and carryover funds; separation of funds, capital, and operational items; cash flow and significant balance sheet items; and disclosure of planning assumptions.*
- 2. Plan or budget in a manner that risks incurring those conditions set forth in the Board's policy on Financial Condition and Activities.*
- 3. Fail to provide for Board prerogatives during the year as is set forth in the Investment in Governance policy.*

This report is presented in accordance with the Board's monitoring schedule. I certify that the information is true and complete.

Brian Kingsley
Superintendent of Schools

February 11, 2025

Executive Summary

This report monitors Executive Limitation 2.4, Financial Planning and Budgeting and relates to the management of the District's short- and long-term financial plan, as well efforts to minimize financial risk and adequately support Board priorities.

Compliance with this executive limitation requires the District to establish and adhere to a financially conservative budget plan, while using appropriate planning assumptions that are openly disclosed in the budget planning process. Additionally, this executive limitation works alongside Executive Limitation 2.3, Financial Conditions and Activities in minimizing financial risk and ensuring financial resources are expended to the benefit of the District. Lastly, this executive limitation requires management to establish a mechanism to determine and include Board prerogatives in the annual budget process.

The evidence included in the monitoring report indicate that the District did not deviate materially from District Ends priorities, risk fiscal jeopardy, or fail to be derived from a multi-year plan.

Policy Wording:

Financial planning or budgeting for any fiscal year or part thereof shall not deviate materially from District Ends priorities or risk fiscal jeopardy and shall not fail to be derived from a multi-year plan.

Interpretation:

The District interprets *financial planning* to mean reviewing the money expected to be available to the District for future spending and making quality decisions about how and when to spend that money, predicting the results of these decisions for the District in the form of a financial plan or budget, and then comparing actual results with that plan.

The District interprets *budgeting* to mean building a plan and documenting that plan in the form of a report for a specified period of time. The budget includes estimates for the cash balances available (reserves) as well as the inflows (revenues) and outflows (expenditures) of money for the specified period to help ensure that the District does not spend more money than it has available.

The District interprets *for any fiscal year* to mean July 1 through June 30 as defined by state law, and *or any part thereof* to mean increments of months or quarters within the time period of July 1 through June 30.

The District interprets *shall not deviate materially from District Ends priorities* to mean that when observing the financial plan or budget, an informed person would not question whether District Ends are addressed.

The District interprets *shall not risk fiscal jeopardy* to mean planning to pay and/or agreeing to pay for expenditures only when the cash is available and the source of revenue to pay for those expenditures is certain.

The District interprets *shall not fail to be derived from a multi-year plan* to mean that the primary factors used in developing a budget (for example, number of students in District) should be considered for the year that the budget is being developed and for the years that follow. A multi-year plan incorporates both one-time money and costs (occur only once) and those that continue in future years (ongoing).

Evidence:

The fiscal year 2025 Adopted Budget and fiscal year 2025 Revised Budget documents prepared by the District contain evidence of financial planning. Adopted and Revised Budgets for the 2024-25 fiscal year (July 1 to June 30) were adopted by the Board of Education on June 18, 2024, and January 28, 2025, respectively.

A clear budget process is established to develop the annual budget. The step-by-step process is guided by a timeline that moves the budget development forward in an orderly manner to a completed adopted budget that provides the financial foundation for the operation of the school District for a specific fiscal year (July 1 to June 30).

The budget process provides for input and involvement of various groups within the District. By involving individuals and groups with diverse roles, checks and balances are established to ensure that District priorities are considered. The annual budget is created to align with, promote, and support the expectations related to student achievement as identified in the Board of Education's adopted District Ends policy.

The budget process is guided by priorities reviewed by the Board of Education and is driven by the District Ends, staffing prioritization, and equity. The 2024-25 budget priorities are focused on 1) literacy, 2) graduating with options and, 3) mental health and belonging. Resources are allocated to operational efforts that align to these priorities as well as those of a) evaluating declining enrollment, b) safety, c) competitive compensation & benefits and d) the implementation of new mandated programs such as Universal Pre-K and Healthy Meals for All. These efforts include providing students access to learning and providing environments, and the necessary supports, conducive to learning.

Information presented in the Fiscal Management Summary reports, prepared on a quarterly basis, and presented to the Board of Education on a quarterly basis, provides an accounting of how budget estimates compare to actual activity. These reports compare the District's budget with actual revenue received and expenditures made at a fixed point in time during the fiscal year. The reports also forecast revenue and expenditures for the remainder of the fiscal year and allow the District to manage the budget and control expenditures during the year.

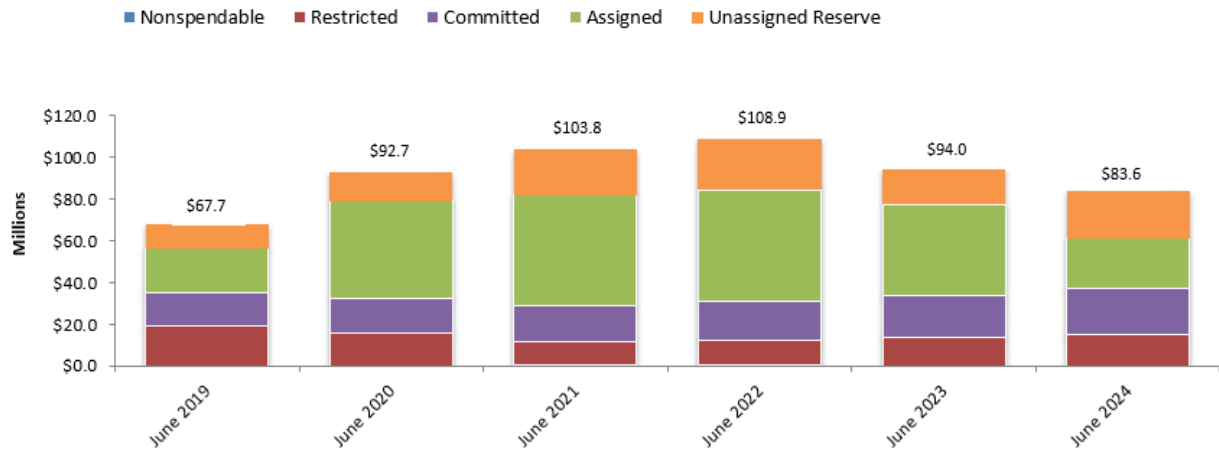
General Fund operating budgets are developed balancing expected ongoing revenues with projected ongoing expenditures. When the District ends a fiscal year with a surplus (revenues exceed expenditures), that amount increases the District's fund balance.

For both the 2023-24 and 2024-25 fiscal years, the District has other District funds (funds other than the General Fund) whose budgets reflect the use of beginning fund balance. These uses of beginning fund balance are intentional (for example, authorized projects in the Building Fund) and will not lead to an ongoing deficit.

In accordance with Colorado Revised Statute 22-44-105, the Board of Education authorized all uses of a portion of the beginning fund balance at the June 22, 2023, and June 18, 2024, Board meetings for the 2024 and 2025 fiscal year budgets, respectively.

The fund balance history displayed in the following chart shows the District's ability to budget for and maintain sufficient cash balances (reserves).

Fund Balance History



In developing the General Fund budget, the District fund balance classifications comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resource reported in governmental funds. Five classifications are currently included in the District's budget.

These classifications are defined as follows:

Non-spendable: Amounts that cannot be spent because they not in a spendable form (inventory) or are legally required to remain intact.

Restricted: Amounts that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation. Included in this classification are reserve amounts required under TABOR and other legal restrictions.

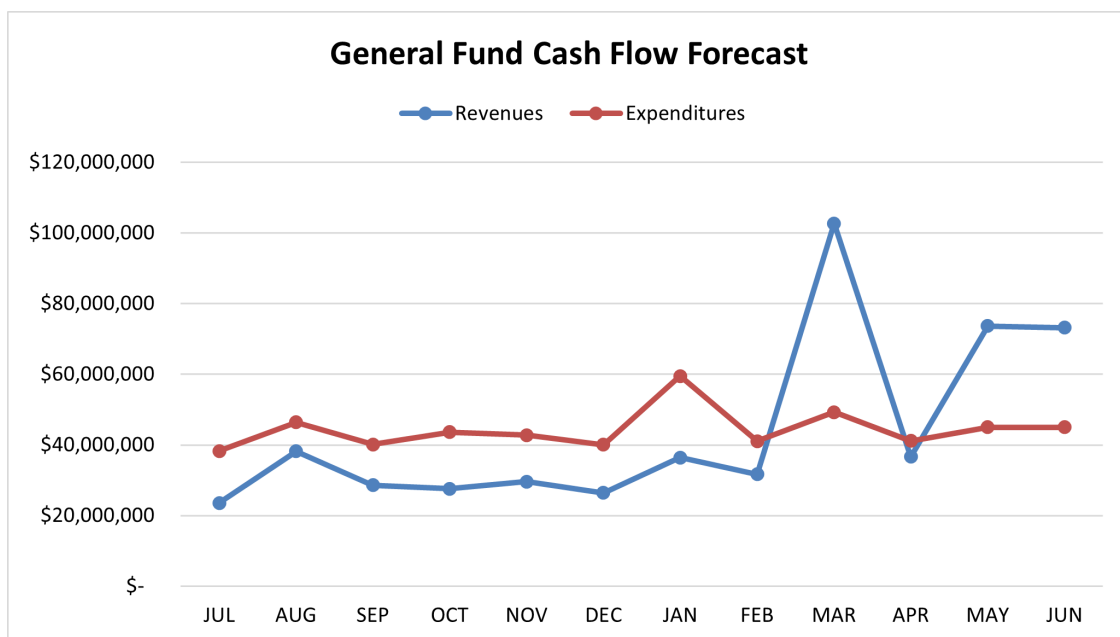
Committed: Amounts that can be used only for the specific purposes determined by a formal action of the Board of Education. Included in this classification are reserves for accrued compensation.

Assigned: Amounts intended to be used by the District for specific purposes that do not meet the criteria to be classified as restricted or committed. Included in this classification are reserve amounts for school and department carryovers, and other reserves designated for a specific purpose such as the COVID Response reserve.

Unassigned: The residual classification for the District's General Fund and includes all spendable amounts not contained in the other classifications. District Policy DBAA – General Fund Balances sets a target range of 3-5% of General Fund expenditures for the District's unassigned fund balance. In addition, the Board has currently directed a minimum contingency reserve of 2% of General Fund expenditures.

The District shows increases in assigned and unassigned fund balance from fiscal years 2019-20 through 2021-22 followed by decreasing fund balance levels in fiscal years 2022-23 and 2023-24. This illustrates the buildup and then utilization of federal Coronavirus relief funds on allowable expenditures. Now that these federal funds have been expended, the District continues the process of purposefully using one-time reserves resources in to balance the budget and return to normal financial operations. The Pandemic Response reserve was eliminated at the conclusion of fiscal year 2022-23.

Following is a graph demonstrating the General Fund's estimated cash flow for the 2024-25 fiscal year. By analyzing the District's cash flow, the District projects how much money will be available for expenditures throughout the year. 2024-25 marks the first year of a nine-month state equalization distribution to support District cash flows in months when low levels of property taxes are collected.



As shown in the graph, expenditures are higher than revenues during the first seven months of the fiscal year. Starting in the 2017-18 fiscal year, the District participated in the State's Interest Free Loan Program to meet short term cash flow needs until the bulk of property tax revenues are received in March, May, and June. Participation in the program is reevaluated annually if cash flow deficiencies need to be addressed during

the year. The District participated in the State's Interest Free Loan Program in 2023-24 and plans to do so again in 2024-25. The District will borrow funds in February and March, then repayment of the Interest Free Loan in the months of March and April is reflected in the graph. Additionally, each year the Board adopts a resolution to authorize the borrowing of unencumbered monies from any fund, except the Bond Redemption Fund, for temporary use in another fund at any time during the fiscal year if needed.

The District considers primary factors in developing a four-year financial projection as shown in the following table. Primary factors used in developing the budget include student enrollment (funded pupil count), inflation and possible benefit and compensation increases. Any revenue or costs identified as one time only (not ongoing each year) are included in the appropriate year. Multi-year planning allows the District to incorporate known or expected information related to the factors as information becomes available. For example, the District knows at this time that preliminary enrollment estimates indicate declines compared to the current year. This information gives us the ability to calculate the School Finance Act average funded pupil count for incorporation into fiscal year 2025-26 modeling.

Starting with fiscal year 2018-19, the District developed a new comprehensive multi-year planning tool. This multi-year projection is initially presented to the Board of Education in February, and then is used throughout the budget development process. Below is a very preliminary look at projections. It is important to note that the legislative process of setting the per pupil rate for the next fiscal year starts in the month of January and continues into the month of May. Changes to this information must be expected along the way. This model is based on a conservative per pupil funding increase based on limited information at the time of publication. Additionally, this information will be shared with the Board of Education at its March 11, 2025 meeting.

Budget Projections for Poudre School District
Current base year + 4 projected years
Updated January 31, 2025 (in millions)

		<u>2024-25</u>	<u>2025-26</u>	<u>2026-27</u>	<u>2027-28</u>	<u>2028-29</u>
Revenue						
State Formula:						
State formula (gross)	<i>modeling & enrollment</i>	\$ 310.9	\$ 308.7	\$ 309.5	\$ 311.4	\$ 312.7
Negative Factor (BS factor)		-	-	-	-	-
State formula (net of BS factor)		310.9	308.7	309.5	311.4	312.7
Other Local						
MLO and Other Property Taxes	<i>static/inflation</i>	66.1	66.6	67.1	67.6	68.1
Other	<i>modeling/inflation</i>	13.4	13.7	14.0	14.3	14.6
Other State (categorical & UPK)	<i>inflation/modeling</i>	27.4	28.0	28.7	29.4	30.0
State On Behalf Payment	<i>static</i>	4.5	4.5	4.5	4.5	4.5
Federal (non-grant)	<i>no growth</i>	3.0	3.0	3.0	3.0	3.0
Total Revenues		425.3	424.5	426.8	430.2	432.9
Expenditures						
Compensation and benefits						
Base	<i>modeling</i>	230.2	234.7	234.7	234.7	234.7
PERA - Employer only	<i>modeling, assuming 0.5%</i>	56.6	56.9	57.2	57.5	57.7
Health and dental	<i>assuming % TBD</i>	37.0	38.9	40.8	42.8	45.0
Compensation (cola, step, lane, market)	<i>negotiated</i>	4.5	-	-	-	-
Site-based non-staffing budgets	<i>modeling/inflation</i>	37.1	38.0	38.9	39.8	40.6
One-Time budget	<i>modeling</i>	1.8	-	-	-	-
Capital projects	<i>modeling/inflation</i>	0.9	0.9	0.9	1.0	1.0
Utilities	<i>modeling/inflation</i>	8.4	8.6	8.8	9.0	9.2
Risk management	<i>inflation and projection</i>	4.8	4.9	5.0	5.1	5.3
State On Behalf Payment	<i>static</i>	4.5	4.5	4.5	4.5	4.5
Charter schools (in district)	<i>modeling & growth</i>	39.0	39.9	40.9	41.8	42.7
Budget available for ongoing needs (Budget Priorities, compensation, benefits, Budget Design Team, etc....)		-	(2.7)	(4.9)	(6.0)	(7.8)
Budgeted Reserve Increases (TABOR, BOE, accrued comp, etc.)		-	-	-	-	-
Total Expenditures		\$ 424.8	\$ 424.5	\$ 426.8	\$ 430.2	\$ 432.9
Budget remaining (use of Reserves)		0.5	-	-	-	-
Other calculations/estimates						
Cost of living adjustment (per 1%)		3.0	3.1	3.1	3.2	3.3
Cost of living to meet inflation		15.6	7.1	7.5	7.4	6.9
Inflation (CPI - Denver-Aurora-Lakewood)		5.2%	2.3%	2.4%	2.3%	2.1%

Based on the identified evidence, the District has met the expectations outlined in Executive Limitation (EL) 2.4.

Policy Wording:

Executive Limitation 2.4.1—Among other things, the superintendent shall not fail to include conservative projections of revenues, expenses, and carryover funds; separation of funds, capital, and operational items; cash flow and significant balance sheet items; and disclosure of planning assumptions.

Interpretation:

The District interprets *fail to include* to mean to not consider and incorporate each of the following items into financial planning or budgeting.

The District interprets *conservative* to mean cautious or careful.

The District interprets *projections of revenue* to mean expected sources of money that will be available for District spending.

The District interprets *projections of expenses* to mean expected uses of District funds.

The District interprets *projections of carryover funds* to mean expected accumulation of money (cash or reserves) not spent but still available to apply to future uses at the end of a fiscal year.

The District interprets *separation of funds, capital and operational items* to mean separately tracking sources of revenue and the use of that revenue as defined in the State of Colorado's Chart of Accounts and/or because there is a need for separating to track such funds (i.e., specific projects funded using bond proceeds).

The District interprets *cash flow* to mean the likely timing of when cash will be received and when cash will be spent by the District.

The District interprets *significant balance sheet items* to mean the snapshot at a point in time of the District's major a) assets (such as cash and amounts expected to be received from others, b) liabilities (the amounts owed or expected to be owed to others) and c) fund balance or net assets (the amount of assets over or under the amount of liabilities).

The District interprets *disclosure of planning assumptions* to mean revealing or explaining facts and opinions used in making predictions about future sources and uses of money.

Evidence:

The adopted fiscal year budget identifies projections of revenue, expenditures, and carryover funds (ending reserves/fund balance).

Methods and steps used in preparing the budget are explained in the "budget message" which is included in the budget document. The budget development process contains numerous systems to guarantee dependable (meaning likely to occur) revenue and expenditure projections. The process includes communication of these projections to the public.

Historical data of the District shows evidence that the District has been strategically conservative or cautious in projections of revenue, expenditures and reserves/ending

fund balance and demonstrates that the District's approach to budgeting is effective. After building reserves levels, the District has also been strategic about using carryover funds to address large initiatives or one-time needs as evidenced in the changing fund balance levels over time and illustrated in the fund balance history chart on page 5.

Separation of capital and operational items during the period monitored is maintained in accordance with Colorado Department of Education and Generally Accepted Accounting Principles (GAAP) reporting requirements, using appropriate funds and account codes that segregate capital items and operational items for all District funds. Separation of these items is verified through independent external audits and approved electronic submission of accounts to the Colorado Department of Education.

Evidence of the separation of capital and operational items is found in financial management system. The financial system ensures the separation of operating and capital expenditures through distinct accounting practices, budgeting processes, and financial reporting mechanisms. Specifically, the General Fund is utilized to account for operational revenues and expenditures and capital projects funds are used to account for capital revenues and expenditures. By maintaining a clear distinction between operating and capital expenditures, the District can effectively manage finances, ensure compliance with accounting standards, and make informed strategic decisions.

Planning assumptions were used in the development of the 2023-24 and 2024-25 budgets and were communicated to various individuals and groups throughout the budget process.

Based on the identified evidence, the District has met the expectations outlined in Executive Limitation (EL) 2.4.1.

Policy Wording:

Executive Limitation 2.4.2—Among other things, the superintendent shall not plan or budget in a manner that risks incurring those conditions as set forth in the Board's policy on Financial Condition and Activities.

Interpretation:

The District interprets *to plan or budget* means to predict the money expected to be available to the District for spending and when that money will be available, to make decisions about how and when to spend the money, and to document this information in the form of a report for a specified period of time.

The District interprets *in a manner* to mean in a way.

The District interprets *risks* means to cause or bring about undesirable events. Adequate reserves or ending fund balances (the accumulation of money not spent but

still available to apply to future uses at the end of a fiscal year) should be enough to cover obligations that are unforeseen but that may occur. The District interprets this to mean that the District's General Fund balance should: (1) specify any portion of the fund balance that is reserved for a specific purpose; (2) maintain an unassigned contingency reserve of 2% of General Fund expenditures; and (3) maintain an unassigned fund balance of 3 to 5% of General Fund expenditures.

The District interprets *those conditions as set forth in the Board's policy on Financial Condition and Activities* to mean the situations and actions involving cash or money outlined in the Board's Executive Limitation policy on Financial Condition and Activities.

Evidence:

The District's budget plan has considered the appropriate level of staff necessary to manage the day-to-day financial operations. Central accounting, payroll, and budgeting are the primary areas responsible for the financial activities and condition of the District. Financial activities include paying financial obligations in a timely manner, monitoring of periodic financial results and reserve levels, complying with purchasing requirements, and maintaining and monitoring controls over both central and site-level financial activities.

The District maintains reserves to cover contingent and/or unplanned obligations. The June 30, 2024 ending reserve balance includes \$14.9 million classified as restricted for requirements under TABOR, Medicaid, and other legal restrictions; \$22.1 million committed for accrued compensation; \$24.3 million assigned for carryovers and other assigned reserves; \$7.7 million for unassigned contingency reserves, leaving approximately \$14.6 million unassigned. It is important to note that in 2022-23 a portion of the unassigned contingency reserves was allocated for a District-wide facilities condition assessment. This was a one-time allocation and the unassigned contingency reserve levels were restored to 2% in 2023-24.

As indicated in the interpretation above, the District strives to maintain an unassigned fund balance appropriated reserve between 3 and 5 percent of General Fund expenditures. The District anticipates being in compliance with this policy at June 30, 2025 based on the most recent estimates from the Second Quarter 2024-25 Financial Management Summary (FMS) and Revised Budget that was approved on January 28, 2025.

Based on the evidence, the District has met the expectations outlined in Executive Limitation (EL) 2.4.2.

Policy Wording:

Executive Limitation 2.4.3—Among other things, the superintendent shall not fail to provide for Board prerogatives during the year as is set forth in the Investment in Governance policy.

Interpretation:

The District interprets *fail to provide* to mean to not offer or furnish.

The District interprets *Board prerogatives* to mean choices or decisions made by the Board of Education of Poudre School District as it functions in its legal authority.

The District interprets *during the year* to mean in the course of each fiscal year, July 1 through June 30, as defined by State law.

The District interprets *as is set forth in the Investment in Governance policy* to mean the choices or decisions the Board needs to make so it can “govern competently and wisely” as outlined in the Board’s Governance Process policy on Investment in Governance.

Evidence:

For the 2024-25 fiscal year, \$146,000 was budgeted and allocated for the Board’s activities regarding the cost of governance. This is the same amount that was allocated in the previous fiscal year.

In addition to the annual budget, adequate District reserves are available to allow the Board to make decisions to invest in its capability to govern competently and wisely as described in the Investment to Governance policy. An example of this is the 2% Board contingency reserve.

The Board was intricately involved in budget planning for the 2023-24 and 2024-25 fiscal years, including the amount budgeted for Board activities. An example of this are budget conversations at the December 12, 2023, and December 10, 2024, Board of Education meetings. During these meetings staff reviewed budget priorities with the Board and each Board member had the opportunity to discuss priorities that they would like to see incorporated into the budget.

Based on the evidence, the District has met the expectations outlined in Executive Limitation (EL) 2.4.3.



Meeting Date: August 24, 2023

Agenda Item #: E.11.

Subject: Approval of Monitoring Report for Executive Limitation Policy 6, Financial Planning and Budgeting

Recommended Action: ___ Information ___ Discussion x Preparing for BOE Action

Pertaining to Governance Policy: [Executive Limitation Policy 6, Financial Planning and Budgeting](#) (p.9)

Background: When judging performance in an operational area, three criteria come into play.

- a) Has the Superintendent reasonably interpreted the policy?
- b) Is the information sufficient to allow the Board to decide?
- c) Has the Superintendent complied with policy (or disclosed procedures to establish compliance)?

Rationale/Objective: Submitting this EL report complies with the monitor reporting calendar established by the Board of Education.

Cost/Benefit Analysis: N/A

Alternatives: The Board of Education may:

- a) Accept the report “as is” by adopting the resolution that is presented;
- b) Refrain from adopting the resolution as presented and instead ask administration to provide additional information and resubmit the report by a particular date; or
- c) Adopt an amended resolution stating that the Superintendent is in substantial compliance or is not in compliance.

Submitted by: Kara Drake, Chief Financial Officer, and Dr. Tony Byrd, Superintendent

Date: August 17, 2023



**Summit School District RE-1
Internal Monitoring Report
EL 6 - Financial Planning and Budgeting
August 17, 2023**

Report Submitted by: Kara Drake, Chief Financial Officer and Dr. Tony Byrd, Superintendent

Policy: Executive Limitation Policy 6, Financial Planning and Budgeting: *Prudent and equitable financial planning and budgeting for any fiscal year or part thereof, which is derived from a multi-year plan, shall not fail to support the Global Ends Statement and Ends policies, deviate materially from fiscal priorities, and/or risk fiscal jeopardy.*

Period Monitored: July 1, 2022 - June 30, 2023

Executive Limitation (EL) 6.1 Policy Provision Statements

Policy Provision Statement EL 6.1 - The Superintendent shall not fail to include in the proposed annual budget:

- a. Guiding principles to consider when identifying budget recommendations;
- b. Disclosure of planning assumptions;
- c. Separation of capital and operational items;
- d. Conservative projections of the revenues, expenses, and carryover funds;
- e. Cash flow projections and significant balance sheet items; and
- f. Sound rationale for resource allocation that results in equitable distribution of funds to ensure positive student outcomes

Definition of Terms:

- “Capital items” means items, including land, buildings, improvements to buildings, and equipment having a unit value greater than \$5,000.
- “Operational line items” means items such as salaries, benefits, utilities, supplies, materials, purchased services, and other items that are necessary for the daily operations of the District.

**Interpretation:**

- The District will provide a budget document that identifies guiding principles to consider when identifying budget recommendations.
- The District will provide a budget document that discloses planning assumptions, which shall include conservative projections of revenues, expenses and carryover funds.
- The District will identify capital and operational line items as a part of the budget process.
- The District will project cash flow and significant balance sheet items as a part of budget development and provide updates to the Board of Education.
- The District will provide a sound rationale for resource allocation that distributes funds to ensure positive student outcomes.

Data Reported:

- As in years preceding, the 2023-24 budget was developed and produced using Association of School Business Officials (ASBO) International formatting and data presentation standards as a guide.
- The Introductory section of the budget document provides a summary of the guiding principles developed with District stakeholders as part of the budget process and disclosure of planning assumptions included in the budget in an easily understood summative format.
- The budget document conforms to all applicable state laws, Generally Accepted Accounting Principles (GAAP), and Governmental Accounting Standards Board (GASB). The budget is posted on the District website in accordance with Colorado financial transparency requirements.
- Budget priorities for the 2023-24 budget were measured against guiding principles and alignment with the strategic plan in order to support KPIs and positive student outcomes.

Statement of Compliance/Non-Compliance: The District is **in compliance** with EL 6.1.



Policy Provision Statement EL 6.2 - The Superintendent shall not plan or budget in a manner that results in the inequitable allocation of resources.

Definition of Terms:

- “Equitable distribution of resources” means using an allocation methodology that results in everyone having access to the necessary resources to meet their varying needs, capacities and circumstances.

Interpretation:

- The District will allocate budgets in a manner that results in the equitable allocation of resources.

Data Reported:

- Staffing is allocated to schools based on projected enrollment for the following year. Building leadership creates a staffing plan for the following year based on student need.
- School discretionary funds are allocated based on projected enrollment and are planned for use at the school level based on school priorities and student needs in conjunction with the School Accountability Committee.
- Budget priorities were evaluated based on alignment with budget guiding principles and the District strategic plan.
- The Board was informed of any differentiated budget allocations based on student need as part of the proposed budget presentation in May.

Statement of Compliance/Non-Compliance: The District is **in compliance** with EL 6.2.



Policy Provision Statement EL 6.3 - The Superintendent shall not plan or budget in a manner that risks incurring those conditions described as unacceptable in *Financial Administration* (EL-5).

Definition of Terms:

“Financial Administration (EL 5)” - The Superintendent shall not cause or allow fiscal jeopardy or any fiscal condition that is imprudent, inequitable, and/or inconsistent with achieving Board priorities established in the *Global Ends Statement* and *Ends* policies or an audit with an unqualified opinion that includes no material misstatements.

Accordingly, the Superintendent shall not:

1. Fail to follow federal, state, and local funding laws and regulations while adhering to high moral and ethical standards.
2. Fail to keep complete, accurate, and transparent financial records by funds and accounts in accordance with generally recognized principles of governmental accounting.
3. Fail to maximize revenue to which the District is or may be entitled.
4. Fail to maintain an Unassigned General Fund balance of 7% of total budgeted expenditures, above any emergency reserve required by state law (TABOR: 3% Emergency Reserve Fund balance), for contingent obligations without prior approval of the Board.
5. Modify the current and/or future year-end fund balance available for appropriation by more than 5% without prior approval of the Board.
6. Fail to follow state law with regard to indebteding the organization, special elections for bonded indebtedness, expending contingency reserves, and transferring unencumbered monies from one fund to another.
7. Expend funds beyond amounts set forth in the budget without the Board’s approval.
8. Expend more funds than have been received in the fiscal year to date unless authorized by the Board through use of reserves or unless revenues are made available through other legal means.
9. Seek any loan without approval of the Board.
10. Fail to settle payroll, accounts, debts, and other fiscal obligations in a timely manner.
11. Fail to make tax payments and other government-ordered payments and filings timely and accurately.
12. Fail to pursue receivables after a reasonable grace period.
13. Fail to prudently dispose of surplus assets, as long as the provision for selling significant portions of the District’s assets is not violated.
14. Fail to arrange for the annual audit of all District funds and accounts following the close of the



fiscal year in accordance with state law.

Interpretation:

- The District will follow federal, state, and local funding laws and regulations while adhering to high moral and ethical standards.
- The District will keep complete, accurate, and transparent financial records by funds and accounts in accordance with generally recognized principles of governmental accounting.
- The District will maximize revenue to which the District is or may be entitled.
- The District will maintain an unassigned General Fund balance of 7% of total budgeted expenditures, above any emergency reserve required by state law (TABOR: 3% Emergency Reserve Fund balance), for contingent obligations without prior approval of the Board.

Data Reported:

- Audited actual, current year adjusted, and projected revenues, expenditures, and fund balance are reported in the 2023-24 budget document in the Financial Section for the General Fund and all other funds.
- Ending unassigned fund balance for the 2023-24 budget is above the minimum 7% required by Board policy.
- The budget document conforms to all applicable state laws, GAAP, and GASB.
- The budget is posted on the District website in accordance with Colorado financial transparency requirements.

Statement of Compliance/Non-Compliance: The District is **in compliance** with EL 6.3.



Policy Provision Statement EL 6.4 - The Superintendent shall not fail to provide for Board priorities as set forth in *Investment in Governance* (GP-5).

Definition of Terms:

“Investment in Governance (GP-5)” - The Board will invest appropriately and wisely in its governance capacity to enable the Board to govern lawfully, ethically, and prudently, in accordance with Policy Governance® principles, with an emphasis on leadership that produces the best possible *Ends* results for students.

Board members are committed to structured and intentional continuous improvement per *Governing Style* (GP-3), expected to stay apprised of issues in education, and/or to raise the visibility and influence of the District at the local, state, national, or international levels. As a result, the Board’s *Investment in Governance* policy will be used to support such efforts.

Governance Capacity

Board development and continuous improvement in its governance capacity will include sufficient skills, methods, and resources to ensure excellent governance.

1. Training and retraining will be used prudently to orient new Board members and potential Board candidates, as well as to maintain and increase existing members’ skills and knowledge. As a minimum, all Board members will participate in the following trainings:
 - a. Consultant-facilitated Policy Governance® training/refresh every year (preferably after election season, in alignment with *Agenda Planning Calendar* (GP-6))
 - b. CASB Annual Conference (December)
2. Outside monitoring assistance will be arranged so that the Board can exercise confident control over organizational performance. This includes, but is not limited to, a fiscal audit.
3. Linkage mechanisms will be used as needed to ensure the Board’s ability to listen effectively, understand, and gather stakeholder viewpoints and values.
4. Board members, if desired, will be provided a standard District technology device to use for Board work during their term of office.

Board Investment



Governance costs, via the Board's discretionary budget, will be prudently managed and incurred to ensure capable governance performance.

Upon availability of funds and majority approval by the Board, of the specific annually appropriated amount per category, the Board's discretionary budget may include:

1. Professional and Purchased services
2. Communications
3. Printing and Copying
4. Conference Registration
5. Travel Reimbursement (Mileage and Eligible Per Diem)
6. General Supplies and Miscellaneous
7. Non-Capital Equipment
8. Membership and Dues
9. Election Costs
10. Gifts for Life-Changing Events

The following guidelines govern expenditures from the Board discretionary budget:

1. Budget Development: The Board Treasurer, in collaboration with the Assistant Treasurer, will develop an annual discretionary budget for Board approval in accordance with the *Agenda Planning Calendar* (GP-6).
2. Budget Expenditure Approval:
 - a. The Board Treasurer is required to approve proposed Board expenditures prior to using the funds to ensure budget solvency.
 - b. If the Board Treasurer is unavailable to review a proposed expenditure, the Assistant Secretary has the authority to review and approve the expenditure.
 - c. If the Assistant Secretary approves an expenditure, the Assistant Secretary is required to notify the Board Treasurer of the expenditure in a timely manner.
3. Expenditure Conditions:
 - a. All expenditures will be in accordance with Board and District policies and practices.
 - b. Unless approved by the Board's Assistant Secretary, all expenditures from the Board discretionary budget will be made through the Assistant Secretary so that the District's tax-exempt status is honored.



- c. All documentation supporting expenditures from the discretionary budget must be submitted to the Board Treasurer and the Assistant Secretary so that a permanent record is maintained by the District.
 - d. Items purchased from the fund that do not constitute gifts are the property of the District.
 - e. Reimbursable expenses are those incurred while attending to District business.
 - f. All gifts from the discretionary fund are given on behalf of the entire Board.
4. Board Budget Reports: The Board will publicly review, discuss, and adjust, as necessary, its expenditures on a quarterly basis, and project its budget for the next fiscal year in accordance with the *Agenda Planning Calendar* (GP-6)

Interpretation:

- The District will follow guidelines established in GP-5 regarding development of the Board discretionary budget including:
 - Developing Board budget by the Board Treasurer
 - Approval of all expenditures from the Board budget by the Board Treasurer
 - Review of all expenditures from the Board budget by the Board Treasurer to ensure that all expenditure conditions are met, and,
 - The District will present a quarterly review and discussion of all spending to the Board of Education.

Data Reported:

- The 2023-24 Board of Education discretionary budget was developed by District staff and approved by the Board as part of the regular budget process on June 22, 2023.
- Approval for spending of Board discretionary funds was reviewed by District staff during the 2022-23 fiscal year.
- Board discretionary budget expenditures were monitored by District staff to be sure that all district policies and practices were followed and that spending occurred within the allocated budget.
- Any spending over allocated budget was discussed and presented to the Board Treasurer.

Statement of Compliance/Non-Compliance: ~~The District is not in compliance with EL 6.4.~~ **Compliance cannot be determined** at this time as this policy has not been in place for six (6) to twelve (12) months. The Board Treasurer did not approve proposed expenditures prior to using the funds, was not a part of the development of the annual discretionary budget and did not provide regular reports to the Board. Policy EL 6 was not adopted until June 2023.